Company No.		
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STATUTORY FINANCIAL STATEMENTS

31 DECEMBER 2018

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# **DIRECTORS' REPORT**

The Directors are pleased to submit their report to the member together with the audited financial statements of the Group and Company for the financial year ended 31 December 2018.

#### PRINCIPAL ACTIVITY

The Group and the Company are principally engaged in the underwriting of all classes of general insurance business. There have been no significant changes in the nature of this activity during the financial year.

FINANCIAL RESULTS		
	Group	<u>Company</u>
	RM'000	RM'000
Profit for the year attributable to		
<ul> <li>Owner of the Company</li> </ul>	98,129	94,585

#### DIVIDEND

No dividend has been paid or declared by the Company since the end of the previous year.

The Directors do not recommend the payment of any dividend in respect of the current financial year.

#### RESERVES AND PROVISIONS

All material transfers to or from reserves and provisions during the financial year are disclosed in the notes to the financial statements.

#### **INSURANCE LIABILITIES**

Before the financial statements of the Group and the Company were prepared, the Directors took reasonable steps to ascertain that there was adequate provision for insurance liabilities in accordance with the valuation methods specified in Part D of the Risk-Based Capital Framework ("RBC Framework") issued by Bank Negara Malaysia ("BNM") for insurers.

#### BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps to ascertain that proper action had been taken in relation to the full impairment of bad debts and the making of allowance for impairment and satisfied themselves that all known bad debts had been fully impaired and that adequate allowance had been made for doubtful debts.

At the date of this report, the Directors are not aware of any circumstances which would render the amounts impaired for bad debts or the amounts of allowance for impairment in the financial statements of the Group and the Company inadequate to any substantial extent.

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## DIRECTORS' REPORT (CONTINUED)

#### CURRENT ASSETS

Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business including the values of current assets as shown in the accounting records of the Group and of the Company had been written down to an amount which the current assets might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances which would render the values attributed to current assets in the financial statements of the Group and the Company misleading.

#### VALUATION METHODS

At the date of this report, the Directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

#### CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and the Company that has arisen since the end of the financial year which secures the liabilities of any other person, or
- (b) any contingent liability in respect of the Group and the Company that has arisen since the financial year, other than as disclosed in Note 34 to the financial statements.

No contingent liability or other liability of the Group and the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Company to meet its obligations when they fall due.

For the purpose of this paragraph, contingent liability or other liabilities do not include liabilities arising from contracts of insurance underwritten in the ordinary course of business of the Group and the Company.

## CHANGE OF CIRCUMSTANCES

At the date of this report, the Directors are not aware of any circumstances, not otherwise dealt with in this report or the financial statements of the Group and the Company which would render any amount stated in the financial statements misleading.

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# DIRECTORS' REPORT (CONTINUED)

#### ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and the Company during the financial year were not, in the opinion of the Directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors, to affect substantially the results of the operations of the Group and the Company for the financial year in which this report is made.

#### SHARE CAPITAL

There were no new shares issued by the Group and the Company during the financial year.

#### CORPORATE GOVERNANCE

The Group and the Company have in place corporate governance framework and practices which are consistent with the requirement of the policy document on Corporate Governance ("Policy Document"), issued by BNM on 3 August 2016 and are continually enhancing the standards of the overall governance of the Company.

#### 1. <u>Board Responsibilities</u>

The Board of Directors ("Board") has the overall responsibility for promoting sustainable growth and financial soundness of the Group and the Company, and for ensuring reasonable standards of fair dealing, without undue influence from any party.

This includes a consideration of the long-term implications of the Board's decisions on the Group and the Company and its customers, officers and the general public. In fulfilling this role, the Board shall:

- a) approve the risk appetite, business plans and other initiatives which would, singularly or cumulatively, have a material impact on the Group and the Company's risk profile;
- oversee the selection, performance, remuneration and succession plans of the Chief Executive Officer ("CEO"), control function heads and other Members of Senior Management, such that the Board is satisfied with the collective competence of Senior Management to effectively lead the operations of the Group and the Company;
- c) oversee the implementation of the Group and the Company's governance framework and internal control framework, and periodically review whether these remain appropriate in light of material changes to the size, nature and complexity of the Group and the Company's operations;
- d) promote, together with Senior Management, a sound corporate culture within the Group and the Company which reinforces ethical, prudent and professional behaviour;
- e) promote sustainability through appropriate environmental, social and governance considerations in the Group and the Company's business strategies;

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# DIRECTORS' REPORT (CONTINUED)

#### CORPORATE GOVERNANCE (CONTINUED)

- 1. <u>Board Responsibilities (continued)</u>
- oversee and approve the recovery and resolution as well as business continuity plans for the Group and the Company to restore its financial strength, and maintain or preserve critical operations and critical services when it comes under stress; and
- g) promote timely and effective communication between the Group and Company and relevant regulatory bodies on matters affecting or that may affect the safety and soundness of the Group and the Company.
- 2. Board Composition

The Board comprises three (3) Independent Directors and one (1) Executive Director, each from diverse backgrounds and qualifications and bring a wide range of financial and commercial experience to the Board. Collectively, they provide the necessary business acumen, knowledge, capabilities and competencies to the Company.

None of the Directors hold any share in the Company.

Independent Directors will serve a tenure of not exceeding nine (9) years.

Members of the Board

Dato' Zainal Abidin bin Putih Yip Jian Lee Yeoh Chong Keng Shinkichi Miki *(appointed on 26 July 2018)*  Status of Directorship

Chairman, Independent Director Independent Director Independent Director Executive Director\*

\* By virtue of his management position at the Company's holding company, Tokio Marine Asia Pte Ltd, ("TMA"), the directorship of Mr. Shinkichi Miki is regarded as an Executive Director in accordance to the Policy Document.

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# DIRECTORS' REPORT (CONTINUED)

#### CORPORATE GOVERNANCE (CONTINUED)

#### 3. <u>Directors' Profiles and Training</u>

Newly appointed Directors will be apprised of their statutory duties and obligations and will receive an In-House Orientation and Education Programme which includes presentations by the members of the senior management. On an on-going basis, the Company organised in-house trainings for the Directors to share the latest developments affecting the general insurance industry and the Company, amongst others, topics related to new legislations.

The Company encourages continuous professional development for the benefit of the Directors. Directors are also updated with any policy issues, administrative changes and new regulatory developments as appropriate. The Company had made available resources for Directors to receive knowledge in any area of interest.

#### Dato' Zainal Abidin Bin Putih

Chairman, Independent Director 73 Male, Malaysian

Date of First Appointment:

Date of Re-appointment in the financial year: Date of Resignation: 7 March 2017 Not applicable Not applicable

Membership of Board Committee:

- Member of Audit Committee
- Member of Nomination Committee
- Member of Remuneration Committee
- Member of Risk Management Committee

Dato' Zainal Abidin Putih, qualified as a Chartered Accountant from the Institute of Chartered Accountants in England and Wales (ICAEW). He is a member of Malaysian Institute of Certified Public Accountants (MICPA) and the Malaysian Institute of Accountants (MIA).

Dato' Zainal has extensive experience in audit, having worked as a practicing accountant throughout his career covering many principal industries including banks, insurance, energy, transport, manufacturing, government agencies, plantations, properties, hotels, investment companies and unit trusts. He also has a good working knowledge of taxation matters and management consultancy, especially in the areas of acquisitions, takeovers, amalgamations, restructuring and public listing of companies.

Dato' Zainal plays an active role in the community and the corporate world being a Past President of the Malaysian Institute of Certified Public Accountants and was Chairman of the Malaysian Accounting Standards Board (MASB). He was a member of the Malaysian Communication & Multimedia Commission, a body set up by the Malaysian Government to oversee the orderly development of the multimedia and telecommunication industry in Malaysia and also was Chairman of Pengurusan Danaharta Nasional Berhad.

Dato' Zainal is currently Chairman of CIMB Bank Berhad, Dutch Lady Milk Industries Berhad, Land & General Berhad and Touch n' Go Sdn Bhd. He also sits on the boards of Petron Malaysia Refining & Marketing Berhad and several private limited companies and acts as a Trustee of the National Heart Institute Foundation and Yayasan Universiti Multimedia.

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# DIRECTORS' REPORT (CONTINUED)

# CORPORATE GOVERNANCE (CONTINUED)

3. <u>Directors' Profiles and Training (continued)</u>

## Dato' Zainal Abidin Bin Putih (continued)

Date of Training	Training / Conferences	Organiser of Training Programs / Conferences
25 January 2018	In-house presentation: ERM & Compliance Structure and Functions	Tokio Marine Insurans (Malaysia) Berhad
27 March 2018	Audit Committee Conference 2018	Malaysian Institute of Accountants
28 March 2018	BNM Annual Report 2017/Financial Stability & Payment Systems Report 2017 Briefing	Bank Negara Malaysia
12 April 2018	Asia Launch of Global Financial Development Report 2017/2018: Bankers without Borders. Presentation of Key Findings followed with Panel Discussions : The Future of International Banking – Benefits & Costs	World Bank Group / Bank Negara Malaysia
19 April 2018	5th BNM-FIDE Forum Annual Dialogue with Deputy Governor of BNM	FIDE Forum
26 September 2018	Bernama Radio Interview: League of Bosses	Bernama Radio
8 October & 9 October	Khazanah Mega Trends Forum – Recalibrating Markets, firms, Society & People	Khazanah
8 October 2018	Malaysia: A New Dawn Conference	Government of Malaysia in partnership with CIMB Investment Bank, Maybank Investment Bank & RHB Investment Bank

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

3. Directors' Profiles and Training (continued)

**Yip Jian Lee** Independent Director 64 Female, Malaysian

Date of First Appointment: Date of Re-appointment in the financial year: Date of Resignation:

1 March 2013 Not applicable Not applicable

Membership of Board Committee:

- Chairman of Audit Committee
- Chairman of Remuneration Committee
- Member of Nomination Committee
- Member of Risk Management Committee

Ms. Yip qualified as a Chartered Accountant with the Institute of Chartered Accountants, England & Wales in 1981, and is a member of the Malaysian Institute of Accountants since 1984. She completed her articleship with Hays Allan, United Kingdom between 1977 and 1982.

She had worked with PricewaterHouse Tax Services Sdn Bhd and Hong Leong Assurance Berhad in the areas of taxation, accounting and administration. She subsequently joined the Institute of Bankers Malaysia in 1985 as its Director where she served for 15 years.

Currently, she serves on the boards of Asia General Asset Bhd, Carimin Petroleum Berhad and Professional Golf of Malaysia. She is on the Advisory Council of the World Wildlife Fund where from 1996 to 2009 she was a Trustee and Honorary Treasurer. Between 1986 and 1996, she was also the Honorary Secretary to the Malaysian-British Society. She had also served on the boards of Tokio Marine Life Insurance Malaysia Berhad and Northport Berhad.

Date of Training	Training / Conferences	Organiser of Training Programs / Conferences
22 January 2018	Managing Cyber Risk in Financial Institutions	BNM-FIDE
25 January 2018	In-house presentation: ERM & Compliance Structure and Functions	Tokio Marine Insurans (Malaysia) Berhad
19 July 2018	Emerging Risks, the Future Board, And Return on Compliance	FIDE-ICLIF
3 October 2018	Understanding Fintech & Its Implications For Insurance Companies	FIDE-ICLIF
22 October 2018	The New Constitution Under the Companies Act 2016	Cospec Management Services Sdn Bhd
4 December 2018	Breakfast Series: Companies of the Future- The Role for Boards	Bursa Malaysia

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

3. Directors' Profiles and Training (continued)

Yeoh Chong Keng Independent Director 67 Male, Malaysian

Date of First Appointment:7 MDate of Re-appointment in the financial year:NoDate of Resignation:No

7 March 2017 Not applicable Not applicable

Membership of Board Committee:

- Chairman of Nomination Committee
- Chairman of Risk Management Committee
- Member of Audit Committee
- Member of Remuneration Committee

Mr. Yeoh Chong Keng is a lawyer by profession. He was admitted in 1980 as an Utter Barrister, Lincoln's Inn, Bar of England and Wales. In 1981, he was admitted as an Advocate & Solicitor of the High Court of Malaya. Prior to studying law, he served with distinction as a senior officer in the Royal Malaysia Police Force.

Since 1992, he has been the founding Managing Partner of a legal firm in Kuala Lumpur. He has also represented corporations and financial institutions in the High Court, Court of Appeal and Federal Court. Apart from that, he had also acted as counsel for the Government of Hong Kong in several cases. He is well acquainted with corporate and banking laws as well as government policies.

He has sat on the board of directors, audit, remuneration, nomination and risk committees of public listed companies and foreign owned companies in Malaysia.

He is a Notary Public, Commissioner for Oaths, a qualified mediator and an appointed member of the Disciplinary Committee under the Disciplinary Board, Bar Council of Malaysia.

Date of Training	Training / Conferences	Organiser of Training Programs / Conferences
22 January 2018	Managing Cyber Risk in Financial Institutions	BNM - FIDE
25 January 2018	In-house presentation: ERM & Compliance Structure and Functions	Tokio Marine Insurans (Malaysia) Berhad
26 April 2018	Practical Approach and Guidelines for Risk Management & Internal Control	Bursatra Sdn Bhd
10 – 13 July 2018 & 17 – 20 July 2018	2018 FIDE Core Insurance Programme: Module A & Module B	ICLIF – The Iclif Leadership & Governance Centre
30 October 2018	Dinner Talk on Launch of FIDE Forum's "DNA of a Board Leader"	FIDE Forum

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

3. Directors' Profiles and Training (continued)

Shinkichi Miki Executive Director \* 54 Male, Japanese

Date of First Appointment: Date of Re-appointment in the financial year: Date of Resignation: 26 July 2018 Not applicable Not applicable

Membership of Board Committee: • Member of Nomination Committee

\* By virtue of his management position at the Company's holding company, TMA, the directorship of Mr. Shinkichi Miki is regarded as an Executive Director in accordance to the Policy Document.

Mr. Miki holds a degree in Bachelor of Commerce from the Waseda University, Japan.

Mr. Miki is a Managing Director responsible for Market Planning, P&C Claims, Risk Engineering and Global Large Corporate Departments in Tokio Marine Asia Pte Ltd.

He currently sits on the boards of Tokio Marine group general insurance companies in Singapore, Malaysia, Indonesia and Thailand.

He joined Tokio Marine group in 1987 and has extensive insurance business exposure in the United States and Asia.

He was the President of the general insurance company in Thailand before he started his stint at Tokio Marine Asia Ptd Ltd.

Date of Training	Training / Conferences	Organiser of Training Programs / Conferences
31 August 2018	Insider Trading – Game Based Assessment	TMA-Governance
1 November 2018	Competition Law (APAC)	TMA-Governance
1 November 2018	Conflicts of Interest (Global)	TMA-Governance
13 December 2018	Fraud Prevention (Global)	TMA-Governance
13 December 2018	Information Security and Cyber Risk Awareness (Global)	TMA-Governance

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

## 4. Board meetings

During the financial year, the Board met six (6) times to deliberate and consider a variety of significant matters that required its guidance and approval. The attendance of the existing Directors for the financial year was as follows:-

<u>Name of Directors</u> Dato' Zainal Abidin bin Putih	<u>No. of Board Meetings Held</u> 6	<u>No. of Board Meetings</u> <u>Attended</u> 6
Yip Jian Lee	6	6
Yeoh Chong Keng	6	6
Shinkichi Miki (appointed on 26 July 2018)	6	3*

Note:

\* Mr. Shinkichi Miki was appointed to the Board on 26 July 2018 and he had attended 3 out of 3 meetings held after his appointment as a Director.

All Directors have complied with the required minimum meeting attendance ratio of 75%.

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

#### 5. <u>Board Committees</u>

In compliance with the Policy Document, the Board established four (4) Board Committees operating on the terms of reference approved by the Board, to assist the Board in the execution of its responsibilities.

These Board Committees shall have the authorities to examine particular issues and report to the Board with their observations and recommendations. The ultimate responsibility for the decision on all matters, however, lies with the entire Board.

## a) Risk Management Committee ("RMC")

The RMC supports the Board in the overall risk management oversight of the Company in ensuring the effectiveness and adequacy of the risk management processes and practices put in place by Group and the Company.

The main responsibilities of the RMC are to recommend a robust risk management framework in terms of strategies, policies and risk tolerance, for the Board's approval as well as to provide an overall assessment on the adequacy of the Group and the Company's risk reporting infrastructure, which includes resources and support system, in promoting a pro-active risk management culture.

The RMC comprises the following Independent Directors. Four (4) RMC meetings were held during the financial year with attendance of the RMC Members as follows:-

	<u>No. of RMC</u> <u>Meetings</u>	<u>No. of RMC</u> <u>Meetings</u>
Name of Directors	<u>Held</u>	<u>Attended</u>
Yeoh Chong Keng - RMC Chairman	4	4
Yip Jian Lee	4	4
Dato' Zainal Abidin bin Putih	4	3*

Note:

\* Dato' Zainal Abidin bin Putih was appointed to the RMC on 25 May 2018 and he had attended 3 out of 3 meetings held after his appointment as a member of the RMC.

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

- 5. <u>Board Committees (continued)</u>
- b) <u>Audit Committee ("AC")</u>

The main responsibility of the AC is to assist the Board of Directors in discharging its statutory duties and responsibilities relating to accounting and financial reporting practices of the Group and the Company as well as ensuring the effectiveness of the internal controls instituted by the Management. The AC functions on a Terms of Reference approved by the Board of Directors, with the following principal duties and responsibilities:

- i. to review and approve the external and internal auditors' audit plan, scope and audit report on their evaluation of the system of internal controls of the Group and the Company;
- ii. to review the results of the audit and whether or not appropriate action has been taken on the recommendations given by the external and internal auditors;
- iii. to evaluate the quality of the audits performed by the external auditors and make recommendations concerning their appointments, termination and remuneration, and to consider the nomination of a person or persons as external auditors;
- iv. to provide assurance that the financial information presented by management is relevant, reliable and timely;
- v. to oversee compliance with relevant laws and regulations and observance of a proper code of conduct and
- vi. to determine the quality, adequacy and effectiveness of the Group and the Company's internal control environment.

The remuneration paid and payable to the external auditors for the financial year ended 31 December 2018 was RM461,565 (2017: RM325,300). The service provided include audit services on statutory financial statement, consultation fee on specific assessments of intercompany charges and etc.

The AC comprises the following Independent Directors. Six (6) AC meetings were held during the financial year with attendance of the AC Members as follows:-

Name of Directors	<u>No. of AC</u> Meetings Held	No. of AC Meetings Attended
Yip Jian Lee - AC Chairman	6	6
Dato' Zainal Abidin bin Putih	6	6
Yeoh Chong Keng	6	6

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

- 5. <u>Board Committees (continued)</u>
- c) Nomination Committee ("NC")

The NC is entrusted with the responsibility of proposing new nominees for appointment to the Board to ensure that nominations of new Directors are made in the best interest of the Company and its shareholders. It assesses the suitability of the new nominees, by taking into consideration their professional qualifications, integrity, financial and commercial business experience and expertise relevant to the Company with potential to complement the skills, knowledge and expertise of the Board.

The NC also makes recommendations to the Board on nominations to fill up Board Committees and the re-appointment of Directors to the Board. In considering the re-appointment, the NC will take into account the director's attendance and participation at meetings, their expertise and commitment, as well as their contributions at Board discussions and effectiveness of the Board.

Apart from recommending the appointment/re-appointment of new/existing Directors, the NC is also responsible to recommend and assess the nominee for the position of CEO and the re-appointment of CEO. The NC also oversee the appointment and management succession planning of the Executive Committee of the Company.

The NC is responsible to oversee performance evaluation of the CEO and Executive Committee members. Whenever applicable and consistent with the Policy Document, the NC's recommendations on the CEO and Executive Committee Members would be made in consultation with the input from the Chairman of the AC and RMC.

The NC is also responsible to ensure all Key Responsible Persons ("KRPs") fulfil the fit and proper requirements in line with the KRP policy.

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

5. <u>Board Committees (continued)</u>

## c) <u>Nomination Committee ("NC") (continued)</u>

The NC comprises three (3) Independent Directors and one (1) Executive Director. Four (4) NC meetings were held during the financial year with attendance of the existing NC Members as follows:-

	<u>No. of NC</u> Meetings	<u>No. of NC</u> Meetings
Name of Directors	Held	Attended
Yeoh Chong Keng - NC Chairman, Independent Director	4	4
Shinkichi Miki - Executive Director	4	2*
Dato' Zainal Abidin Bin Putih - Independent Director	4	4
Yip Jian Lee - Independent Director	4	4

Note:

\* Mr. Shinkichi Miki was appointed to the NC on 26 July 2018 and he had attended 2 out of 2 meetings held after his appointment as a member of the NC.

## d) <u>Remuneration Committee ("RC")</u>

The main responsibilities of the RC are to establish and recommend to the Board, the remuneration structure and policy, including the terms of employment or contract of service for Executive Directors, Chief Executive Officer and key responsible persons to ensure a strong link is maintained between the level of remuneration and individual performance against agreed targets on total remuneration package.

The Remuneration Committee conducts periodic review of the Directors' fees and submits its recommendations for the Board's consideration. No Director was involved in deciding his own remuneration.

Independent Directors are paid Directors' fees which are recommended by the Board for shareholders' approval at the Company's Annual General Meeting.

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

5. <u>Board Committees (continued)</u>

## d) <u>Remuneration Committee ("RC") (continued)</u>

The RC comprises the following Independent Directors. Five (5) RC meetings were held during the financial year with attendance of the RC members as follows:-

	<u>No. of RC</u> Meetings	<u>No. of RC</u> <u>Meetings</u>
Name of Directors	Held	Attended
Yip Jian Lee - RC Chairman	5	5
Dato' Zainal Abidin Bin Putih	5	5
Yeoh Chong Keng	5	5

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

- 5. <u>Board Committees (continued)</u>
- d) <u>Remuneration Committee (continued)</u>

## Remuneration Policy

## **Objective and Key Features**

The objective of the Remuneration Policy is to facilitate the attraction, engagement and retention of Directors, CEO and senior officers of relevant capabilities as to provide the necessary skills and experience as required and commensurate with the responsibilities for the effective management and operations of the Company. In addition, it seeks to be balanced to ensure the proper management of the Company's funds and is not excessive nor create incentive for imprudent, unsustainable or unethical behaviour in managing the Company. It takes into account the Company's corporate culture and values, business objective and strategy as well as its long-term interests.

The key feature of the policy is that remuneration is focused on being competitive in the insurance industry and will reinforce desired characteristics in the Company. The remuneration has a fixed component and a variable component. The fixed component consists of fixed basic salaries, allowances and other benefits which commensurate with the employee's position and scope of responsibilities while the variable component considers the performance of the Company against the criteria set, the performance of each functional group and the individual performance. In addition, the variable component has a direct link to the tenure of the majority of risks underwritten by the business of the Company.

The Company's remuneration policy is reviewed periodically and revised when necessary, to ensure its continued relevance and objectivity.

## Scope

The scope of Remuneration Policy applies to the Company, which operates its business only in Malaysia.

The Company categorises its senior officers into two; senior officers who are appointed to the Executive Committee (referred to as "EXCO Members"), the highest decision making committee at management level and the other categories are those senior officers, though not EXCO Members, can materially commit or control significant amount of the Company's resources or whose actions may have an impact to its risk profile (together with EXCO members, they are collectively referred to as "Key Responsible Persons").

Officers with control measures are measured differently in determining their remuneration. Their measurements do not take into account revenue or financial measures. Depending on their roles, they may be measured on the effectiveness of the control measures they are responsible for.

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

- 5. <u>Board Committees (continued)</u>
- d) <u>Remuneration Committee (continued)</u>

## Remuneration Policy (continued)

#### EXCO Members

- Chief Executive Officer ("CEO")
- Deputy Chief Executive Officer ("DCEO")
- Executive Advisor
- Chief Agency Officer
- Chief Claims Officer
- Chief Financial Officer
- Chief Information Officer
- Head, Human Resource
- General Manager, Corporate Marketing
- General Manager, Corporate Strategy
- Head, Operations
- Deputy General Manager, Motor Franchise Holders & Dealers

## Risks

Key risks that are taken into consideration when determining compensation measures include:

#### Manpower Risk: Attraction, engagement and retention of required human capital

In order to ensure the attraction, engagement and retention of required human capital, the level of remuneration is designed to be competitive. As such, remuneration levels will move with conditions in the labour market, and the general benchmark levels have moved upwards in the financial year with the rising wages in the industry.

#### Insurance Risk: Performance of Insurance Risks

The remuneration of employees takes into account the carrying degrees of risk of loss from insurance risk that is underwritten by the Company, tying the Company's performance and variable components to performance to the realization of this risk over the period taken. Remuneration levels will decrease when these risks increase within the financial year and vice versa. As the claims history has deteriorated in the financial year, the remuneration will be reduced accordingly.

#### Performance and Remuneration

The remuneration practices for employees are linked to the Company's performance.

## Other Key Responsible Persons

- Chief Risk & Compliance Officer ("CRCO")
- Chief Internal Auditor
- Chief Actuary

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

- 5. <u>Board Committees (continued)</u>
- d) <u>Remuneration Committee (continued)</u>

Remuneration Policy (continued)

#### Performance and Remuneration (continued)

The Company's performance takes into account financial metrics (such as revenue, underwriting performance and profitability), risk and compliance metrics, customer metrics and productivity metrics. The Board sets the Company's target metrics for the year and the corresponding impact on remuneration in relation to performance. These metrics are used to determine the Company's performance, as to whether it is strong, acceptable or weak as well as the corresponding impact on variable remuneration for executives. As an employee's variable remuneration is influenced significantly by the Company's performance metrics. As such, should the Company perform well, an employee's variable remuneration will increase and vice versa.

In addition to the performance of the Company, an employee's variable remuneration is determined by the performance of the individual's functional group and the individual's personal performance and overall contribution to the Company. This encourages working across the Company and teamwork in delivering the Company's functional priorities in addition to personal performance and contribution.

#### Variable Components of Remuneration

As the Company's business risk is generally short term, the Company does not have a deferred variable remuneration scheme as of this financial year.

The Company generally uses annual variable cash bonuses for its senior officers, of which the quantum is determined by the Company's performance relative to the performance metrics set. The ratio of variable pay to fixed pay is generally similar for employees across the organization, except for the CEO where a higher variable pay component is targeted, subject to the performance of the Company.

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

- 5. <u>Board Committees (continued)</u>
- d) <u>Remuneration Committee (continued)</u>

## Remuneration Policy (continued)

## Variable Components of Remuneration (continued)

The remuneration paid and accrued to the Board members, CEO, EXCO Members and other Key Responsible Persons during the financial year ended 31 December 2018 are shown in the following tables.

			Fixed Remuneration						able Remuner	ation	Total Value of
		Unrestricted			Deferred		Unrestricted			remuneration	
Name	Directorship / Designation		Shares and			Shares and			Shares and		awards for
Hame	Directorship / Designation	Cash-based	share-	Others Cash-based share- linked Others	share-	Othorr	Cash-based	share-	Others	the financial	
		Casil-Daseu	linked		Cash-based	linked	oulers	Cash-Daseu	linked	others	year
			instrument			instrument			instrument		yeal
		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Ichiro Maeda	Director	29		-	-	•	-	1	•		31
Dato' Zainal Abidin Bin Putih	Chairman / Director	108	-	-	-	-	-	5	-	-	113
Yeoh Chong Keng	Director	90	-	-	-	-	-	5	-	-	95
Yip Jian Lee	Director	100	-	-	-	-	-	5	-	-	105
Shinkichi Miki	Executive Director	28	-	-	-	•	-	1	•		29
Jayakumar a/l Somasundram	Former Chief Executive Officer	38	-	1	-	-	-	345	-	-	384
Ng Hang Ming	Chief Executive Officer	1,206	-	27	-	-	-	-	-	-	1,233

			Fixed Remuneration						Variable Remuneration			
			Unrestricted			Deferred			Unrestricted		Total Value of remuneration	
Category	No of Headcount		Shares and			Shares and			Shares and		awards for	
Category	Cash-based linked Others Cash-base	Cash basad	share-	Others Cash-b		share- Others	the financial					
		Cash-based	linked	Others	Cash-based	linked	Others	Cash-based	linked	others		
			instrument			instrument			instrument		year	
		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
EXCO	15	5,238	-	446	-	-	-	233	-	-	5,917	
Other Key Responsible Person	3	1,589	-		-	-	-	164	-	-	1,753	

The remuneration of the EXCO members and other key responsible persons above have been prorated based on the respective dates of their appointment to/withdrawal from the EXCO or when they are categorised/de-categorised as Key Responsible Persons.

No deferred fixed remuneration, shares and share-linked instrument was paid and accrued to the Board members, CEO, EXCO Members and other Key Responsible Persons during the financial year ended 31 December 2018.

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# DIRECTORS' REPORT (CONTINUED)

## CORPORATE GOVERNANCE (CONTINUED)

- 5. <u>Board Committees (continued)</u>
- d) <u>Remuneration Committee (continued)</u>

#### Remuneration Policy (continued)

#### Indemnity to Directors and Officers

During the financial year, the total amount of indemnity coverage and insurance premium paid for the Directors and certain officers of the Company were RM20 million and RM44,610 respectively.

#### 6. Risk Management and Internal Control Framework

The Risk Management framework of the Company comprises an ongoing process for identifying, evaluating and measuring the significant risks faced by the Company through designated management functions and internal control, which covers all levels of personnel and business processes to ensure that the Company's operations are run in an effective and efficient manner. This is supported by the maintenance of a reliable information system that covers all significant business activities.

Continuous assessment of the effectiveness and adequacy of internal controls, which include the independent examination of controls by the internal audit function, ensures corrective actions, where necessary, are taken in a timely manner.

#### Board responsibilities

The Board recognises the importance of a sound risk management and internal control framework as part of good corporate governance and in order to safeguard the Group's and the Company's asset and shareholder's interest. The Board committees, namely the Risk Management Committee and Audit Committee have been delegated with the responsibility to set the direction and ensure that senior management has all the necessary systems, processes and resources in place to ensure the effectiveness, adequacy and integrity of the Company's overall control environment.

The scope of responsibilities of the Risk Management Committee and Audit Committee are embedded in their respective charters; the Board as a whole, however remains ultimately responsible for the Company's system of risk management and internal control.

The Board also acknowledges that whilst control systems are designed to identify and mitigate business and other associated key risks, they cannot totally eliminate all risks and cannot provide absolute assurance against material misstatements or losses, fraud or breaches of laws or regulations.

#### Internal Audit

The Internal Audit ("IA") Department, led by the Chief Internal Auditor ("CIA"), has been established to provide assessment of effectiveness and adequacy of internal controls, which include independent examination of controls and ensure corrective actions, where necessary are taken in a timely manner.

The CRCO and CIA also participated in the monthly Executive Committee meetings to keep themselves updated of the Company's latest business activities and provide relevant input on areas concerning business risks and internal control where necessary.

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## DIRECTORS' REPORT (CONTINUED)

#### DIRECTORS AND THEIR INTERESTS IN SHARES

The Directors who have held office since the date of the last report are as follows:

Dato' Zainal Abidin bin Putih Yip Jian Lee Yeoh Chong Keng Ichiro Maeda (*resigned on 23 May 2018*) Shinkichi Miki (*appointed on 26 July 2018*)

In accordance with the Company's Constitution, Mr. Shinkichi Miki who was appointed to the Board during the financial year and Dato' Zainal Abidin bin Putih shall retire at the forthcoming Annual General Meeting, and being eligible, offer themselves for re-election.

According to the Register of Directors' Shareholdings required to be kept under Section 59 of the Companies Act, 2016, none of the Directors who held office at the end of the financial year held any shares or debentures in the Company or its holding company or subsidiaries of the holding company, except as follows:

	Number of ordinary shares of SGD1 each					
	At 1.1.2018	<u>Acquired</u>	Disposed	At 31.12.2018		
Holdings registered in name of Director						
Subsidiaries of ultimate holding corporation - Asia General Holdings Ltd						
Ichiro Maeda* Shinkichi Miki	1 -	- 1	1	- 1		

As nominee of Tokio Marine & Nichido Fire Insurance Co Ltd

#### **DIRECTORS' BENEFITS**

During and at end of the financial year, no arrangements subsisted to which the Group and the Company is a party with the object or objects of enabling Directors of the Group and the Company to acquire benefits by means of the acquisition of shares in or debentures of the Group and the Company or any other body corporate.

Since the end of the previous financial year, no Director of the Group and the Company has received or become entitled to receive any benefit (other than Directors' remuneration and benefits-in-kind shown in the notes to the financial statements of this Group and the Company) by reason of a contract made by the Group and the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a corporation in which the Director has a substantial financial interest.

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DIRECTORS' REPORT (CONTINUED)

## ULTIMATE HOLDING CORPORATION

The Directors regard Tokio Marine Holdings Inc., a corporation incorporated in Japan, as the ultimate holding corporation of the Group and the Company.

## AUDITORS

The auditors, PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), have expressed their willingness to continue in office.

Signed on behalf of the Board of Directors in accordance with their resolution dated 25 March 2019.

SIGNED

SIGNED

YIP JIAN LEE DIRECTOR YEOH CHONG KENG DIRECTOR

Kuala Lumpur

Company	No.
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# STATEMENT BY DIRECTORS PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT, 2016

We, Yip Jian Lee and Yeoh Chong Keng, two of the Directors of Tokio Marine Insurans (Malaysia) Berhad, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 29 to 117 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2018 and financial performance of the Group and of the Company for the financial year ended 31 December 2018 in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 25 March 2019.

SIGNED

SIGNED

YIP JIAN LEE DIRECTOR YEOH CHONG KENG DIRECTOR

# STATUTORY DECLARATION PURSUANT TO SECTION 251(1) OF THE COMPANIES ACT, 2016

I, Ng Hang Ming, the Chief Executive Officer primarily responsible for the financial management of Tokio Marine Insurans (Malaysia) Berhad, do solemnly and sincerely declare that, the financial statements set out on pages 29 to 117 are, to the best of my knowledge and belief, correct, and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

SIGNED

NG HANG MING

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur on 25 March 2019.

Before me,

SIGNED

COMMISSIONER FOR OATH



#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### Our opinion

In our opinion, the financial statements of Tokio Marine Insurans (Malaysia) Berhad ("the Company") and its subsidiaries ("the Group") give a true and fair view of the financial position of the Group and of the Company as at 31 December 2018, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

#### What we have audited

We have audited the financial statements of the Group and of the Company, which comprise the statements of financial position as at 31 December 2018 of the Group and of the Company, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 29 to 117.

#### Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditors' responsibilities for the audit of the financial statements" section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), Chartered Accountants, Level 10, 1 Sentral, Jalan Rakyat, Kuala Lumpur Sentral, P.O. Box 10192, 50706 Kuala Lumpur, Malaysia T: +60 (3) 2173 1188, F: +60 (3) 2173 1288, www.pwc.com/my



#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

#### Information other than the financial statements and auditors' report thereon

The Directors of the Company are responsible for the other information. The other information comprises the Directors' Report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact. We have nothing to report in this regard.



#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Responsibilities of the Directors for the financial statements

The Directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- (a) Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.



#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Auditors' responsibilities for the audit of the financial statements (continued)

- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- (d) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- (e) Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- (f) Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



#### OTHER MATTERS

This report is made solely to the member of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

SIGNED

SIGNED

PRICEWATERHOUSECOOPERS PLT LLP0014401-LCA & AF 1146 Chartered Accountants

Kuala Lumpur 25 March 2019 WONG HUI CHERN 03252/05/2020 J Chartered Accountant

Company	No.
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# STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2018

			Group		Company
	<u>Note</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>
ASSETS		RM'000	RM'000	RM'000	RM'000
ASSETS					
Property, plant and equipment	4	17,609	25,479	17,609	25,479
Intangible assets	5	179,943	179,943	179,943	179,943
Investments: Available-for-sale	6	1,645,935	1,611,536	1,685,632	1,655,510
Tax recoverable		-	12,072	-	12,072
Reinsurance assets	8	240,820	270,313	240,820	270,313
Insurance receivables	9	98,432	111,443	98,432	111,443
Loans and receivables					
(excluding insurance receivables)	10	387,820	386,841	347,817	342,574
Cash and bank balances	10	22,552	16,331	22,532	16,313
Total Assets		2,593,111	2,613,958	2,592,785	2,613,647
10101 ASSels		2,333,111	2,010,900	2,392,703	2,013,047
EQUITY, GENERAL					
FUNDS AND LIABILITIES					
Share capital	11	403,471	403,471	403,471	403,471
Retained earnings	12	768,345	670,216	738,236	643,651
Other reserves	13	558	(2,935)	30,667	23,630
Total Equity		1,172,374	1,070,752	1,172,374	1,070,752
Insurance contract liabilities	14	1,259,701	1,382,347	1,259,701	1,382,347
Deferred tax liabilities	15	3,353	6,253	3,353	6,253
Provision for taxation		2,949	-	2,949	-
Other financial liabilities	16	6,644	6,182	6,644	6,182
Insurance payables	17	64,304	90,589	64,304	90,589
Other payables	18	83,786	57,835	83,460	57,524
Total Liabilities		1,420,737	1,543,206	1,420,411	1,542,895
		0 500 444	0.040.050	0 500 705	0.010.017
Total Equity and Liabilities		2,593,111	2,613,958	2,592,785	2,613,647

Company No.				
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# INCOME STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

			Group		Company
	Note	<u>2018</u>	2017	2018	2017
		RM'000	RM'000	RM'000	RM'000
Gross earned premiums	19(a)	995,157	1,088,645	995,157	1,088,645
Premiums ceded to reinsurers	19(b)	(187,115)	(189,889)	(187,115)	(189,889)
NET EARNED PREMIUMS	-	808,042	898,756	808,042	898,756
Investment income	20	82,711	78,270	73,453	67,145
Realised (loss)/gain	21	(2,039)	376	551	(61)
Fee and commission income		42,603	35,645	42,603	35,645
OTHER REVENUE		123,275	114,291	116,607	102,729
TOTAL REVENUE		931,317	1,013,047	924,649	1,001,485
Gross claims paid		(627,108)	(679,375)	(627,108)	(679,375)
Claims ceded to reinsurers		81,496	80,536	81,496	80,536
Gross change to insurance contract liabilities		47,497	(41,977)	47,497	(41,977)
Change in insurance contract liabilities ceded			, - ,		
to reinsurers		(24,564)	(8,880)	(24,564)	(8,880)
NET CLAIMS INCURRED	-	(522,679)	(649,696)	(522,679)	(649,696)
Other operating income	22	2,801	6,028	2,801	6,028
Fee and commission expense		(104,310)	(121,803)	(104,310)	(121,803)
Management expenses	23	(199,698)	(185,567)	(196,574)	(182,376)
OTHER EXPENSES		(301,207)	(301,342)	(298,083)	(298,151)
PROFIT BEFORE TAXATION		107,431	62,009	103,887	53,638
Taxation	24	(9,302)	1,870	(9,302)	1,870
PROFIT FOR THE YEAR		98,129	63,879	94,585	55,508
Attributable to:					
- Owner of the Company	•	98,129	63,879	94,585	55,508
BASIC EARNINGS PER					
SHARE (SEN)	25	24	16	23	14

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# STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2018

	<b>.</b>		Group		Company
	<u>Note</u>	<u>2018</u> RM'000	<u>2017</u> RM'000	<u>2018</u> RM'000	<u>2017</u> RM'000
Profit for the year		98,129	63,879	94,585	55,508
Other comprehensive income: <u>Items that may be</u> <u>subsequently reclassified</u> <u>to the income statement</u>					
Available-for-sale reserves Net gain on fair value arising during the year Net realised loss/(gain) transferred to income		3,688	9,315	9,822	17,250
statement		2,026	(490)	(564)	(53)
		5,714	8,825	9,258	17,197
Tax effects	15	(2,221)	(4,128)	(2,221)	(4,128)
		3,493	4,697	7,037	13,069
Total comprehensive					
income for the year		101,622	68,576	101,622	68,577
Total comprehensive income attributable:					
- Owner of the Company	-	101,622	68,576	101,622	68,577

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# STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

			Nor	n-distributable	Distributable			
	<u>Note</u>	Share <u>capital</u> RM'000	Revaluation <u>reserves</u> RM'000	Available- for-sale <u>reserves</u> RM'000	Retained <u>earnings</u> RM'000	Total equity attributable to owner of the <u>parent</u> RM'000	Non- controlling <u>interests</u> RM'000	<u>Total</u> RM'000
Group								
<b>At 1 January 2017</b> Profit for the year Other comprehensive		403,471	4,916 -	(12,548)	671,955 63,879	1,067,794 63,879	-	1,067,794 63,879
income for the year Dividend paid during the year	26	-	-	4,697	(65,618)	4,697 (65,618)	-	4,697 (65,618)
At 31 December 2017		403,471	4,916	(7,851)	670,216	1,070,752		1,070,752
<b>At 1 January 2018</b> Profit for the year Other comprehensive		403,471	4,916	(7,851)	670,216 98,129	1,070,752 98,129	-	1,070,752 98,129
income for the year				3,493		3,493		3,493
At 31 December 2018		403,471	4,916	(4,358)	768,345	1,172,374	-	1,172,374

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# STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018 (CONTINUED)

	Note	Share <u>capital</u> RM'000	Revaluation <u>reserves</u> RM'000	Non-distributable Available- for-sale <u>reserves</u> RM'000	<u>Distributable</u> Retained <u>earnings</u> RM'000	<u>Total</u> RM'000
Company						
<b>At 1 January 2017</b> Profit for the year Other comprehensive income		403,471	4,916	5,645 -	653,761 55,508	1,067,793 55,508
for the year		-	-	13,069	-	13,069
Dividend paid during the year	26		-		(65,618)	(65,618)
At 31 December 2017		403,471	4,916	18,714	643,651	1,070,752
<b>At 1 January 2018</b> Profit for the year Other comprehensive income		403,471	4,916 -	18,714	643,651 94,585	1,070,752 94,585
for the year		-	-	7,037	-	7,037
At 31 December 2018		403,471	4,916	25,751	738,236	1,172,374

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# STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2018

		Group		Company
	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>
	RM'000	RM'000	RM'000	RM'000
CASH FLOWS FROM				
OPERATING ACTIVITIES				
Profit for the year	98,129	63,879	94,585	55,508
Adjustment of:				
Property, plant and equipment				
- depreciation	8,744	10,064	8,744	10,064
- loss on disposal	13	114	13	114
- write off	897	253	897	253
Loss/(Gain) on disposal of AFS				
financial assets	2,026	(490)	(564)	(53)
Investment income	(82,711)	(78,270)	(73,453)	(67,145)
Write-back of impairment of				
insurance and other receivables	(2,094)	(4,375)	(2,094)	(4,375)
Bad debts written off	1,767	788	1,767	788
Tax expense/(Income)	9,302	(1,870)	9,302	(1,870)
Profit/(Loss) from operations before				
changes in operating assets and				
liabilities	36,073	(9,907)	39,197	(6,716)
Purchases of investments	(648,614)	(588,639)	(290,725)	(171,078)
Proceeds from disposal of investments	616,570	409,688	271,848	8,045
Decrease in reinsurance assets	30,577	7,737	30,577	7,737
Decrease in insurance receivables	13,302	37,252	13,302	37,252
(Increase)/Decrease in loans and				
receivables	(1,466)	93,696	(5,820)	87,819
(Decrease)/Increase in insurance				
contract liabilities	(122,646)	40,246	(122,646)	40,246
Increase in other financial liabilities	462	4,423	462	4,423
(Decrease)/Increase in insurance				
payables	(26,285)	6,717	(26,285)	6,717
Increase/(Decrease) in other				//·
payables	25,017	(19,367)	25,002	(19,358)
	(77,010)	(18,154)	(65,088)	(4,913)

Company	No.
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## STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2018 (CONTINUED)

		Group		Company
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Tax received/(paid) Investment income received:	597	(4,609)	597	(4,609)
- Interest	75,259	75,261	10,285	12,455
- Dividend	9,021	5,535	62,071	55,130
- Others	138	134	<sup></sup> 138	<sup></sup> 134
Net cash generated from		·		
operating activities	8,005	58,167	8,003	58,197
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of property, plant and		(0,050)		(0.050)
equipment Proceeds from disposal of property,	(1,984)	(2,250)	(1,984)	(2,250)
plant and equipment	200	274	200	274
Net cash used in investing activities	(1,784)	(1,976)	(1,784)	(1,976)
CASH FLOWS FROM FINANCING ACTIVITIES				
Dividend paid	-	(65,618)	-	(65,618)
Net cash used in financing activities		(65,618)	-	(65,618)
NET MOVEMENT IN CASH AND CASH EQUIVALENTS	6,221	(9,427)	6,219	(9,397)
CASH AND CASH EQUIVALENTS				
AT 1 JANUARY	16,331	25,758	16,313	25,710
CASH AND CASH EQUIVALENTS AT 31 DECEMBER	22,552	16,331	22,532	16,313
Cash and bank balances	22,552	16,331	22,532	16,313

The accompanying notes are an integral part of these financial statements.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018

#### 1 PRINCIPAL ACTIVITY AND GENERAL INFORMATION

The Group and the Company are principally engaged in the underwriting of all classes of general insurance business. There has been no significant change in the nature of this activity during the year.

The Company is a public limited liability company, incorporated and domiciled in Malaysia.

The registered office of the Company is located at:

Level 23, Menara Tokio Marine Life, 189, Jalan Tun Razak, 50400 Kuala Lumpur

The principal place of business of the Company is located at:

29 - 31st Floor, Menara Dion 27 Jalan Sultan Ismail 50250 Kuala Lumpur

The Directors regard Tokio Marine Holdings Inc. a corporation incorporated in Japan, as the Company's ultimate holding corporation.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 25 March 2019.

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Unless otherwise stated, the following accounting policies have been used consistently in dealing with items which are considered material in relation to the financial statements.

(a) Basis of preparation of the financial statements

The financial statements comply with the Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards and comply with the provisions of the Companies Act, 2016 in Malaysia.

The preparation of financial statements in conformity with MFRS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported financial year. It also requires Directors to exercise their judgment in the process of applying the Group's and the Company's accounting policies. Although these estimates are based on the Directors' best knowledge of current events and actions, actual results may differ from estimates.

The areas involving a higher degree of judgment or complexity or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3 to the financial statements.

The financial statements are presented in Ringgit Malaysia ("RM").

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation of the financial statements (continued)

The Group and The Company adopted the following standards for the first time for the financial year beginning on or after 1 January 2018:

#### IC Interpretation 22 "Foreign Currency Transactions and Advance Considerations"

IC Interpretation 22 "Foreign Currency Transactions and Advance Considerations" applies when an entity recognises a non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration. MFRS 121 requires an entity to use the exchange rate at the 'date of the transaction' to record foreign currency transactions.

IC Interpretation 22 provides guidance how to determine 'the date of transaction' when a single payment/receipt is made, as well as for situations where multiple payments/receipts are made.

The date of transaction is the date when the payment or receipt of advance consideration gives rise to the non-monetary asset or non-monetary liability when the entity is no longer exposed to foreign exchange risk.

If there are multiple payments or receipts in advance, the entity should determine the date of the transaction for each payment or receipt. An entity has the option to apply IC Interpretation 22 retrospectively or prospectively.

There were no material changes to the Group's and the Company's accounting policies.

#### MFRS 15 "Revenue from Contracts with Customers"

MFRS 15 "Revenue from Contracts with Customers" replaces MFRS 118 "Revenue" and MFRS 111 "Construction Contracts" and related interpretations.

The core principle in MFRS 15 is that an entity recognises revenue to depict the transfer of promised goods or services to the customer in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Revenue is recognised when a customer obtains control of goods or services, i.e. when the customer has the ability to direct the use of and obtain the benefits from the goods or services.

A new five-step process is applied before revenue can be recognised:

- Identify contracts with customers
- Identify the separate performance obligations
- Determine the transaction price of the contract;
- Allocate the transaction price to each of the separate performance obligations; and
- Recognise the revenue as each performance obligation is satisfied.

The initial application of MFRS 15 does not have any material financial impacts to the current period and prior period financial statements of the Group and the Company as the main source of revenue stream of the Group and the Company is arising from insurance contracts and investment related revenues that is scoped out of the Standard.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation of the financial statements (continued)

The Group and The Company adopted the following standards for the first time for the financial year beginning on or after 1 January 2018 (continued):

#### **MFRS 9 "Financial Instruments"**

MFRS 9 replaces the guidance in MFRS 139, "Financial Instruments: Recognition and Measurement" on the classification and measurement of financial assets and financial liabilities and on hedge accounting.

The Group and the Company's business activities are predominantly insurance and hence qualify for the temporary exemption from applying MFRS 9 under the Amendments to MFRS4, Insurance Contracts. Hence, the Group and the Company will defer and adopt MFRS 9 together with MFRS 17 "Insurance Contracts on 1 January 2021.

The Group and the Company are in the midst assessing the financial impact that may arise from the adoption of MFRS 9.

## Amendments to MFRS 4 – Applying MFRS 9 "Financial Instruments" with MFRS 4 "Insurance Contract"

The amendments allow entities to avoid temporary volatility in profit or loss that might result from adopting MFRS 9 "Financial Instruments" before the forthcoming new insurance contracts standard. This is because certain financial assets have to be measured at fair value through profit or loss under MFRS 9; whereas, under MFRS 4 "Insurance Contracts", the related liabilities from insurance contracts are often measured on amortised cost basis.

The amendments provide 2 different approaches for the Group and the Company:

- temporary exemption from MFRS 9 for entities that meet specific requirements; and
- the overlay approach. Both approaches are optional.

The temporary exemption enables eligible entities to defer the implementation date of MFRS 9 to annual periods beginning before 1 January 2021 at the least. An entity may apply the temporary exemption from MFRS 9 if its activities are predominantly connected with insurance whilst the overlay approach allows an entity to adjust profit or loss for eligible financial assets by removing any accounting volatility to other comprehensive income that may arise from applying MFRS 9.

An entity can apply temporary exemption from MFRS 9 from annual periods beginning on or after 1 January 2018 and may start applying the overlay approach when it applies MFRS 9 for the first time.

The Group's and the Company's business activity is predominantly insurance as the insurance liabilities made up more than 90% of the Company's total liabilities. Hence the Group's and the Company qualify for the temporary exemption approach. Management has decided to apply the temporary exemption from MFRS 9 from its annual period beginning 1 January 2018 and will adopt MFRS 9 for its annual period beginning 1 January 2021.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation of the financial statements (continued)

The Group and The Company adopted the following standards for the first time for the financial year beginning on or after 1 January 2018 (continued):

## Amendments to MFRS 4 – Applying MFRS 9 "Financial Instruments" with MFRS 4 "Insurance Contract" (continued)

As required under the Amendments to MFRS 4 for entity qualified and elected the temporary exemption from applying MFRS 9, the following table provides the additional disclosure on the Group and the Company's financial assets by their contractual cash flows characteristics, which indicate if they are solely payments of principal and interest on the principal outstanding ("SPPI").

<u>Group</u> Financial assets	<u>Note</u>	Fair value as at <u>31.12.2018</u> RM'000	Change in <u>fair value</u> RM'000	Cash flows <u>characteristic</u>
Malaysian Government Securities Government Investment Issues Corporate debt securities Unit trusts Loans and receivables* Cash and bank balances	6(c) 6(c) 6(c) 6(c)	139,419 74,587 1,146,907 <u>285,022</u> 1,645,935 385,745 <u>22,552</u> 2,054,232	1,386 98 6,574 (4,565) 3,493 - - - 3,493	SPPI SPPI SPPI Non SPPI SPPI SPPI
Company Financial assets				
Unit Trusts Controlled structured entities	6(c)	285,022 1,400,610 1,685,632	6,971 <u>66</u> 7,037	Non SPPI Non SPPI
Loans and receivables* Cash and bank balances		345,742 22,532 2,053,906	7,037	SPPI SPPI

\* Loans and receivable excluded prepayment of RM2,074,382.

Insurance receivables and reinsurance assets have been excluded from the above and following table as they will be under the scope of MFRS 17 "Insurance Contracts".

## Company No. 149520 U

## TOKIO MARINE INSURANS (MALAYSIA) BERHAD (Incorporated in Malaysia)

## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation of the financial statements (continued)

The Group and The Company adopted the following standards for the first time for the financial year beginning on or after 1 January 2018 (continued):

### Amendments to MFRS 4 – Applying MFRS 9 "Financial Instruments" with MFRS 4 "Insurance Contract" (continued)

The following table provides information regard credit risk exposure of the Group's and Company's financial assets with SPPI cash flows under Amendments to MFRS 4.

Financial assets with SPPI cash flows	AAA	AA	<u>A</u>	BBB	Not rated	Total
Gross carrying amounts under MFRS	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Group						
Malaysian Government Securities	-	-	-	-	139,419	139,419
Government Investment Issues	-	-	-	-	74,587	74,587
Corporate debt securities	218,111	487,680	14,211	-	426,905	1,146,907
Loans and receivables						
Staff loans	-	-	-	-	1,557	1,557
Fixed and call deposits	120,727	152,683	-	45,368	-	318,778
Other receivables*	-	-	-	-	65,410	65,410
Cash and bank balances	14,714	6,292	1,504	-	42	22,552
Total	353,552	646,655	15,715	45,368	707,920	1,769,210
Company						
Loans and receivables						
Staff loans	-	-	-	-	1,557	1,557
Fixed and call deposits	80,724	152,683	-	45,368	-	278,775
Other receivables*		- ,	-	- ,	65.410	65,410
Cash and bank balances	14,714	6,292	1,504	-	22	22,532
Total	95,438	158,975	1,504	45,368	66,989	368,274

\* Loans and receivable excluded prepayment of RM2,074,382.

### Financial assets with SPPI cash flows

All financial assets with SPPI cash flows of the Group and the Company as at 31 December 2018 have low credit risk.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation of the financial statements (continued)

The Group and the Company will apply the following relevant and applicable new standards, amendments to standards and interpretations in the following periods:

(i) Financial year beginning on or after 1 January 2019

## MFRS 16 "Leases" supersedes MFRS 117 "Leases" and the related interpretations.

Under MFRS 16, a lease is a contract (or part of a contract) that conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

MFRS 16 eliminates the classification of leases by the lessee as either finance leases (on balance sheet) or operating leases (off balance sheet). MFRS 16 requires a lessee to recognise a "right-of-use" of the underlying asset and a lease liability reflecting future lease payments for most leases.

The right-of-use asset is depreciated in accordance with the principle in MFRS 116 "Property, Plant and Equipment" and the lease liability is accreted over time with interest expense recognised in the income statement.

For lessors, MFRS 16 retains most of the requirements in MFRS 117. Lessors continue to classify all leases as either operating leases or finance leases and account for them differently.

#### IC Interpretation 23 "Uncertainty over Income Tax Treatments"

The Interpretation provides guidance on how to recognise and measure deferred and current income tax assets and liabilities in situations where there is uncertainty over whether the tax treatment applied by an entity will be accepted by the tax authority. If it is probable that the tax authority will accept an uncertain tax treatment that has been taken or is expected to be taken on a tax return, the accounting for income taxes shall be determined consistently with that tax treatment. If an entity concludes that it is not probable that the treatment will be accepted, it should reflect the effect of the uncertainty in its income tax accounting in the period in which that determination is made, by applying the most likely amount method or the expected value method.

IC Interpretation 23 will be applied restrospectively.

The Group and the Company have not fully assessed the impact of above new standards on its financial statements.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- (a) Basis of preparation of the financial statements (continued)
  - (ii) Financial year beginning on or after 1 January 2020

#### Amendments to MFRS 101 "Presentation of Financial Statements" and Amendments to MFRS 108 "Accounting Policies, Changes in Accounting Estimates and Errors – Definition of Material"

Amendments to the definition of material (Amendments to MFRS 101 and MFRS 108). The amendments clarify the definition of materiality and use a consistent definition throughout MFRSs and the Conceptual Framework for Financial Reporting.

The definition of 'material' has been revised as "Information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity."

The amendments also:

- clarify that an entity assesses materiality in the context of the financial statements as a whole.
- explain the concept of obscuring information in the new definition. Information is obscured if it has the effect similar as omitting or misstating of that information. For example, material transaction is scattered throughout the financial statements, dissimilar items are inappropriately aggregated, or material information is hidden by immaterial information.
- Clarify the meaning of 'primary users of general purpose financial statements' to whom those financial statements are directed, by defining them as 'existing and potential investors, lenders and other creditors' that must rely on general purpose financial statements for much of the financial information they need.

The amendments shall be applied prospectively.

The Group and the Company are in the process of assessing the financial impact of this standard onto the financial statements.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- (a) Basis of preparation of the financial statements (continued)
  - (iii) Financial year beginning on or after 1 January 2021

#### MFRS 17 "Insurance Contracts"

MFRS 17 "Insurance Contracts" replaces MFRS 4 "Insurance Contracts". MFRS 17 applies to insurance contracts issued, to all reinsurance contracts and to investment contracts with discretionary participating features if an entity also issues insurance contracts. For fixed-fee service contracts whose primary purpose is the provision of services, an entity has an accounting policy choice to account for them in accordance with either MFRS 17 or MFRS 15 "Revenue from Contracts with Customers". An entity is allowed to account financial guarantee contracts in accordance with MFRS 17 if the entity has asserted explicitly that it regarded them as insurance contracts. Insurance contracts, (other than reinsurance) where the entity is the policyholder are not within the scope of MFRS 17. Embedded derivatives and distinct investment and service components should be 'unbundled' and accounted for separately in accordance with the related MFRSs. Voluntary unbundling of other components is prohibited.

MFRS 17 requires a current measurement model where estimates are remeasured at each reporting period. The measurement is based on the building blocks of discounted, probability-weighted cash flows, a risk adjustment and a contractual service margin ("CSM") representing the unearned profit of the contract. An entity has a policy choice to recognise the impact of changes in discount rates and other assumptions that related to financial risks either in profit or loss or in other comprehensive income.

Alternative measurement models are provided for the different insurance coverages:

- a) Simplified Premium Allocation Approach if the insurance coverage period is a year or less
- b) Variable Fee Approach should be applied for insurance contracts that specify a link between payments to the policyholder and the returns on the underlying items

The requirements of MFRS 17 align the presentation of revenue with other industries. Revenue is allocated to the periods in proportion to the value of the expected coverage and other services that the insurer provides in the period, and claims are presented when incurred. Investment components are excluded from revenue and claims. Insurers are required to disclose information about amounts, judgements and risks arising from insurance contracts.

The Group and the Company have not fully assessed the impact of MFRS 17 on its financial statements.

Except as disclosed above, the adoption of new standards, amendments to the standards and interpretations by the Group and the Company for the first time for the financial year beginning on or after 1 January 2018 did not have any material impact on the current or future reporting periods.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- (b) Basis of consolidation
  - (i) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group and are de-consolidated from the date that control ceases.

Group refers to the Company and its investment in structured entities.

(ii) Change in ownership interest in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions that are transactions with the owner in their capacity as owners. The difference between fair value of any consideration paid and relevant shares equivalent of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(iii) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the subsidiary is re-measured to its fair value at the date when control is lost with change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposed of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to the profit or loss.

(c) Investment in subsidiaries

In the Company's separate financial statements, investments in subsidiaries (including structured entities) are carried at fair value in accordance with MFRS 139 "Financial Instruments: Recognition and Measurement". On disposal of investment in subsidiaries, the difference between the disposal proceeds and the carrying amounts of the investment is recognised in the profit or loss.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(d) Business combination

The purchase method of accounting is used to account for business combinations. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The excess of the cost of acquisition over the fair value of the Company's share of the identifiable net assets acquired at the date of acquisition is reflected as goodwill. See accounting policy Note 2(e) to the financial statements on goodwill. If the cost of acquisition is less than fair value of the acquired net assets, the difference is recognised directly in the profit or loss.

#### (e) Goodwill

Goodwill represents the excess of purchase consideration and related costs of acquisition over the aggregate of the fair value of the net assets of the business acquired at the date of acquisition. See accounting policy Note 2(i) to the financial statements on impairment of non-financial assets.

Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the synergies of the business combination in which the goodwill arose, identified according to operating segment.

The Group and the Company allocate goodwill to the combined general insurance business as a whole, which has been identified as a cash-generating unit.

(f) Property, plant and equipment

Property, plant and equipment are initially stated at cost. Leasehold land and building are subsequently shown at revalued amount, based on periodic valuation of at least once in every 5 years by external independent valuers, less subsequent depreciation and impairment losses. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount of the asset.

All other property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Company, and the cost of the item can be measured reliably. Repairs and maintenance are charged to the profit or loss during the period in which they are incurred.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Property, plant and equipment (continued)

Property, plant and equipment are depreciated on a straight-line basis to write off the cost of the assets to their residual values over their estimated useful lives, summarised as follows:

Leasehold land and building	42 years
Furniture and fittings	3 - 6 years
Motor vehicles	4 - 5 years
Office equipment and computers	3 - 6 years

Residual values and useful lives of assets are reviewed and adjusted, if appropriate, at each statement of financial position date.

Surpluses arising from revaluation are credited to revaluation reserve via the statement of other comprehensive income. Any deficit arising from revaluation is charged against the revaluation reserve to the extent of a previous surplus held in the revaluation reserve for the same asset. In all other cases, a decrease in carrying amount is charged to the profit or loss during the period in which they incur.

At each date of the statement of financial position, the Group and the Company also assess whether there is any indication of impairment. If such indications exist, an analysis is performed to assess whether the carrying amount of the asset is fully recoverable. A write down is made if the carrying amount exceeds the recoverable amount. See accounting policy Note 2(i) to the financial statements on impairment of non-financial assets.

Gains and losses on disposals are determined by comparing proceeds with carrying amounts and are credited or charged to the profit or loss. On disposal of revalued assets, amounts in the revaluation reserve relating to the assets are transferred to retained earnings.

(g) Investments and other financial assets

The Group and the Company classify its investments and other financial assets into the following categories: financial assets at fair value through profit or loss, held-to-maturity or available-for-sale. Classification of the financial assets is determined at initial recognition.

(i) Fair value through profit or loss ("FVTPL")

Financial assets at FVTPL relate to financial assets acquired or incurred principally for the purpose of selling or repurchasing it in the near term or they are part of a portfolio of identified securities that are managed together and for which there is evidence of a recent actual pattern of short term profit taking. Financial assets at FVTPL are measured at fair value and any gain or loss arising from a change in the fair value is recognised in the profit or loss. Gains and losses on derecognition of such financial assets are measured as the difference between the sales proceeds and the last adjusted fair value in the profit or loss.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- (g) Investments and other financial assets (continued)
  - (ii) Held-to-maturity ("HTM")

Financial assets at HTM are financial assets with fixed or determinable payments and fixed maturity that the Group and the Company have the positive intention and ability to hold to maturity. HTM financial assets are measured at amortised cost using the effective interest method. Any gain or loss is recognised in the profit or loss when the financial assets are derecognised or impaired.

(iii) Loans and receivables ("LAR")

LAR are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These financial assets are initially recognised at cost, being the fair value of the consideration paid for the acquisition of the financial assets. All transaction costs directly attributable to the acquisition are also included in the cost of the financial assets. After initial measurement loans and receivables are measured at amortised cost, using the effective yield method, less allowance for impairment. Gains and losses are recognised in profit or loss when the financial assets are derecognised or impaired, as well as through the amortisation process.

(iv) Available-for-sale ("AFS")

Financial assets at AFS are those that are not classified as FVTPL or HTM or LAR and are measured at fair value. AFS financial assets are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition. After initial measurement, AFS financial assets are subsequently measured at fair value. Any gain or loss arising from a change in fair value, net of income tax, is reported separately in the statement of comprehensive income and reported as a separate component of equity until the financial assets are derecognised or is determined to be impaired. When the financial assets are derecognised or impaired, the cumulative gains or losses previously recognised in equity shall be transferred through the statement of comprehensive income to the profit or loss.

(h) Impairment of financial assets

The Group and the Company assess at each statement of financial position date whether there is objective evidence that a financial asset or a group of financial assets is impaired. A financial asset is impaired and impairment losses are incurred if, and only if, there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset that can be reliably estimated.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- (h) Impairment of financial assets (continued)
  - (i) Financial assets carried at amortised cost

If there is objective evidence that an impairment loss on HTM financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the profit or loss.

(ii) Financial assets carried at cost

If there is objective evidence that an impairment loss on financial assets carried at cost (e.g. equity instruments or which there is no active market or whose fair value cannot be reliably measured) has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for similar securities. Such impairment losses shall not be reversed.

(iii) Financial assets carried at fair value

In the case of financial assets classified as AFS, a significant or prolonged decline in the fair value of the security below its cost is considered in determining whether the assets are impaired. If any such evidence exists for AFS financial assets, the cumulative loss, measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss is transferred from equity through the statement of comprehensive income and recognised in the profit or loss.

If, in a subsequent period, the fair value of a debt instrument classified as AFS financial assets carried at fair value increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed through the profit or loss. Impairment losses recognised in the profit or loss on equity instruments are not reversed through the profit or loss.

(i) Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment, whenever events or changes in circumstances indicate that the carrying amount may not be fully recoverable.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(i) Impairment of non-financial assets (continued)

An impairment loss is recognised for the amount by which the carrying value of the asset exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and the value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

An impairment loss is charged to the profit or loss immediately unless it reverses the previous valuation in which case it is charged to the revaluation surplus. Impairment losses on goodwill are not reversed. In respect of other assets, any subsequent increase in recoverable amount is recognised in the profit or loss unless it reverses an impairment loss on a revalued asset in which case it is taken to revaluation surplus.

(j) Derecognition of financial assets

Financial assets are derecognised when the rights to receive cash flows from them have expired or where they have been transferred and the Group and the Company have also transferred substantially all risks and rewards of ownership.

- (k) Employee benefits
  - (i) Short term employee benefits

Wages, salaries, paid annual leave and sick leave, bonuses and non-monetary benefits are accrued in the year in which the associated services are rendered by employees of the Group and Company.

(ii) Post-employment benefits

The Group and the Company's contributions to the Employees' Provident Fund, the national defined contribution plan, are charged to the profit or loss in the period to which they relate. Once the contributions have been paid, the Group and the Company have no further payment obligations.

(I) Reinsurance

The Group and the Company cede insurance risk in the normal course of business for all of their businesses. Reinsurance assets represent balances due from reinsurance companies. Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision or settled claims associated with the reinsurer's policies and are in accordance with the related reinsurance contracts.

Ceded reinsurance arrangements do not relieve the Group and the Company from their obligations to policyholders. Premiums and claims are presented on a gross basis for both ceded and assumed reinsurance.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(I) Reinsurance (continued)

Reinsurance assets are reviewed for impairment at each reporting date or more frequently when an indication of impairment arises during the reporting period. Impairment occurs when there is objective evidence as a result of an event that occurred after initial recognition of the reinsurance asset that the Group and the Company may not receive all outstanding amounts due under the terms of the contract and the event has a reliably measurable impact on the amounts that the Group and the Company will receive from the reinsurer. The impairment loss is recorded in the profit or loss.

Gains or losses on buying reinsurance are recognised in profit or loss immediately at the date of purchase and are not amortised.

The Group and the Company also assume reinsurance risk in the normal course of business for general insurance contracts when applicable.

Premiums and claims on assumed reinsurance are recognised as revenue or expenses in the same manner as they would be if the reinsurance were considered direct business, taking into account the product classification of the reinsured business. Reinsurance liabilities represent balances due to reinsurance companies. Amounts payable are estimated in a manner consistent with the related reinsurance contract.

Reinsurance assets or liabilities are derecognised when the contractual rights are extinguished or expire or when the contract is transferred to another party.

Reinsurance contracts that do not transfer significant insurance risk are accounted for directly through the statement of financial position. These are deposit assets or financial liabilities that are recognised based on the consideration paid or received less any explicit identified premiums or fees to be retained by the reinsured. Investment income on these contracts is accounted for using the effective yield method when accrued.

#### (m) Insurance receivables

Insurance receivables are recognised when due and measured on initial recognition at fair value of the consideration received or receivable. Subsequent to initial recognition, insurance receivables are measured at amortised cost, using the effective yield method.

If there is objective evidence that the insurance receivable is impaired, the Group and Company reduce the carrying amount of the insurance receivable accordingly and recognise that impairment loss in the profit or loss. The Group and the Company gather the objective evidence that an insurance receivable is impaired using the same process adopted for financial assets carried at amortised cost. The impairment loss is calculated under the same method used for these financial assets. These processes are described in Note 2(h) to the financial statements.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(n) General insurance underwriting results

#### Product classification

The Group and the Company issue contracts that transfer insurance risk.

Insurance contracts are those contracts that transfer significant insurance risk. An insurance contract is a contract under which the Group and the Company (the insurer) has accepted significant insurance risk from another party (the policyholders) by agreeing to compensate the policyholders if a specified uncertain future event (the insured event) adversely affects the policyholders. As a general guideline, the Group and the Company determine whether they have significant insurance risk, by comparing benefits paid with benefits payable if the insured event did not occur.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its life-time, even if the insurance risk reduces significantly during this period, unless all rights and obligations are extinguished or expire.

The general insurance underwriting results are determined for each class of business after taking into account reinsurances, commissions, unearned premiums and claims incurred.

#### Premium income

Premium income is recognised in a year in respect of risks assumed during that particular year. Premiums from direct business are recognised during the year upon issuance of debit notes. Premiums in respect of risks incepted for which debit notes have not been issued as of the date of the statement of financial position are accrued at that date as pipeline premiums.

Inward treaty reinsurance premiums are recognised on the basis of periodic advices received from ceding insurers.

Outward reinsurance premiums are recognised in the same accounting period as the original policy to which the reinsurance relates.

#### Premium liabilities

Premium liabilities refer to the higher of:

- (a) the aggregate of the unearned premium reserves ("UPR"); or
- (b) the best estimate value of the Group's and the Company's unexpired risk reserves ("URR") at the valuation date and the provision of risk margin for adverse deviation ("PRAD") at a 75% confidence level as required by BNM, calculated at the overall Group and Company level. The best estimate value is a prospective estimate of the expected future payments arising from future events insured under policies in force as at the valuation date and includes allowance for the Group's and the Company's expenses, including overheads and cost of reinsurance, expected to be incurred during the unexpired period in administering these policies and settling the relevant claims, and allows for expected future premium refunds.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(n) General insurance underwriting results (continued)

UPR represent the portion of the net premiums of insurance policies written that relate to the unexpired periods of the policies at the end of the year.

In determining the UPR at the date of the statement of financial position, the method that most accurately reflects the actual unearned premium is used, as follows:

- (i) 25% method for marine cargo business;
- time apportionment method for non-annual policies reduced by the percentage of accounted gross direct business commissions to the corresponding premiums, not exceeding limits specified by BNM; and
- (iii) 1/24th method for all other classes of general business in respect of Malaysian policies, reduced by the corresponding percentage of accounted gross direct business commission to the corresponding premium, not exceeding limits specified by BNM.

#### **Claims liabilities**

A liability for outstanding claims is recognised in respect of both direct insurance and inward reinsurance.

Provision for claims liabilities is made for the estimated costs of all claims together with related expenses less reinsurance recoveries, in respect of claims notified but not settled at the statement of financial position date. Provision is also made for the cost of claims, together with related expenses, incurred but not reported at the date of the statement of financial position, based on an actuarial valuation with a PRAD at a 75% confidence level as required by BNM.

Throughout the course of the year, management regularly re-assesses claims and provisions both on an individual and class basis, based on independent professional advice and reports, other available information and management's own assessment of the claims and provisions.

#### Acquisition costs and deferred acquisition costs ("DAC")

The cost of acquiring and renewing insurance policies net of income derived from ceding reinsurance premiums, is recognised as incurred and properly allocated to the year in which it is probable they give rise to income.

These costs are deferred to the extent that they are recoverable out of future premiums. All other acquisition costs are recognised as an expense when incurred. An impairment review is performed at each reporting date or more frequently when an indication of impairment arises. When the recoverable amount is less than the carrying values, an impairment loss is recognised in the profit or loss.

DAC is also considered in the liability adequacy test for each accounting period. DAC is derecognised when the related contracts are either settled or disposed of.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(n) General insurance underwriting results (continued)

Acquisition costs and deferred acquisition costs ("DAC") (continued)

For presentation purposes, DAC is netted-off against premium liabilities in the financial statements.

Valuation of general insurance contract liabilities

For general insurance contracts, estimates have to be made for both the expected ultimate costs of claims reported at the end of the reporting period and for the expected ultimate costs of claims incurred but not reported ("IBNR") at the end of the reporting period.

It may take a significant period of time before the ultimate claims costs can be established with some certainty and for some types of policies, IBNR claims represent a significant portion of the insurance contract liabilities. The ultimate cost of the outstanding claims is estimated by using a range of standard actuarial claims projection techniques, such as the Chain Ladder and Bornheutter-Ferguson methods.

The main assumption underlying these techniques is that the Group's and the Company's past claim development experience can be used to project future claims development pattern, hence ultimate claims costs. As such, these methods extrapolate the development of paid and incurred losses, average costs per claim and the claim numbers based on the observed development of preceding years and expected loss ratios. Historical claims development is mainly analysed by accident years, but can also be further analysed by significant business lines and claims types. Large claims are usually separately addressed, either by being reserved at the face value of loss adjuster estimates or separately projected in order to reflect the future development. In most cases, no explicit assumptions are made regarding future rates of claims inflation or loss ratios. Instead, the assumptions used are those implicit in the historic claims development data on which the projections are based.

Additionally, certain qualitative judgment is used to assess the extent to which past trends may not apply in future in order to arrive at the estimated ultimate cost of claims that present the likely outcome from the range of possible outcomes, taking into account all uncertainties involved.

(o) Other revenue recognition

Interest income including the amount of amortisation of premium and accretion of discount is recognised on a time proportion basis taking into account the principal outstanding and the effective rate over the period to maturity, when it is determined that such income will accrue to the Group and the Company.

Rental income is recognised on a time proportion basis except where default in payment of rent has already occurred and the rent due remains outstanding for over six months, in which case recognition of rental income is suspended. Subsequent to suspension, income is recognised on the receipt basis until all arrears have been paid.

Dividend income is recognised when the right to receive payment is established.

Gains or losses arising on disposal of investments are credited or charged to the profit or loss.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(p) Foreign currency transactions

Items included in the financial statements of the Group and the Company are measured using the currency of the primary economic environment in which the entity operates ("the functional currency").

The financial statements are presented in Ringgit Malaysia, which is the Group's and the Company's functional and presentation currency.

Foreign currency transactions in the Group and the Company are accounted for at exchange rates prevailing at the transaction dates. Foreign currency monetary assets and liabilities at the date of the statement of financial position are translated at the rates of exchange ruling at that date. Exchange differences arising from the settlement of foreign currency transactions and from the translation of foreign currency monetary assets and liabilities are included in the profit or loss.

(q) Income taxes

Current tax expense is determined according to the tax laws of the jurisdiction in which the Group and the Company operate and includes all taxes based upon the taxable profits.

Deferred tax is recognised in full, using the liability method, on temporary differences arising between the amounts attributed to assets and liabilities for tax purposes and their carrying amount in the financial statements. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or unused tax losses can be utilised.

Tax rates enacted or substantially enacted by the date of the statement of financial position are used to determine deferred tax and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

(r) Contingent liabilities and contingent assets

The Group and the Company do not recognise a contingent liability but disclose its existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Company or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare case where there is a liability that cannot be recognised because it cannot be measured reliably.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and Company. The Group and the Company do not recognise contingent assets but discloses their existence where inflows of economic benefits are probable, but not virtually certain.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(s) Dividends

Dividends are recognised as liabilities when the obligation to pay is established.

(t) Operating lease

Leases of assets where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on the straight line basis over the lease period.

(u) Provisions

Provisions are recognised when the Group and the Company have a present legal or constructive obligation as a result of past events, when it is probable that an outflow of resources will be required to settle the obligation, and when a reliable estimate of the amount can be made.

(v) Cash and cash equivalents

Cash and cash equivalents consist of cash in hand, deposits held at call with financial institutions with original maturities of three months or less. It excludes deposits which are held for investment purpose.

(w) Financial instruments

#### **Description**

A financial instrument is any contract that gives rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise.

A financial asset is any asset that is cash, a contractual right to receive cash or another financial asset from another enterprise, a contractual right to exchange financial instruments with another enterprise under conditions that are potentially favourable, or an equity instrument of another enterprise.

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another enterprise, or to exchange financial instruments with another enterprise under conditions that are potentially unfavourable.

#### Recognition method

The particular recognition method adopted for financial instruments recognised in the statement of financial position is disclosed in the individual accounting policy note associated with each item.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(w) Financial instruments (continued)

Fair value estimation

The Group's and the Company's basis of estimation of fair values for financial instruments is as follows:

- the fair values of Malaysian Government Securities are based on the indicative market prices;
- the fair values of Cagamas papers and unquoted corporate debt securities are based on the indicative market yield obtained from fund managers;
- the fair values of quoted equity securities and unit trusts are based on quoted market prices; and
- the carrying amounts for other financial assets and liabilities with a maturity period of less than one year are assumed to approximate their fair values.

### 3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated by the Directors and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) Critical accounting estimates and assumptions

The Group and the Company make estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, rarely equal the related actual results. To enhance the information content of the estimates, certain key variables that are expected to have a material impact to the Group's and the Company's results and financial positions are tested for sensitivity to changes in the underlying parameters. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next year are outlined below.

(i) Estimated impairment of goodwill

Goodwill is allocated to cash-generating units ("CGU") for the purpose of impairment testing, which is undertaken at the lowest level at which goodwill is monitored for internal management purposes. Impairment testing is performed annually by the Group and the Company according to their accounting policies by comparing the recoverable amounts of the CGUs with the carrying amount of net assets allocated to the CGU, including the attributable goodwill.

The recoverable amounts of the CGUs were determined based on the value-in-use calculations. The calculations require the use of estimates. Refer to Note 5 to the financial statements on key assumptions used in the calculations for the CGUs.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

- (a) Critical accounting estimates and assumptions (continued)
  - (ii) Claims liabilities

The value of claims liabilities for each class of business is estimated by reference to a variety of estimation techniques, generally based on a statistical analysis of historical experience which assumes an underlying pattern of claims development and payment, and includes a provision of risk margin for adverse deviation ("PRAD") at a 75% confidence level as required by BNM. PRAD is a component of the value of the insurance liabilities that relates to the uncertainty inherent in the best estimate value of the claims liabilities. PRAD is also an additional component of the liability value aimed at ensuring that the value of the claims liabilities is established at a level such that there is a higher level of confidence (or probability) that the provisions will ultimately be sufficient. The final selected estimates are based on a judgmental consideration of results of each method and qualitative information, for example, the class of business, the maturity of the portfolio and expected term of settlement of the class. Projections are based on historical experience and external benchmarks where relevant.

Due to the fact that the ultimate claims liability is dependent upon the outcome of future events such as the size of court awards, the attitudes of claimants towards settlement of their claims, and social and economic inflation, there is an inherent uncertainty in any estimate of ultimate claims liability. As such, there is a limitation to the accuracy of those estimates. In fact, it is certain the actual future losses and loss adjustment expenses will not develop exactly as projected and may vary significantly from the projections.

(b) Critical judgements in applying the Group's and the Company's accounting policies

In determining and applying accounting policies, judgement is often required in respect of items where choice of specific policy could materially affect the reported results and financial position of the Group and the Company.

There were no critical judgements applied in the Group's and Company's accounting policies.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 4 PROPERTY, PLANT AND EQUIPMENT

Group / Company Cost	Leasehold land RM'000	<u>Building</u> RM'000	Furniture and <u>fittings</u> RM'000	Motor <u>vehicles</u> RM'000	Office equipment and <u>computers</u> RM'000	<u>Total</u> RM'000
At 1 January 2018	6,000	3,000	11,034	2,745	41,245	64,024
Additions	-	-	115	997	872	1,984
Disposals	-	-	-	(1,097)	(19)	(1,116)
Write off	-	-	(42)	-	(2,132)	(2,174)
At 31 December 2018	6,000	3,000	11,107	2,645	39,966	62,718
Accumulated depreciation						
At 1 January 2018	945	497	8,272	1,250	27,581	38,545
Charge for year	163	81	1,996	567	5,937	8,744
Disposals	-	-	-	(894)	(9)	(903)
Write off	-	-	(42)	-	(1,235)	(1,277)
At 31 December 2018	1,108	578	10,226	923	32,274	45,109
<u>Net book value</u> At 31 December 2018	4,892	2,422	881	1,722	7,692	17,609
<u>Group / Company</u> <u>Cost</u>						
At 1 January 2017	6,000	3,000	10,990	2,658	40,163	62,811
Additions	-	-	204	701	1,345	2,250
Disposals	-	-	-	(614)	(11)	(625)
Write off	-	-	(160)	-	(252)	(412)
At 31 December 2017	6,000	3,000	11,034	2,745	41,245	64,024
Accumulated depreciation At 1 January 2017 Charge for year	782 163	416 81	5,603 2,699	1,213 269	20,863 6,852	28,877 10,064
Disposals	-	-	-	(232)	(5)	(237)
Write off	-	-	(30)	-	(129)	(159)
At 31 December 2017	945	497	8,272	1,250	27,581	38,545
<u>Net book value</u> At 31 December 2017	5,055	2,503	2,762	1,495	13,664	25,479
	, -	, -	,	, -	,	, -

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## NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2018 (CONTINUED)

5 INTANGIBLE ASSETS

	Group / Company	
	<u>2018</u>	2017
	RM'000	RM'000
Cost:		
At 1 January / 31 December	179,943	179,943

Goodwill of the Group and Company arose from the business acquisitions of Amanah General Insurance (M) Bhd ("AGIB"), Asia Insurance (M) Bhd ("AIMB") and MUI Continental Insurance Berhad ("MUI") in 2002, 2007 and 2012 respectively. As at 31 December 2018, the carrying amount of goodwill arising from the business acquisition of AGIB, AIMB and MUI was remained as RM13,666,666 (2017: RM13,666,666), RM13,263,065 (2017: RM13,263,065) and RM153,013,485 (2017: RM153,013,485) respectively.

Goodwill has been allocated to the cash generating unit, being the combined general insurance business as a whole. The recoverable amounts of the CGUs are determined based on value-in-use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by the Board of Directors covering a three-year period for 2018 to 2020, determined by budgeted profitability based on management's past performance and management's expectation of market developments. Cash flows beyond the three-year period are extrapolated using estimated perpetual growth rates.

The key assumptions used in the value-in-use calculation are as follows:

- (a) Average premium growth rate of 6.5% (2017: 5%) per annum have been projected on the basis of management's expectations of market developments taking into account the business plan which reflect future expansion plans and synergies arising from integration of the business acquired with existing business of the Company. The weighted average growth rates are consistent with the forecasts included in industry reports, adjusted with the trends and expectations of the Company's branches.
- (b) Loss ratios of 60% (2017: 65%) per annum have been projected after taking into account management's strategy for premium growth as well as past developments with respect to loss development patterns. The loss ratios are expected to remain at the existing levels.
- (c) A discount rate of 10% (2017: 10%) used is pre-tax and reflects the general insurance industry's overall weighted average cost of capital.
- (d) Terminal value is estimated based on perpetual margin growth rate of 5% (2017: 5%) per annum.

The recoverable amount of the CGU is estimated to be RM1,979,000,000 (2017: RM1,838,000,000). This exceeds the carrying amount of the CGU as at 31 December 2018 by RM806,000,000 (2017: RM767,000,000) hence no impairment loss is required.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 5 INTANGIBLE ASSETS (CONTINUED)

The Management has performed a sensitivity analysis on the key assumptions and believes that reasonably possible changes in the two key assumptions below could cause the recoverable amount to equal its carrying amount. The Management has not identified any instances for reasonably possible changes in the other key assumptions to cause the recoverable amount of the CGU to be lower than its carrying amount.

	2018		2017	
	From <u>To</u>		From 1	
	%	%	%	%
Loss ratio	60.0	65.0	65.0	68.0
Perpetual margin growth rate	5.0	1.1	5.0	1.1

#### 6 INVESTMENTS

The Group's and the Company's financial investments are summarised by categories as follows:

	_	Group		Company
	<u>2018</u>	<u>2017</u>	<u>2018</u>	2017
	RM'000	RM'000	RM'000	RM'000
Available-for-sale financial	1,645,935	1,611,536	1,685,632	1,655,510
assets ("AFS") Loans and receivables ("LAR")	1,045,955	1,011,000	1,005,052	1,055,510
(Note 10)	387,820	386,841	347,817	342,574
()	2,033,755	1,998,377	2,033,449	1,998,084
	))	, , -	,, -	,,
Current:				
		Group		Company
	2018	2017	<u>2018</u>	2017
	RM'000	RM'000	RM'000	RM'000
. = 0				
AFS	55,041	37,583	1,423	-
LAR	324,241	322,017	284,238	277,750
	379,282	359,600	285,661	277,750
Non current:				
		Group		Company
	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>
	RM'000	RM'000	RM'000	RM'000
AFS	1,590,894	1,573,953	1,684,209	1,655,510
LAR	63,579	64,824	63,579	64,824
	1,654,473	1,638,777	1,747,788	1,720,334
	1,001,170	1,000,777	1,7 17,7 00	1,720,004

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 6 INVESTMENTS (CONTINUED)

(a) Available-for-sale ("AFS")

		Group		Company
	<u>2018</u>	2017	<u>2018</u>	2017
	RM'000	RM'000	RM'000	RM'000
<u>Fair value</u>				
Malaysian Government Securities	137,658	167,667	-	-
Government Investment Issues Corporate debt securities:	73,321	50,877	-	-
Unquoted	1,133,470	1,117,889	-	-
	1,344,449	1,336,433	_	
Unit trusts	283,599	259,072	283,599	259,072
Controlled structured entities				
(Note 7)	-	-	1,400,610	1,396,438
	1,628,048	1,595,505	1,684,209	1,655,510
Accrued interest income	. =	0.070		
Malaysian Government Securities	1,761	2,076	-	-
Government Investment Issues	1,266	980	-	-
Corporate debt securities: Unquoted	13,437	12,975	_	_
Chquoted	16,464	16,031		
	10,404	10,031		
Accrued dividend income				
Unit trusts	1,423	-	1,423	
	1,645,935	1,611,536	1,685,632	1,655,510

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 6 INVESTMENTS (CONTINUED)

(b) Carrying values of financial assets

Group	<u>AFS</u> RM'000	<u>Total</u> RM'000
At 1 January 2017 Purchases Disposals Fair value losses recorded in:	1,425,355 588,639 (409,198)	1,425,355 588,639 (409,198)
Other comprehensive income Movement in investment income	8,825	8,825
due and accrued	(2,085)	(2,085)
At 31 December 2017	1,611,536	1,611,536
At 1 January 2018 Purchases Disposals Fair value losses recorded in:	1,611,536 648,614 (618,596)	1,611,536 648,614 (618,596)
Other comprehensive income Movement in investment income due and accrued	5,714 (1,333)	5,714
At 31 December 2018	1,645,935	(1,333)
Company		
At 1 January 2017 Purchases Disposals Fair value gains recorded in: Other comprehensive income	1,475,227 171,078 (7,992) 17,197	1,475,227 171,078 (7,992) 17,197
At 31 December 2017	1,655,510	1,655,510
At 1 January 2018 Purchases Disposals Fair value gains recorded in:	1,655,510 290,725 (271,284)	1,655,510 290,725 (271,284)
Other comprehensive income Movement in investment income due and accrued	9,258 1,423	9,258 1,423
At 31 December 2018	1,685,632	1,685,632
	1,000,002	.,

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 6 INVESTMENTS (CONTINUED)

(c) Fair values of financial assets

The following tables show investments recorded at fair value, analysed by the different basis of fair values as follows:

Group	<u>Level 1</u> RM'000	<u>Level 2</u> RM'000	<u>Total</u> RM'000
31 December 2018			
Financial Assets			
Available-for-sale financial assets: - Malaysian Government Securities - Government Investment Issues - Corporate debt securities - Unit trusts	 	139,419 74,587 1,146,907 - 1,360,913	139,419 74,587 1,146,907 <u>285,022</u> 1,645,935
<u>31 December 2017</u>			
Financial Assets			
Available-for-sale financial assets: - Malaysian Government Securities - Government Investment Issues - Corporate debt securities - Unit trusts	259,072 259,072	169,743 51,857 1,130,864 - 1,352,464	169,743 51,857 1,130,864 259,072 1,611,536
<u>Company</u>			<u>Level 1</u> RM'000
31 December 2018			RM 000
Financial Assets			
Available-for-sale financial assets: - Unit trusts - Controlled structured entities			285,022 1,400,610 1,685,632
<u>31 December 2017</u>			
Financial Assets			
Available-for-sale financial assets: - Unit trusts - Controlled structured entities			259,072 1,396,438 1,655,510

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 6 INVESTMENTS (CONTINUED)

(c) Fair values of financial assets (continued)

There were no investments held by the Group and the Company that were classified under Level 3 as at 31 December 2018 (2017: Nil).

Level 1

Included in the quoted price category are financial instruments that are measured in whole or in part by reference to published quotes in an active market. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, secondary market via dealer and broker, pricing service or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis. These are considered as Level 1 valuation basis.

#### Level 2

Financial instruments measured using a valuation technique based on assumptions that are supported by prices from observable current market transactions are instruments for which pricing is obtained via pricing services but where prices have not been determined in an active market, instruments with fair values based on broker quotes, investment in unit and property trusts with fair values obtained via fund managers and instruments that are valued using the Company's own models whereby the majority of assumptions are market observable, and considered as Level 2 valuation basis.

#### Level 3

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently. Level 3 instruments include private non quoted securities. As observables prices are not available for those securities, valuation techniques are used to derive the fair value. There were no investments valued using this basis during the year.

There were no transfers of financial assets between levels during the year.

### 7 CONTROLLED STRUCTURED ENTITIES

The Company has determined that its investment in wholesale unit trust funds amounting to RM1,400,610,125 (2017: RM1,396,437,922) as disclosed in Note 6 to the financial statements as investment in structured entities ("investee funds"). The Company invests in the investee funds whose objectives range from achieving medium to long-term capital growth and whose investment strategy does not include the use of leverage. The investee funds are managed by Opus Asset Management Sdn Bhd and apply various investment strategies to accomplish their respective investment objectives. The investee funds finance their operations through the creation of investee fund units which entitles the holder to variable returns and fair values in the respective investee fund's net assets.

The Company holds 100% of Opus Income Fund, 100% of Opus Specific Income Fund and 100% of Opus Low Risk Asset Fund, all funds being established in Malaysia, and thus has control over these investee funds. The Company is exposed to, or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 7 CONTROLLED STRUCTURED ENTITIES (CONTINUED)

These investee funds are classified as available-for-sale investments and the change in fair value of each investee fund is included in the statement of other comprehensive income in the Company's separate financial statements.

The Company's exposure to investments in the investee funds is disclosed below.

	<u>2018</u> RM	<u>2017</u> RM
Number of wholesale unit trust fund	3	3
Average net asset value per unit of wholesale unit trust funds	S:	
Opus Income Fund Opus Specific Income Fund Opus Low Risk Asset Fund	1.0317 1.0311 1.0188	1.0225 1.0267 1.0148
Fair value of underlying net assets:		
Corporate bonds Deposits with licensed financial institutions Cash equivalents Payables	1,360,912,750 40,003,057 20,111 (325,793)	1,352,463,438 43,971,311 314,147 (310,974)
	1,400,610,125	1,396,437,922
Total fair value gain incurred for the financial year	9,172,203	16,362,086

The Company's maximum exposure to loss from its interests in the investee funds is equal to the fair value of its investment in the investee funds.

As the Company has control over these investee funds which are considered controlled structured entities, these structured entities are consolidated at Group level. The underlying assets of these structured entities have taken duly consolidated as shown in Note 6 to the financial statements.

#### 8 REINSURANCE ASSETS

	Group / Company	
	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
Reinsurance of insurance contracts (Note 14)	242,566	273,143
Allowance for impairment (Note 31)	(1,746)	(2,830)
	240,820	270,313

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 9 INSURANCE RECEIVABLES

	Group / Company	
	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
Due premiums including agents/brokers		
and co-insurers balances	92,193	99,256
Due from reinsurers and cedants	15,708	22,781
	107,901	122,037
Allowance for impairment (Note 31)	(9,469)	(10,594)
	98,432	111,443

The Group and the Company offset the gross amount of required insurance receivables against the gross amount of insurance payables in the statement of financial position as detailed in Note 32 to the financial statements.

There are no financial assets that are subject to enforceable master netting arrangements or similar arrangements to financial instruments received as collateral or any cash collateral pledged or received (2017: Nil).

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 10 LOANS AND RECEIVABLES (EXCLUDING INSURANCE RECEIVABLES)

		Group		Company
	<u>2018</u> RM'000	<u>2017</u> RM'000	<u>2018</u> RM'000	<u>2017</u> RM'000
Amortised cost	1101000	1 10 000		
Fixed and call deposits with licensed financial institutions	316,289	312,626	276,389	268,667
Staff loans Allowance for impairment	1,638 (81)	2,004 (11)	1,638 (81)	2,004 (11)
	1,557	1,993	1,557	1,993
	317,846	314,619	277,946	270,660
Interest income receivable Fixed and call deposits with				
licensed financial institutions	2,489	2,724	2,386	2,712
<u>Other receivables</u> Knock-for-knock claims recoveries	1,724	1,660	1,724	1,660
Assets held under the Malaysian Motor Insurance	,			
Pool (MMIP)* Other receivables	53,098 10,634	60,183 6,025	53,098 10,634	60,183 5,729
Prepayments	2,074	1,630	2,074	1,630
	67,530	69,498	67,530	69,202
Allowance for impairment	(45)	-	(45)	-
	67,485	69,498	67,485	69,202
	387,820	386,841	347,817	342,574
				- )-
Fair value Fixed and call deposits with		0/5 050		
licensed financial institutions Staff loans [net of impairment allowance of RM81,127	318,778	315,350	278,775	271,379
(2017: RM11,006)]	1,557	1,993	1,557	1,993
Other receivables	67,485	69,498	67,485	69,202
	387,820	386,841	347,817	342,574

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 10 LOANS AND RECEIVABLES (EXCLUDING INSURANCE RECEIVABLES) (CONTINUED)

The fair values of deposits approximate their carrying amounts due to their relatively short maturity period.

The fair values of staff loans are established by comparing current market interest rates for similar financial instruments to the rates offered when the loans were first recognised together with appropriate market credits adjustments.

The fair values of other receivables approximate their carrying amount.

\* MMIP as at 31 December 2018 is a net receivable of RM13,747,777 (2017: RM15,243,126) after setting off the amounts receivable from MMIP against the Company's share of MMIP's claims and premium liabilities included in Note 14 to the financial statements.

#### 11 SHARE CAPITAL

	Group / Company		
	<u>2018</u> <u>201</u>		
	RM'000	RM'000	
Ordinary share issued and fully paid:			
At 1 January/ 31 December	403,471	403,471	

#### 12 RETAINED EARNINGS

Under the single-tier tax system which came into effect from 1 January 2008, companies are not required to have tax credits under Section 108 of the Income Tax Act, 1967 for dividend payment purposes. Dividends paid under this system are tax exempt in the hands of shareholders.

As at 31 December 2018, the Company is already under the single-tier tax system. The Company may distribute single-tier tax exempt dividend to its shareholder out of its retained earnings. Pursuant to Section 51(1) of the Financial Services Act, 2013, the Company is required to obtain Bank Negara Malaysia's written approval prior to declaring or paying any dividend. Pursuant to the RBC framework for Insurers, the Company shall not pay dividends if its Capital Adequacy Ratio position is less than its internal target capital level or if the payment of dividends would impair its Capital Adequacy Ratio position to below its internal target.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 13 OTHER RESERVES

		Company		
	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>
	RM'000	RM'000	RM'000	RM'000
Revaluation reserves				
At 1 January/31 December	4,916	4,916	4,916	4,916
Available-for-sale reserves				
At 1 January	(7,851)	(12,548)	18,714	5,645
Fair value gain arising				
during the year	1,330	5,176	7,465	13,110
Transfer to Income				
Statement	2,163	(479)	(428)	(41)
At 31 December	(4,358)	(7,851)	25,751	18,714
Tatal		()		
Total	558	(2,935)	30,667	23,630

Company No.		
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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

## 14 INSURANCE CONTRACT LIABILITIES

	2018		2017			
<u>Group / Company</u>	<u>Gross</u>	<u>Reinsurance</u>	Net	<u>Gross</u>	<u>Reinsurance</u>	Net
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Provision for outstanding claims Provision for incurred but not reported claims	609,756	(125,852)	483,904	675,092	(171,617)	503,475
("IBNR")	244,230	(83,779)	160,451	226,391	(62,578)	163,813
Claims liabilities (i)	853,986	(209,631)	644,355	901,483	(234,195)	667,288
Premium liabilities (ii)	405,715	(32,935)	372,780	480,864	(38,948)	441,916
	1,259,701	(242,566)	1,017,135	1,382,347	(273,143)	1,109,204
(i) Claims liabilities						
At 1 January	901,483	(234,195)	667,288	859,506	(243,075)	616,431
Claims incurred in the current accident year Other movements in claims incurred in prior	560,890	(51,729)	509,161	725,159	(109,757)	615,402
accident years	882	15,998	16,880	29,009	6,943	35,952
Movement of IBNR at 75% confidence level	17,839	(21,201)	(3,362)	(32,816)	31,158	(1,658)
Claims paid during the year	(627,108)	81,496	(545,612)	(679,375)	80,536	(598,839)
At 31 December	853,986	(209,631)	644,355	901,483	(234,195)	667,288

Company	No.
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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 14 INSURANCE CONTRACT LIABILITIES (CONTINUED)

		2018		2017			
	Group / Company		<b>Reinsurance</b>	Net	Gross	<b>Reinsurance</b>	Net
		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
(ii)	Premium liabilities						
	At 1 January	480,864	(38,948)	441,916	482,595	(37,805)	444,790
	Premiums written in the year (Note 19)	920,008	(181,102)	738,906	1,086,914	(191,032)	895,882
	Premiums earned during the year (Note 19)	(995,157)	187,115	(808,042)	(1,088,645)	189,889	(898,756)
	At 31 December	405,715	(32,935)	372,780	480,864	(38,948)	441,916

Company No.			
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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 15 DEFERRED TAXATION

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority.

The deferred tax balances of the Group and the Company after appropriate offsetting are as follows:

	Group / Company	
	<u>2018</u> RM'000	<u>2017</u> RM'000
Deferred tax liabilities	(3,353)	(6,253)
Subject to income tax:		
Deferred tax assets (before offsetting)		
- Insurance receivables	2,272	2,542
- Reinsurance assets	419	679
- Other receivables	18	3
- Other payables	4,899	1,197
	7,608	4,421
Offsetting	(7,608)	(4,421)
Deferred tax assets (after offsetting)	-	
Deferred tax liabilities (before offsetting)		
- Property, plant and equipment	2,648	4,254
- Premium liabilities	181	509
- Financial assets at AFS	8,132	5,911
	10,961	10,674
Offsetting	(7,608)	(4,421)
Deferred tax liabilities (after offsetting)	3,353	6,253

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 15 DEFERRED TAXATION (CONTINUED)

The movements in deferred tax balances during the year are as follows:

	Group / Company	
	<u>2018</u> RM'000	<u>2017</u> RM'000
At 1 January	(6,253)	(3,853)
Credited to income statement (Note 24)		
- Insurance receivables	(270)	(709)
- Reinsurance assets	(260)	(316)
- Other receivables	15	(48)
- Other payables	3,702	1,399
<ul> <li>Property, plant and equipment</li> </ul>	1,606	1,447
- Premium liabilities	328	(45)
	5,121	1,728
Charged to equity:		
- Financial assets at AFS	(2,221)	(4,128)
Total movement for the year	2,900	(2,400)
At 31 December	(3,353)	(6,253)

#### 16 OTHER FINANCIAL LIABILITIES

	Group / Company	
	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
Deposits received from reinsurers	6,644	6,182

The carrying amounts disclosed above approximate their fair value at the date of statement of financial position.

All amounts are payable within one year.

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 17 INSURANCE PAYABLES

	Gro	Group / Company	
	<u>2018</u>	<u>2017</u>	
	RM'000	RM'000	
Due to agents and intermediaries	18,976	24,100	
Due to reinsurers and cedants	45,328	66,489	
	64,304	90,589	

The Group and the Company offset the gross amount of required insurance receivables against the gross amount of insurance payables in the statement of financial position as detailed in Note 32 to the financial statements.

There are no financial instruments that are subject to enforceable master netting arrangements or similar arrangements to financial instruments received as collateral or any cash collateral pledged or received (2017: Nil).

#### 18 OTHER PAYABLES

		Group		Company
	<u>2018</u>	2017	<u>2018</u>	<u>2017</u>
	RM'000	RM'000	RM'000	RM'000
Cash collaterals held on				
contract bonds	2,470	10,561	2,470	10,561
Payroll liabilities Other payables and accrued	29,422	17,261	29,422	17,261
expenses	51,894	30,013	51,568	29,702
	83,786	57,835	83,460	57,524

The balances are payable within 12 months and the carrying amounts disclosed above approximate their fair values at the date of statement of financial position.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 19 NET EARNED PREMIUMS

		Group / Company	
		<u>2018</u>	<u>2017</u>
		RM'000	RM'000
(a)	Gross earned premiums		
. ,	Insurance contracts (Note 14)	920,008	1,086,914
	Change in gross premium liabilities	75,149	1,731
		995,157	1,088,645
(b)	Premiums ceded to reinsurers		
	Insurance contracts (Note 14)	(181,102)	(191,032)
	Change in reinsurance premium liabilities	(6,013)	1,143
		(187,115)	(189,889)
	Net earned premiums (Note 14)	808,042	898,756

#### 20 INVESTMENT INCOME

		Group		Company
	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>
	RM'000	RM'000	RM'000	RM'000
AFS financial assets:				
Interest income	61,057	59,520	-	-
Dividend income				
- Controlled structured entities	-	-	53,050	49,595
- Unit trusts	10,444	5,535	10,444	5,535
LAR financial assets – interest				
income	11,210	13,215	9,959	12,015
	82,711	78,270	73,453	67,145

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 21 REALISED (LOSS)/GAIN

	<u>2018</u>	<u>Group</u> <u>2017</u>	2018	Company <u>2017</u>
	RM'000	RM'000	RM'000	RM'000
Property and equipment:				
Realised loss	(13)	(114)	(13)	(114)
AFS financial assets: Realised (loss)/gain: Corporate debt securities – quoted in Malaysia Unit trusts	(2,429) 403	489	564	- 53
	(2,039)	376	551	(61)

#### 22 OTHER OPERATING INCOME

	Grou	ıp / Company
	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
Agency fees received	982	1,301
Other income	1,819	4,727
	2,801	6,028

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 23 MANAGEMENT EXPENSES

2018 RM'000         2017 RM'000         2018 RM'000         2017 RM'000           Employee benefits expense (Note 23(a))         114,609         92,839         114,609         92,839           Directors' remuneration (Note 23(b))         373         561         373         561           Auditors' remuneration:         -         -         -         -           - statutory audit         304         290         304         290           - other services         157         35         157         35           Depreciation of property, plant and equipment         8,744         10,064         8,744         10,064           (Write back of)/allowance for impairment:         -         Reinsurance assets         (1,084)         (1,317)         (1,084)         (1,317)           - Insurance receivables         115         (107)         115         (107)           - Loans and receivables         115         (107)         115         (107)           Bad debts written off         1,767         788         1,767         788           Rental of office premises         2,611         3,051         2,611         3,051           Training expenses         2,611         3,051         2,611         3,051 <t< th=""><th></th><th></th><th>Group</th><th></th><th>Company</th></t<>			Group		Company
Employee benefits expense (Note 23(a))114,60992,839114,60992,839Directors' remuneration (Note 23(b))373561373561Auditors' remuneration: - statutory audit304290304290- other services1573515735Depreciation of property, plant and equipment8,74410,0648,74410,064(Write back of)/allowance for impairment:(1,317)(1,084)(1,317)- Reinsurance assets(1,084)(1,317)(1,084)(1,317)- Insurance receivables(1,125)(2,951)(1,125)(2,951)- Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301					
(Note 23(a))114,60992,839114,60992,839Directors' remuneration (Note 23(b))373561373561Auditors' remuneration:304290304290- other services1573515735Depreciation of property, plant and equipment8,74410,0648,74410,064(Write back of)/allowance for impairment:8,74410,0648,74410,064- Reinsurance assets(1,084)(1,317)(1,084)(1,317)- Insurance receivables(1,125)(2,951)(1,125)(2,951)- Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301		RM'000	RM'000	RM'000	RM'000
(Note 23(a))114,60992,839114,60992,839Directors' remuneration (Note 23(b))373561373561Auditors' remuneration:304290304290- other services1573515735Depreciation of property, plant and equipment8,74410,0648,74410,064(Write back of)/allowance for impairment:8,74410,0648,74410,064- Reinsurance assets(1,084)(1,317)(1,084)(1,317)- Insurance receivables(1,125)(2,951)(1,125)(2,951)- Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	Employee henefits expense				
Auditors' remuneration:- statutory audit304290304290- other services1573515735Depreciation of property, plant and equipment8,74410,0648,74410,064(Write back of)/allowance for impairment:8,74410,0648,74410,064- Reinsurance assets(1,084)(1,317)(1,084)(1,317)- Insurance receivables(1,125)(2,951)(1,125)(2,951)- Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301		114,609	92,839	114,609	92,839
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Directors' remuneration (Note 23(b))	373	561	373	561
- other services         157         35         157         35           Depreciation of property, plant and equipment         8,744         10,064         8,744         10,064           (Write back of)/allowance for impairment:         -         Reinsurance assets         (1,084)         (1,317)         (1,084)         (1,317)           - Reinsurance assets         (1,125)         (2,951)         (1,125)         (2,951)           - Loans and receivables         115         (107)         115         (107)           Bad debts written off         1,767         788         1,767         788           Rental of office premises         7,984         8,722         7,984         8,722           Entertainment         16,639         18,858         16,639         18,858           Training expenses         2,611         3,051         2,611         3,051           Management fees*         4,813         5,456         4,813         5,456           Repairs and maintenance         1,822         1,469         1,822         1,469           Motor vehicle expenses         3,766         3,720         3,766         3,720           Travelling         831         699         831         699         6301	Auditors' remuneration:				
Depreciation of property, plant and equipment8,74410,0648,74410,064(Write back of)/allowance for impairment:Reinsurance assets(1,084)(1,317)(1,084)(1,317)-Insurance receivables(1,125)(2,951)(1,125)(2,951)-Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	- statutory audit	304	290	304	290
equipment8,74410,0648,74410,064(Write back of)/allowance for impairment:Reinsurance assets(1,084)(1,317)(1,084)(1,317)-Insurance receivables(1,125)(2,951)(1,125)(2,951)-Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	- other services	157	35	157	35
(Write back of)/allowance for impairment:- Reinsurance assets(1,084)(1,317)(1,084)(1,317)- Insurance receivables(1,125)(2,951)(1,125)(2,951)- Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301		0 744	10.004	0 744	10.004
impairment:-Reinsurance assets(1,084)(1,317)(1,084)(1,317)-Insurance receivables(1,125)(2,951)(1,125)(2,951)-Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301		8,744	10,064	8,744	10,064
- Reinsurance assets(1,084)(1,317)(1,084)(1,317)- Insurance receivables(1,125)(2,951)(1,125)(2,951)- Loans and receivables115(107)115(107)Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301					
-         Loans and receivables         115         (107)         115         (107)           Bad debts written off         1,767         788         1,767         788           Rental of office premises         7,984         8,722         7,984         8,722           Entertainment         16,639         18,858         16,639         18,858           Training expenses         2,611         3,051         2,611         3,051           Management fees*         4,813         5,456         4,813         5,456           Repairs and maintenance         1,822         1,469         1,822         1,469           Motor vehicle expenses         3,766         3,720         3,766         3,720           Travelling         831         699         831         699           Advertising         516         (107)         516         (107)           Printing and stationery         4,638         6,301         4,638         6,301	- Reinsurance assets	(1,084)	(1,317)	(1,084)	(1,317)
Bad debts written off1,7677881,767788Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	- Insurance receivables	(1,125)	(2,951)	(1,125)	(2,951)
Rental of office premises7,9848,7227,9848,722Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	- Loans and receivables	115	(107)	115	(107)
Entertainment16,63918,85816,63918,858Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	Bad debts written off	1,767	788	1,767	788
Training expenses2,6113,0512,6113,051Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	Rental of office premises	7,984	8,722	7,984	8,722
Management fees*4,8135,4564,8135,456Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	Entertainment	16,639	18,858	16,639	18,858
Repairs and maintenance1,8221,4691,8221,469Motor vehicle expenses3,7663,7203,7663,720Travelling831699831699Advertising516(107)516(107)Printing and stationery4,6386,3014,6386,301	Training expenses	2,611	3,051	2,611	3,051
Motor vehicle expenses         3,766         3,720         3,766         3,720           Travelling         831         699         831         699           Advertising         516         (107)         516         (107)           Printing and stationery         4,638         6,301         4,638         6,301	Management fees*	4,813	5,456	4,813	5,456
Travelling         831         699         831         699           Advertising         516         (107)         516         (107)           Printing and stationery         4,638         6,301         4,638         6,301	Repairs and maintenance	1,822	1,469	1,822	1,469
Advertising         516         (107)         516         (107)           Printing and stationery         4,638         6,301         4,638         6,301	Motor vehicle expenses	3,766	3,720	3,766	3,720
Printing and stationery         4,638         6,301         4,638         6,301	Travelling	831	699	831	699
	Advertising	516	(107)	516	(107)
Postage and telephone         1,611         2,395         1,611         2,395	Printing and stationery	4,638	6,301	4,638	6,301
	Postage and telephone	1,611	2,395	1,611	2,395
Electronic data processing expenses12,29712,42012,29712,420	Electronic data processing expenses	12,297	12,420	12,297	12,420
Bank collection charges         6,981         9,428         6,981         9,428	Bank collection charges	6,981	9,428	6,981	9,428
Other expenses         11,329         12,953         8,205         9,762	Other expenses	11,329	12,953	8,205	9,762
199,698 185,567 196,574 182,376		199,698	185,567	196,574	182,376

\* Included in management fees are management fees payable/paid to related parties of RM2,702,005 (2017: RM3,486,985) as disclosed in Note 29 (a).

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 23 MANAGEMENT EXPENSES (CONTINUED)

(a) Employee benefits expense

	Group	o / Company
	<u>2018</u> RM'000	<u>2017</u> RM'000
Staff salary and bonus Social security contributions	95,500 718 13,375	75,636 666 11,926
Contributions to Employees' Provident Fund Other benefits	5,016	4,611
	114,609	92,839

#### (b) Directors' remuneration

The details of remuneration receivable by Directors during the year are as follows:

	Grou	o / Company
	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
Executive:		
Salaries and other emoluments	-	129
Fee	58	115
Other benefits	2	8
	60	252
Non-Executive:		
Fees	298	291
Other benefits	15	20
	313	311
	373	563
Represented by:		
Directors' fees	356	406
Amount included in employee benefits expense	17	157

The estimated cash value of benefits-in-kind provided to the Directors of the Group and the Company amounted to RMNil (2017: RM37,537).

The remuneration, including benefits-in-kind, attributable to the Chief Executive Officer of the Group and the Company included in employee benefits expense during the year amounted to RM1,232,939 (2017: RM1,227,015).

The number of executive and non-executive Directors whose total remuneration received during the year falls within the following band is:

	Numbe	r of Directors
<u>Group / Company</u>	2018	<u>2017</u>
Executive Directors		
Below RM50,000	2	1
Non-Executive Directors		
Below RM50,000		4

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 23 MANAGEMENT EXPENSES (CONTINUED)

The total remuneration (including benefits-in-kind) of the Chief Executive Officer and Directors are as follows:

2018	<u>Fee</u> RM'000	<u>Salaries</u> RM'000	<u>Bonus</u> RM'000	<u>Other</u> emoluments RM'000	<u>Benefits-in-kind</u> RM'000	<u>Total</u> RM'000
Chief Executive Officer - Ng Hang Ming	-	1,039	-	157	37	1,233
Executive Directors - Shinkichi Miki - Ichiro Maeda	28 30	-	-	1 1	-	29 31
Non-Executive Directors - Dato' Zainal Abidin Bin Putih - Yeoh Chong Keng - Yip Jian Lee	108 90 100 356		- - - -	5 5 5 174		113 95 105 1,606

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 23 MANAGEMENT EXPENSES (CONTINUED)

<u>2017</u>	<u>Fee</u> RM'000	<u>Salaries</u> RM'000	<u>Bonus</u> RM'000	<u>Other</u> <u>emoluments</u> RM'000	<u>Benefits-in-kind</u> RM'000	<u>Total</u> RM'000
Chief Executive Officer - Jayakumar s/o Somasundram	-	595	194	404	34	1,227
Executive Directors						
- Ichiro Maeda	69	-	-	5	-	74
<ul> <li>Lee King Chi, Arthur</li> </ul>	46	-	-	1	-	47
- Hajime Tokuda	-	127	-	-	37	164
Non-Executive Directors						
<ul> <li>Dato' Zainal Abidin bin Putih</li> </ul>	85	-	-	3	-	88
<ul> <li>Yeoh Chong Keng</li> </ul>	73	-	-	4	-	77
- Yip Jian Lee	89	-	-	6	-	95
<ul> <li>Dato' Jagjit Singh a/I Bant Singh</li> <li>Dato' Ahmad Fuaad Bin Mohd</li> </ul>	12	-	-	-	-	12
Dahalan	14	_	_	4	_	18
- Emeritus Professor Dato' Dr Lian	14			т		10
Chin Boon	9	-	-	2	-	11
- Teh Boon Eng	9	-	-	3	-	12
~	406	722	194	432	71	1,825

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 24 TAXATION

	Group / Company		
	<u>2018</u> RM'000	<u>2017</u> RM'000	
Current income tax:			
Current financial year	16,102	1,587	
Overprovision in prior financial years	(1,679)	(1,729)	
Deferred tax: Relating to origination and reversal of temporary			
differences (Note 15)	(5,121)	(1,728)	
	9,302	(1,870)	

The income taxes for the Group and the Company are calculated based on the tax rate of 24% (2017: 24%) of the estimated assessable profit for the year.

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense/(income) at the effective income tax rate is as follows:

		Group		Company
	<u>2018</u> RM'000	<u>2017</u> RM'000	<u>2018</u> RM'000	<u>2017</u> RM'000
Profit before tax	107,431	62,009	103,887	53,638
Taxation at Malaysian statutory tax rate of 24% (2017: 24%)	25,783	14,882	24.933	12,873
Income not subject to tax Expenses not deductible for tax	(16,785)	(15,428)	(15,935)	(13,419)
purposes	1,983	405	1,983	405
Overprovision in prior years	(1,679)	(1,729)	(1,679)	(1,729)
Tax expense for the year	9,302	(1,870)	9,302	(1,870)

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 25 BASIC EARNINGS PER SHARE (SEN)

Basic earnings per share is calculated by dividing the profit for the financial year attributable to ordinary equity holders of the Group and the Company by the weighted average number of ordinary shares in issue during the financial year.

		Group		Company
	<u>2018</u> RM'000	<u>2017</u> RM'000	<u>2018</u> RM'000	<u>2017</u> RM'000
Profit attributable to ordinary equity holders	98,129	63,879	94,585	55,508
Weighted average number of shares in issue	403,471	403,471	403,471	403,471
Basic earnings per share (sen)	24	16	23	14

There have been no other transactions involving ordinary shares between the reporting date and the date of completion of these financial statements.

#### 26 DIVIDENDS

	Group / Company	
	<u>2018</u> RM'000	<u>2017</u> RM'000
Final single-tier dividend		65,618
Dividend rate (%)		16.26
Dividend per share (sen)	-	0.1626

The Directors have not recommended any dividend to be paid for the financial year under review.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 27 OPERATING LEASE ARRANGEMENTS

The Group and the Company have rental commitments under non-cancellable operating leases and the future minimum lease payments as at 31 December 2018 are as follows:

	Grou	Group / Company	
	2018	2017	
	RM'000	RM'000	
Not later than 1 year	7,973	7,810	
Later than 1 year and not later than 5 years	5,199	9,207	
	13.172	17.017	

#### 28 CAPITAL COMMITMENTS

	Grou	Group / Company	
	2018	<u>2017</u>	
	RM'000	RM'000	
Capital expenditure			
Approved and contracted for:			
Renovation	-	1,400	
Property, plant and equipment	313	372	
	313	1,772	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 29 SIGNIFICANT RELATED PARTY DISCLOSURES

The related parties of, and their relationship with the Group and the Company as at 31 December 2018, are as follows:

Related parties	incorporation	Relationship
Tokio Marine Holdings Inc. ("TMH")	Japan	Ultimate holding corporation
Tokio Marine & Nichido Fire Insurance Co. Ltd. ("TMNF")	Japan	Penultimate holding corporation
Tokio Marine Asia Pte. Ltd. ("TM Asia")	Singapore	Immediate holding corporation

(a) In the normal course of business, the Group and the Company undertake at agreed terms and prices, various transactions with their holding corporation and other corporations deemed related parties by virtue of being subsidiaries of its holding corporations.

The significant related party transactions during the year and balances at the end of the year between the Group and the Company, and their related parties are set out below:

#### Significant related party transactions

Income/(Expenses)	Group / Company	
	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
Transactions with immediate holding corporation:		
Expenses recharge**	(2,366)	(3,823)
Risk management fees paid**	(306)	(413)
Directors' remuneration	(60)	(121)
Expatriates remuneration	(738)	-
Others	(503)	-
Transactions with penultimate holding corporation:		
Premium ceded	(24,655)	(18,031)
Claims recoveries and paid	5,893	13,255
Commission received	4,733	3,270
Agency fees received	879	1,221
Expatriates remuneration *	(2,761)	(2,610)
Interest expenses on treaty withheld	(6)	(6)

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 29 SIGNIFICANT RELATED PARTY DISCLOSURES (CONTINUED)

(a) The significant related party transactions during the year and balances at the end of the year between the Group and the Company, and their related parties are set out below (continued):

Transactions with other related corporations:

2018	<u>Asia</u> RM'000	<u>Europe</u> RM'000	<u>North</u> <u>America</u> RM'000	<u>Total</u> RM'000
Premium ceded Claims recoveries and paid Commission received Agency fees received Rental paid Risk management fees paid** Others	(12,398) 4,170 2,885 93 (455) (89) (196)	(127) - - - - - -	- - 10 - -	(12,525) 4,170 2,895 103 (455) (89) (196)
Interest expenses on treaty withheld Expatriates remuneration	(68) (450)	-	-	(68) (450)
2017	<u>Asia</u> RM'000	<u>Europe</u> RM'000	<u>North</u> <u>America</u> RM'000	<u>Total</u> RM'000
2017 Premium ceded Claims recoveries and paid Commission received Agency fees received Rental paid Risk management fees paid** Others Interest expenses on treaty withheld			America	

\* Including Director's remuneration of RMNil (2017: RM126,916)

\*\*Included are management fees paid/payable to related parties as disclosed in Note 23.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 29 SIGNIFICANT RELATED PARTY DISCLOSURES (CONTINUED)

(a) The significant related party transactions during the year and balances at the end of the year between the Group and the Company, and their related parties are set out below (continued):

	Gro	up / Company
	<u>2018</u>	<u>2017</u>
Insurance receivables	RM'000	RM'000
Claim recoveries due from related corporations	255	20
Insurance payables		
Reinsurance premiums due to penultimate holding corporation	(4,630)	(5,341)
Reinsurance premiums due to related corporations	(5,104)	(5,163)
Other payable due to immediate holding corporation	(3,176)	(3,024)
Other payable due to related corporation	(83)	(14)

(i) The sale of insurance contracts was made according to the published prices and conditions offered to the major customers of the Company.

#### (b) Key management personnel's remuneration

The remuneration of key management during the year are as follows:

	Group / Company	
	<u>2018</u>	2017
	RM'000	RM'000
Salary	6,694	8,280
Bonus	656	1,165
Defined contribution plan	865	1,203
Other benefits	1,073	1,494
	9,288	12,142
Included in the total key management personnel are		
Directors' remuneration (Note 23(b))		129

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly. The key management personnel of the Group and the Company include the Executive Director, Chief Executive Officer, members of the Executive Committee and other key responsible persons of the Group and the Company.

The estimated cash value of benefits-in-kind provided to the Directors of the Group and the Company amounted to RMNil (2017: RM37,537).

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 30 INSURANCE RISK

Insurance risk includes the risk of incurring higher claims costs than expected owing to the unpredictable nature of claims, especially in terms of frequency, severity and the risk of change in economic and legal conditions or behavioural patterns affecting insurance pricing and conditions of insurance or reinsurance cover. This may result in the insurer receiving too little or insufficient premium for the risks it underwrites and insufficient liquidity to pay claims, which are higher than expected. The Group and the Company seek to minimise insurance risks with a balanced mix of business portfolio and by strictly observing the underwriting guidelines and limits, prudent estimation of claims reserving and high standard of security vetting of all its reinsurers.

The table below sets out the concentration of general insurance contracts claims liabilities by class of business:

	31	December 2018			31 December 2017	
<u>Group / Company</u>	<u>Gross</u> RM'000	<u>Reinsurance</u> RM'000	<u>Net</u> RM'000	<u>Gross</u> RM'000	<u>Reinsurance</u> RM'000	<u>Net</u> RM'000
Motor	564,230	(39,254)	524,976	587,104	(34,946)	552,158
Fire	88,354	(60,227)	28,127	121,792	(94,558)	27,234
Marine, Aviation and Transit	35,300	(14,600)	20,700	36,969	(19,327)	17,642
Miscellaneous	166,102	(95,550)	70,552	155,618	(85,364)	70,254
	853,986	(209,631)	644,355	901,483	(234,195)	667,288

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 30 INSURANCE RISK (CONTINUED)

#### **Key assumptions**

The principal assumptions underlying the estimation of liabilities is that the Group's and Company's future claims development will follow a similar pattern to past claims development experience. This includes assumptions in respect of initial expected loss ratio ("IELR") in the last accident year, first incurred development factor, claim handling expenses, provision for adverse deviation, unexpired risk reserve ("URR") loss ratio and maintenance expense ratio.

Additional qualitative judgments are used to assess the extent to which past trends may not apply in the future, for example, isolated occurrence, changes in market factors such as public attitude to claiming, economic conditions, as well as internal factors, such as, portfolio mix, policy conditions and claims handling procedures. Judgment is further used to assess the extent to which external factors, such as, judicial decisions and government legislation affect the estimates.

Other key circumstances affecting the reliability of assumptions include variation in interest rates, delays in settlement and changes in foreign currency rates.

#### Sensitivity analysis

The general insurance claim liabilities are sensitive to the key assumptions shown below. It has not been possible to quantify the sensitivity of certain assumptions, such as, legislative changes or uncertainty in the estimation process.

The analysis below is performed for reasonably possible movements in key assumptions with all other assumptions held constant, showing the impact on gross and net liabilities, profit before tax and equity. The correlation of assumptions will have a significant effect in determining the ultimate claims liabilities, but to demonstrate the impact due to changes in assumptions, assumptions had to be changed on an individual basis. It should be noted that movements in these assumptions are non-linear.

				Impact	
		Impact on	Impact on	on profit	
	Change in	gross	net	before	Impact
<u>Group / Company</u>	assumptions	<u>liabilities</u>	liabilities	<u>tax</u>	<u>on equity</u>
		RM'000	RM'000	RM'000	RM'000
31 December 2018					
Claim Liability					
IELR in the last	+10%	58,231	47,447	(47,447)	(36,060)
accident year	-10%	(58,096)	(47,312)	47,312	35,957
First incurred	+10%	17,456	17,029	(17,029)	(12,942)
development factor	-10%	(17,440)	(17,014)	17,014	12,930
Claim handling	+1%	5,988	5,932	(5,932)	(4,508)
expenses	-1%	(5,988)	(5,932)	5,932	4,508
Provision for	+5%	30,268	23,141	(23,141)	(17,587)
Adverse Deviation	-5%	(30,268)	(23,141)	23,141	17,587

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 30 INSURANCE RISK (CONTINUED)

#### Sensitivity analysis (continued)

	,			Impact	
	Oberes in	Impact on	Impact on	on profit	luna a at
	Change in	gross	net	before	Impact
<u>Group / Company</u>	assumptions	<u>liabilities</u> RM'000	<u>liabilities</u> RM'000	tax DM/000	on equity RM'000
31 December 2018				RM'000	
Premium Liability					
URR Loss Ratio	+10%	37,138	32,188	(32,188)	(24,463)
	-10%	(15,584)	(32,188)	32,188	24,463
Maintenance	+3%	13,514	13,117	(13,117)	(9,969)
Expense Ratio	-3%	(13,514)	(13,117)	13,117	9,969
Provision for	+5%	14,243	13,508	(13,508)	(10,266)
Adverse Deviation	-5%	(14,243)	(13,508)	13,508	10,266
	0,0	(1,1,2,10)	(10,000)	. 0,000	,
31 December 2017					
<u>Claim Liability</u>					
IELR in the last	+10%	78,993	41,900	(41,900)	(31,844)
accident year	-10%	(78,912)	(41,819)	41,819	31,782
First incurred	+10%	14,001	34,562	(34,562)	(26,267)
development factor	-10%	(13,863)	(34,662)	34,662	26,343
Claim handling	+1%	6,205	6,144	(6,144)	(4,669)
expenses	-1%	(6,205)	(6,144)	6,144	4,669
Provision for	+5%	31,981	23,965	(23,965)	(18,214)
Adverse Deviation	-5%	(31,981)	(23,965)	23,965	18,214
Premium Liability					
URR Loss Ratio	+10%	44,564	38,171	(38,171)	(29,010)
	-10%	(26,922)	(37,653)	37.653	28,616
Maintenance	+3%	15,951	15,511	(15,511)	(11,789)
Expense Ratio	-3%	(15,951)	(15,511)	15,511	11,789
Provision for	+5%	17,048	16,187	(16,187)	(12,302)
Adverse Deviation	-5%	(17,048)	(16,187)	16,187	12,302)
	070	(17,040)	(10,107)	10,107	12,002

#### **Claims development table**

The following tables show the estimate of cumulative incurred claims, including both claims notified and IBNR for each successive accident year at each date of statement of financial position, together with cumulative payments to-date.

In setting provisions for claims, the Group and the Company give consideration to the probability and magnitude of future experience being more adverse than assumed and exercises a degree of caution in setting reserves when there is considerable uncertainty. In general, the uncertainty associated with the ultimate claims experience in an accident year is greatest when the accident year is at an early stage of development and the margin necessary to provide the necessary confidence in adequacy of provision is relatively at its highest. As claims develop and the ultimate cost of claims becomes more certain, the relative level of margin maintained should decrease.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### **INSURANCE RISK (CONTINUED)** 30

#### Gross General Insurance Claims Liabilities for 2018:

<u>Group / Company</u>	Prior RM'000	<u>2012</u> RM'000	<u>2013</u> RM'000	<u>2014</u> RM'000	<u>2015</u> RM'000	<u>2016</u> RM'000	<u>2017</u> RM'000	<u>2018</u> RM'000	<u>Total</u> RM'000
Accident year								1	
At end of accident year		691,396	614,352	712,405	777,482	700,637	814,626	655,991	
One year later		630,129	631,204	650,872	713,282	656,424	775,203		
Two years later		612,212	616,126	611,797	690,390	637,667			
Three years later		608,974	607,267	601,405	699,768				
Four years later		601,177	594,345	587,549					
Five years later		593,777	590,787						
Six years later		585,399							
Current estimate of		585,399	590,787	587,549	699,768	637,667	775,203	655,991	4,532,364
cumulative claims incurred		565,599	590,787	567,549	099,700	037,007	775,205	000,991	4,552,504
At and of agaidant year		000 570	240.074	252 102	276 526	222.002	270 659	205 656	
At end of accident year One year later		223,573 488,463	240,974 450,282	253,193 469,620	276,526 586,525	322,983 518,943	379,658 608,006	305,656	
Two years later		488,483 547,135	430,282 516,099	539,083	632,978	567,346	000,000		
Three years later		565,088	537,427	556,417	652,166	507,540			
Four years later		575,757	560,740	565,800	002,100				
Five years later		580,450	564,911	000,000					
Six years later		583,152	001,011						
Current payments to-date		583,152	564,911	565,800	652,166	567,346	608,006	305,656	3,847,037
Direct and facultative									
inwards	10,161	2,247	25,876	21,749	47,602	70,321	167,197	350,335	695,488
Treaty Inwards									3,413
MMIP									36,350
		Best estimate	of claim liabiliti	es					735,251

Claim handling expenses Fund PRAD at 75% Confidence Interval

Gross general insurance claims liabilities

13,281 105,454

853,986

Company No.				
149520	U			

## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### **INSURANCE RISK (CONTINUED)** 30

#### Gross General Insurance Claims Liabilities for 2017:

<u>Group / Company</u>	Prior RM'000	<u>2011</u> RM'000	<u>2012</u> RM'000	<u>2013</u> RM'000	<u>2014</u> RM'000	<u>2015</u> RM'000	<u>2016</u> RM'000	<u>2017</u> RM'000	<u>Total</u> RM'000
Accident year		1 111 000	1111 0000			1 111 0000		1 111 000	1 111 000
At end of accident year		441,993	691,396	614,352	712,405	777,482	700,637	814,626	
One year later		575,752	630,129	631,204	650,872	713,282	656,424	- ,	
Two years later		559,441	612,212	616,126	611,797	690,390	,		
Three years later		543,047	608,974	607,267	601,405				
Four years later		533,952	601,177	594,345	,				
Five years later		521,252	593,777	,					
Six years later		513,502	,						
Current estimate of cumulative claims incurred		513,502	593,777	594,345	601,405	690,390	656,424	814,626	4,464,469
At end of accident year		227,531	223,573	240,974	253,193	276,526	322,983	379,658	
One year later		415,500	488,463	450,282	469,620	586,525	518,943		
Two years later		462,440	547,135	516,099	539,083	632,978			
Three years later		489,955	565,088	537,427	556,417				
Four years later		496,150	575,757	560,740					
Five years later		499,546	580,450						
Six years later		501,731							
Current payments to-date		501,731	580,450	560,740	556,417	632,978	518,943	379,658	3,730,917
Direct and facultative									
inwards	4,173	11,771	13,327	33,605	44,988	57,412	137,481	434,968	737,725
Treaty Inwards									3,702
MMIP									40,651
			of claim liabiliti	es					782,078
		Claim handlin							11,057
		Fund PRAD a	at 75% Confider	ce Interval					108,348

Gross general insurance claims liabilities

901,483

Company No.				
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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 30 INSURANCE RISK (CONTINUED)

#### Net General Insurance Claims Liabilities for 2018:

<u>Group / Company</u>	Prior RM'000	<u>2012</u> RM'000	<u>2013</u> RM'000	<u>2014</u> RM'000	<u>2015</u> RM'000	<u>2016</u> RM'000	<u>2017</u> RM'000	<u>2018</u> RM'000	<u>Total</u> RM'000
Accident year At end of accident year One year later Two years later Three years later Four years later Five years later		481,635 469,924 461,108 461,634 456,508 455,283	498,891 478,019 471,779 465,929 461,606 457,319	521,767 501,450 487,616 481,593 475,430	551,103 545,923 531,029 528,782	612,038 594,500 581,096	684,740 668,677	567,787	
Six years later Current estimate of cumulative claims incurred		448,545	457,319	475,430	528,782	581,096	668,677	567,787	3,727,636
At end of accident year One year later Two years later Three years later Four years later Five years later Six years later		191,034 377,333 419,781 434,301 441,851 444,849 446,928	216,314 388,826 425,513 439,225 446,575 448,989	234,572 398,828 440,356 453,518 459,514	250,394 446,874 485,594 500,276	307,481 480,254 523,678	353,509 532,027	289,635	
Current payments to-date		446,928	448,989	459,514	500,276	523,678	532,027	289,635	3,201,047
Direct and facultative inward	1,217	1,617	8,330	15,916	28,506	57,418	136,650	278,152	527,806
Treaty Inwards MMIP									3,413 36,350
Best estimate of claim liabilities Claim handling expenses Fund PRAD at 75% Confidence Interval							567,569 13,281 63,505		

Net general insurance claims liabilities

644,355

Company No.				
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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### INSURANCE RISK (CONTINUED) 30

#### Net General Insurance Claims Liabilities for 2017:

<u>Group / Company</u>	Prior RM'000	<u>2011</u> RM'000	<u>2012</u> RM'000	<u>2013</u> RM'000	<u>2014</u> RM'000	<u>2015</u> RM'000	<u>2016</u> RM'000	<u>2017</u> RM'000	<u>Total</u> RM'000
Accident year At end of accident year One year later Two years later Three years later Four years later Five years later Six years later		379,532 452,588 439,986 425,180 425,326 419,100 415,302	481,635 469,924 461,108 461,634 456,508 455,283	498,891 478,019 471,779 465,929 461,606	521,767 501,450 487,616 481,593	551,103 545,923 531,029	612,038 594,500	684,740	
Current estimate of cumulative claims incurred		415,302	455,283	461,606	481,593	531,029	594,500	684,740	3,624,053
At end of accident year One year later Two years later Three years later Four years later Five years later Six years later		192,763 350,002 385,947 403,202 408,306 410,213 412,004	191,034 377,333 419,781 434,301 441,851 444,849	216,314 388,826 425,513 439,225 446,575	234,572 398,828 440,356 453,518	250,394 446,874 485,594	307,481 480,254	353,509	
Current payments to-date		412,004	444,849	446,575	453,518	485,594	480,254	353,509	3,076,303
Direct and facultative inward Treaty Inwards	1,380	3,298	10,434	15,031	28,075	45,435	114,246	331,231	549,130 3,702
ММІР		Claim handlin	e of claim liabiliti g expenses at 75% Confiden						40,651 593,483 11,057 62,748
		Net general insurance claims liabilities						667,288	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK

The Group and the Company are exposed to financial risks including credit, interest rate, currency risks and market risk during the normal course of its business. The Group and the Company have, in place, established procedures and guidelines to monitor the risks on an on-going basis.

#### Credit risk

Credit risk represents the loss that would be recognised if counterparties to insurance, reinsurance and investment transactions fail to perform as contracted. Management has a credit policy in place and the exposure to these credit risks is monitored consistently.

At the date of the statement of financial position, there were no significant concentrations of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset.

The Group and the Company considers ratings of BBB and above as investment grades. Non-investment grades includes those investment with ratings below BBB, non-rated investment and non-investment items. Assets which are not rated by rating agencies are classified as non-rated.

The maximum exposure to credit risk for the components in the financial statements is shown below:

	<u>Note</u>	<u>2018</u> RM'000	Group <u>2017</u> RM'000	<u>2018</u> RM'000	Company <u>2017</u> RM'000
LAR (excluding insurance receivables)	10				
- Staff loans		1,557	1,993	1,557	1,993
<ul> <li>Fixed and call deposits</li> <li>Other receivables*</li> </ul>		318,778	315,350	278,775	271,379
- Other receivables AFS financial assets - Malaysian Government	6(a)	65,410	67,868	65,410	67,572
Securities - Government Investment		139,419	169,743	-	-
Issues		74,587	51,857	-	-
- Corporate debt securities		1,146,907	1,130,864	-	-
- Unit trusts		285,022	259,072	1,685,632	1,655,510
Reinsurance assets-claim					
liabilities		207,885	231,365	207,885	231,365
Insurance receivables	9	98,432	111,443	98,432	111,443
Cash and bank balances		22,552	16,331	22,532	16,313
		2,360,549	2,355,886	2,360,223	2,355,575
* Excluding prepayment	:				

Company No.				
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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating

The table below provides information regarding the credit risk exposure of the Group and the Company by classifying assets according to the Group's and the Company's credit ratings of counterparties.

	Neither past-due	<u>e nor impaired</u> Non-			
<u>Group</u>	Investment <u>grade</u> RM'000	investment grade: <u>satisfactory</u> RM'000	Past-due but not <u>impaired</u> RM'000	Impaired RM'000	<u>Total</u> RM'000
31 December 2018	1101000	1101000	110000	110000	1101000
LAR					
- Staff loans	-	1,557	-	81	1,638
- Fixed and call deposits	318,778	-	-	-	318,778
- Other receivables	-	65,410	-	45	65,455
AFS financial assets					
<ul> <li>Malaysian Government Securities</li> </ul>	_	139,419	_	_	139,419
- Government Investment		155,415			155,415
Issues	-	74,587	-	-	74,587
- Corporate debt securities	720,002	426,905	-	-	1,146,907
- Unit trust funds	-	285,022	-	-	285,022
Reinsurance assets-claim					
liabilities	-	207,885	-	1,746	209,631
Insurance receivables	-	83,107	15,325	9,469	107,901
Cash and bank balances	-	22,552	-	-	22,552
Allowance for impairment	-			(11,341)	(11,341)
	1,038,780	1,306,444	15,325		2,360,549
31 December 2017					
LAR					
- Staff loans	-	1,993	-	11	2,004
<ul> <li>Fixed and call deposits</li> </ul>	315,350	-	-	-	315,350
- Other receivables	-	67,868	-	-	67,868
AFS financial assets					
- Malaysian Government		100 740			100 740
Securities -Government Investment	-	169,743	-	-	169,743
Issues	-	51,857	_	-	51,857
- Corporate debt securities	639,716	491,148	-	-	1,130,864
- Unit trust funds		259,072	-	-	259,072
Reinsurance assets-claim					
liabilities	-	231,365	-	2,830	234,195
Insurance receivables	-	92,054	19,389	10,594	122,037
Cash and bank balances	-	16,331	-	-	16,331
Allowance for impairment	-			(13,435)	(13,435)
	955,066	1,381,431	19,389	-	2,355,886

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

The table below provides information regarding the credit risk exposure of the Group and the Company by classifying assets according to the Group's and the Company's credit ratings of counterparties. (continued)

	Neither past-d	<u>ue nor impaired</u> Non-			
Company	Investment <u>grade</u>	investment grade: satisfactory	Past-due but not impaired	Impaired	Total
<u>company</u>	RM'000	RM'000	RM'000	RM'000	RM'000
31 December 2018					
LAR					
- Staff loans	-	1,557	-	81	1,638
<ul> <li>Fixed and call deposits</li> <li>Other receivables</li> </ul>	278,775	-	-	- 45	278,775
AFS financial assets	-	65,410	-	45	65,455
- Unit trust funds	720,002	965,630	_	_	1,685,632
Reinsurance assets-claim	120,002	300,000			1,000,002
liabilities	-	207,885	-	1,746	209,631
Insurance receivables	-	83,107	15,325	9,469	107,901
Cash and bank balances	-	22,532	-	-	22,532
Allowance for impairment				(11,341)	(11,341)
	998,777	1,346,121	15,325	-	2,360,223
31 December 2017 LAR					
- Staff loans	-	1,993	-	11	2,004
- Fixed and call deposits	271,379	-	-	-	271,379
- Other receivables	-	67,572	-	-	67,572
AFS financial assets					
- Unit trust funds	639,716	1,015,794	-	-	1,655,510
Reinsurance assets-claim liabilities		231,365		2,830	234,195
Insurance receivables	-	92,054	19,389	10,594	122,037
Cash and bank balances	-	16,313			16,313
Allowance for impairment	-		-	(13,435)	(13,435)
•	911,095	1,425,091	19,389		2,355,575

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default experience. The unimpaired reinsurance assets – claim liabilities and insurance receivables without external credit rating are relating to agents and brokers with no defaults in the past.

Company No.				
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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

The table below provides information regarding the credit risk exposure of the Group and the Company by classifying assets according to the Rating Agency of Malaysia's ("RAM") or Malaysian Rating Corporation Berhad's ("MARC") credit ratings of counterparties. AAA is the highest possible rating. Assets that fall outside the range of AAA to BBB are classified as speculative grade.

Group	AAA			BBB	Not rated	Total
31 December 2018	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
LAR						
Staff loans	-	-	-	-	1,557	1,557
Fixed and call deposits	120,727	152,683	-	45,368	-	318,778
Other receivables	-	-	-	-	65,410	65,410
AFS financial assets		-	-	-		
Malaysian Government Securities	-	-	-	-	139,419	139,419
Government Investment Issues	-	-	-	-	74,587	74,587
Corporate debt securities	218,111	487,680	14,211	-	426,905	1,146,907
Unit trust funds	-	-	-	-	285,022	285,022
Reinsurance assets-claims liabilities	-	31,322	83,660	-	92,903	207,885
Insurance receivables	-	5,445	9,141	-	83,846	98,432
Cash and bank balances	14,714	6,292	1,504	-	42	22,552
	353,552	683,422	108,516	45,368	1,169,691	2,360,549

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

The table below provides information regarding the credit risk exposure of the Group and the Company by classifying assets according to the Rating Agency of Malaysia's ("RAM") or Malaysian Rating Corporation Berhad's ("MARC") credit ratings of counterparties. AAA is the highest possible rating. Assets that fall outside the range of AAA to BBB are classified as speculative grade. (continued)

Group	AAA			BBB	Not rated	Total
31 December 2017	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
LAR						
Staff loans	-	-	-	-	1,993	1,993
Fixed and call deposits	119,004	129,621	-	66,725	-	315,350
Other receivables	-	-	-	-	67,868	67,868
AFS financial assets						
Malaysian Government Securities	-	-	-	-	169,743	169,743
Government Investment Issues	-	-	-	-	51,857	51,857
Corporate debt securities	174,640	455,228	9,848	-	491,148	1,130,864
Unit trust funds	-	-	-	-	259,072	259,072
Reinsurance assets-claims liabilities	-	45,626	109,228	-	76,511	231,365
Insurance receivables	-	5,553	15,422	-	90,468	111,443
Cash and bank balances	10,358	4,927	1,006	-	40	16,331
	304,002	640,955	135,504	66,725	1,208,700	2,355,886

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

The table below provides information regarding the credit risk exposure of the Group and the Company by classifying assets according to the Rating Agency of Malaysia's ("RAM") or Malaysian Rating Corporation Berhad's ("MARC") credit ratings of counterparties. AAA is the highest possible rating. Assets that fall outside the range of AAA to BBB are classified as speculative grade. (continued)

<u>Company</u>	AAA	<u>AA</u>	<u>A</u>	<u>BBB</u>	Not rated	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
31 December 2018						
LAR						
Staff loans	-	-	-	-	1,557	1,557
Fixed and call deposits	80,724	152,683	-	45,368	-	278,775
Other receivables	-	-	-	-	65,410	65,410
AFS financial assets						
Unit trust funds	218,111	487,680	14,211	-	965,630	1,685,632
Reinsurance assets-claims liabilities	-	31,322	83,660	-	92,903	207,885
Insurance receivables	-	5,445	9,141	-	83,846	98,432
Cash and bank balances	14,714	6,292	1,504	-	22	22,532
	313,549	683,422	108,516	45,368	1,209,368	2,360,223

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

The table below provides information regarding the credit risk exposure of the Group and the Company by classifying assets according to the Rating Agency of Malaysia's ("RAM") or Malaysian Rating Corporation Berhad's ("MARC") credit ratings of counterparties. AAA is the highest possible rating. Assets that fall outside the range of AAA to BBB are classified as speculative grade. (continued)

<u>Company</u>	AAA	<u>AA</u>	<u>A</u>	<u>BBB</u>	Not rated	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
31 December 2017						
LAR						
Staff loans	-	-	-	-	1,993	1,993
Fixed and call deposits	95,696	108,958	-	66,725	-	271,379
Other receivables	-	-	-	-	67,572	67,572
AFS financial assets						
Unit trust funds	174,640	455,228	9,848	-	1,015,794	1,655,510
Reinsurance assets-claims liabilities	-	45,626	109,228	-	76,511	231,365
Insurance receivables	-	5,553	15,422	-	90,468	111,443
Cash and bank balances	10,358	4,927	1,006	-	22	16,313
	280,694	620,292	135,504	66,725	1,252,360	2,355,575

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

The table below provides information regarding the credit risk exposure of the Group and the Company according to the Group's and Company's categorisation of counter-parties by RAM's credit rating.

Group	AAA	<u>AA</u>	<u>A</u>	BBB	Not rated	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<b>31 December 2018</b> Investment grade Non-investment grade:	338,838	640,363	14,211	45,368	-	1,038,780
Satisfactory Past-due but not impaired	14,714	42,904 155	93,442 863	-	1,155,384 14,307	1,306,444 15,325
	353,552	683,422	108,516	45,368	1,169,691	2,360,549
31 December 2017						
Investment grade Non-investment grade:	293,644	584,849	9,848	66,725	-	955,066
Satisfactory	10,358	54,458	117,909	-	1,198,706	1,381,431
Past-due but not impaired	-	1,648	7,747	-	9,994	19,389
	304,002	640,955	135,504	66,725	1,208,700	2,355,886

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

The table below provides information regarding the credit risk exposure of the Group and the Company according to the Group's and the Company's categorisation of counter-parties by RAM's credit rating. (continued)

<u>Company</u>	AAA	<u>AA</u>	<u>A</u>	BBB	Not rated	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
31 December 2018						
Investment grade	298,835	640,363	14,211	45,368	-	998,777
Non-investment grade Satisfactory	14.714	42.904	93.442	_	1.195.061	1,346,121
Past-due but not impaired	14,714	42,904	863	_	14,307	15,325
Fast-due but not impaired		155	003	-	14,307	15,525
	313,549	683,422	108,516	45,368	1,209,368	2,360,223
31 December 2017						
Investment grade	270,336	564,186	9,848	66,725	-	911,095
Non-investment grade						
Satisfactory	10,358	54,458	117,909	-	1,242,366	1,425,091
Past-due but not impaired	-	1,648	7,747	-	9,994	19,389
	280,694	620,292	135,504	66,725	1,252,360	2,355,575

It is the Group's and the Company's policy to maintain accurate and consistent risk ratings across its credit portfolio. This enables management to focus on the applicable risks and the comparison of credit exposures across all lines of business and products. The rating system is supported by a variety of financial analytics combined with processed market information to provide the main inputs for the measurement of counterparty risk. All internal risk ratings are tailored to the various categories and are derived in accordance with the Group's and the Company's rating policy. The attributable risk ratings are assessed and updated regularly.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Credit exposure by credit rating (continued)

During the year, no credit exposure limits were exceeded.

The Group and the Company actively manage their product mix to ensure that there is no significant concentration of credit risk.

#### Age analysis of financial assets past-due but not impaired\*

	<u>&lt; 30</u>	<u>31 to 60</u>	<u>61 to 90</u>	<u>91 to 180</u>	<u>&gt; 180</u>	<u>Total</u>
<u>Group / Company</u>	days	days	days	days	days	
31 December 2018						
Insurance receivables (RM'000)	8,164	3,550	1,559	2,556	(504)	15,325
31 December 2017						
Insurance receivables (RM'000)	8,550	5,426	1,618	2,222	1,573	19,389

\* Past-due but not impaired refers to amounts outstanding more than 90 days from the effective date of the transactions. The above balances had been aged according to the period subsequent to classification of these balances as past-due.

The past-due but not impaired insurance receivables are relating to agents and brokers with no defaults in the past.

Company No.				
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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Impaired financial assets

At 31 December 2018, based on individual and collective assessment of receivables, there are impaired insurance receivables of RM10,408,000 (2017: RM13,435,000). For assets to be classified as "past-due and impaired", contractual payments must be in arrears between twelve (12) to twenty four (24) months. No collateral is held as security for any past due or impaired assets. The Group and the Company record impairment allowance for loans and receivables, claim recoverable and insurance receivables in separate "Allowance for Impairment" accounts. A reconciliation of the allowance for impairment losses for loans and receivables, claim recoverable and insurance receivables is as follows:

	Group / Company		
	<u>2018</u>	<u>2017</u>	
	RM'000	RM'000	
At 1 January Charge for the year	13,435	17,809	
- Loans and receivables	115	-	
- Insurance receivables	6,458	4,685	
Recoveries			
<ul> <li>Loans and receivables</li> </ul>	-	(107)	
- Reinsurance assets	(1,084)	(1,316)	
- Insurance receivables	(7,583)	(7,636)	
At 31 December	11,341	13,435	

#### Liquidity risk

Liquidity risk is the risk that the Group and Company will encounter difficulty in meeting obligations associated with financial instruments. In respect of catastrophic events, there is also a liquidity risk associated with the timing differences between gross cash outflows and expected reinsurance recoveries. The Group's and Company's policy is to maintain adequate liquidity to meet its liquidity needs under all conditions.

There are guidelines on asset allocation, portfolio limit structures and maturity profiles of assets, in order to ensure sufficient funding is available to meet insurance and investment contracts obligations.

The Group's and Company's catastrophe excess-of-loss reinsurance contract contains clauses permitting the Group and Company to make cash call claims and receive immediate payment for large loss should claim events exceed a certain amount.

#### Maturity profiles

The table in the following page summarises the maturity profile of the financial assets and financial liabilities of the Group and Company based on remaining undiscounted contractual obligations, including interest payable and receivable.

For insurance contracts liabilities and reinsurance assets, maturity profiles are determined based on estimated timing of net cash outflows from the recognised insurance liabilities.

Premiums liabilities and the reinsurers' share of premiums liabilities have been excluded from the analysis as they are not financial liabilities as there are no contractual obligations.

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

	Contractual Cash Flow (undiscounted)					)	
	Carrying	No maturity	Up to a	1 – 3	3 – 5	5 – 15	
<u>Group</u>	value	<u>date</u>	year	years	years	years	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
31 December 2018							
Financial investments: AFS	1 645 025	005 000	16 464	415.064	650 100	CO4 405	1 072 172
Reinsurance assets –	1,645,935	285,022	16,464	415,064	652,128	604,495	1,973,173
claims liabilities	207,885	-	144,126	51,888	10,191	1,680	207,885
Insurance receivables	98,432	_	98,432	, _	, _	, _	98,432
LAR (excluding insurance	00,102		00,102				00,102
receivables)	385,745	-	384,668	664	314	296	385,942
Cash and bank balances	22,552	22,552	-	-	-	-	22,552
Total financial assets	2,360,549	307,574	643,690	467,616	662,633	606,471	2,687,984
General insurance claims							
liabilities	853,986	-	534,387	264,379	48,313	6,907	853,986
Other financial liabilities	6,644	-	6,644	-	-	-	6,644
Insurance payables	64,304	-	64,304	-	-	-	64,304
Other payables	83,786	-	83,786	-	-	-	83,786
Total financial liabilities	1,008,720	-	689,121	264,379	48,313	6,907	1,008,720

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

		_	C	ontractual Cash F	low (undiscounted)		
	Carrying	No maturity	Up to a	1 – 3	3 – 5	5 – 15	
<u>Group</u>	<u>value</u>	<u>date</u>	year	<u>years</u>	<u>years</u>	<u>years</u>	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<u>31 December 2017</u>							
Financial investments:	1 011 500	050 070	40.000		005 000		4 050 000
AFS	1,611,536	259,072	16,030	455,618	325,098	898,068	1,953,886
Reinsurance assets – claims liabilities	001 065		150 011	E4 701	16 660	1 700	001 065
Insurance receivables	231,365	-	158,211	54,701	16,660	1,793	231,365
	111,443	-	111,443	-	-	-	111,443
LAR (excluding insurance	005 014		000 700	050	440	500	005 405
receivables)	385,211	-	383,796	656	443	530	385,425
Cash and bank balances	16,331	16,331	-	-	-	-	16,331
Total financial assets	2,355,886	275,403	669,480	510,975	342,201	900,391	2,698,450
General insurance claims							
liabilities	901,483	-	552,453	279,440	59,417	10,173	901,483
Other financial liabilities	6,182	-	6,182	-	-	-	6,182
Insurance payables	90,589	-	90,589	-	-	-	90,589
Other payables	57,835	-	57,835	-	-	-	57,835
Total financial liabilities	1,056,089	-	707,059	279,440	59,417	10,173	1,056,089

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 31 FINANCIAL RISK (CONTINUED)

		Contractual Cash Flow (undiscounted)					
	Carrying	No maturity	Up to a	1 – 3	3 – 5	5 – 15	
<u>Company</u>	Value	Date	year	years	years	years	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<u>31 December 2018</u>							
Financial investments:	1 005 000	1 005 000					1 005 000
AFS Reinsurance assets –	1,685,632	1,685,632	-	-	-	-	1,685,632
claims liabilities	207,885	-	144,126	51,888	10,191	1,680	207,885
Insurance receivables	98,432	_	98,432	, _	, _	, _	98,432
LAR (excluding insurance	00,102		00,102				00,102
receivables)	345,742	-	344,665	664	314	296	345,939
Cash and bank balances	22,532	22,532	-	-	-	-	22,532
Total financial assets	2,360,223	1,708,164	587,223	52,552	10,505	1,976	2,360,420
General insurance claims							
liabilities	853,986	-	534,387	264,379	48,313	6,907	853,986
Other financial liabilities	6,644	-	6,644	-	-	-	6,644
Insurance payables	64,304	-	64,304	-	-	-	64,304
Other payables	83,460	-	83,460	-	-	-	83,460
Total financial liabilities	1,008,394	-	688,795	264,379	48,313	6,907	1,008,394

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

### 31 FINANCIAL RISK (CONTINUED)

		Contractual Cash Flow (undiscounted)					
	Carrying	No maturity	Up to a	1 – 3	3 – 5	5 – 15	
<u>Company</u>	Value	Date	year	years	years	years	<u>Total</u>
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<u>31 December 2017</u>							
Financial investments:							
AFS Reinsurance assets –	1,655,510	1,655,510	-	-	-	-	1,655,510
claims liabilities	231,365	-	158,211	54,701	16,660	1,793	231,365
Insurance receivables	111,443	-	111,443	, _	, _	, _	111,443
LAR (excluding insurance	,		,				,
receivables)	340,944	-	339,528	656	443	530	341,157
Cash and bank balances	16,313	16,313	-	-	-	-	16,313
Total financial assets	2,355,575	1,671,823	609,182	55,357	17,103	2,323	2,355,788
General insurance claims							
liabilities	901,483	-	552,453	279,440	59,417	10,173	901,483
Other financial liabilities	6,182	-	6,182	-	-	-	6,182
Insurance payables	90,589	-	90,589	-	-	-	90,589
Other payables	57,524	-	57,524	-	-	-	57,524
Total financial liabilities	1,055,778	-	706,748	279,440	59,417	10,173	1,055,778

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Liquidity risk (continued)

The table below summarises the expected utilisation or settlement of assets and liabilities.

Group	<u>Current</u> * RM'000	<u>Non-current</u> RM'000	<u>Total</u> RM'000
31 December 2018	110000		110000
Property, plant and equipment Intangible assets Investments:	-	17,609 179,943	17,609 179,943
- AFS	55,041	1,590,894	1,645,935
Reinsurance assets	177,061	63,759	240,820
Insurance receivables	98,432	-	98,432
Loans and receivables (excluding			
insurance receivables)	324,241	63,579	387,820
Cash and bank balances	22,552		22,552
Total assets	677,327	1,915,784	2,593,111
Insurance contract liabilities	940,102	319,599	1,259,701
Deferred tax liabilities	3,353	-	3,353
Tax payable	2,949	-	2,949
Other financial liabilities	6,644	-	6,644
Insurance payables	64,304	-	64,304
Other payables	83,786	-	83,786
Total liabilities	1,101,138	319,599	1,420,737

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Liquidity risk (continued)

The table below summarises the expected utilisation or settlement of assets and liabilities. (continued)

Group	<u>Current</u> * RM'000	<u>Non-current</u> RM'000	<u>Total</u> RM'000
<u>31 December 2017</u>			
Property, plant and equipment Intangible assets Investments:	-	25,479 179,943	25,479 179,943
- AFS Tax recoverable	37,583 12,072	1,573,953	1,611,536 12,072
Reinsurance assets Insurance receivables Loans and receivables (excluding	197,159 111,443	73,154	270,313 111,443
insurance receivables) Cash and bank balances	322,017 16,331	64,824	386,841 16,331
Total assets	696,605	1,917,353	2,613,958
Insurance contract liabilities Deferred tax liabilities Other financial liabilities Insurance payables Other payables	1,033,317 6,253 6,182 90,589 57,835	349,030 - - - -	1,382,347 6,253 6,182 90,589 57,835
Total liabilities	1,194,176	349,030	1,543,206

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Liquidity risk (continued)

The table below summarises the expected utilisation or settlement of assets and liabilities. (continued)

<u>Company</u>	<u>Current</u> * RM'000	<u>Non-current</u> RM'000	<u>Total</u> RM'000
31 December 2018			
Property, plant and equipment Intangible assets Investments:	-	17,609 179,943	17,609 179,943
- AFS	1,423	1,684,209	1,685,632
Reinsurance assets Insurance receivables Loans and receivables (excluding	177,061 98,432	63,759 -	240,820 98,432
insurance receivables) Cash and bank balances	284,238 22,532	63,579	347,817 22,532
Total assets	583,686	2,009,099	2,592,785
Insurance contract liabilities Deferred tax liabilities	940,102 3,353	319,599 -	1,259,701 3,353
Tax payable Other financial liabilities	2,949 6,644	-	2,949 6,644
Insurance payables Other payables	64,304 83,460	-	64,304 83,460
Total liabilities	1,100,812	319,599	1,420,411

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Liquidity risk (continued)

The table below summarises the expected utilisation or settlement of assets and liabilities. (continued)

<u>Company</u>	<u>Current</u> * RM'000	<u>Non-current</u> RM'000	<u>Total</u> RM'000
31 December 2017	110000		
Property, plant and equipment	-	25,479	25,479
Intangible assets Investments:	-	179,943	179,943
- AFS	-	1,655,510	1,655,510
Tax recoverable	12,072	-	12,072
Reinsurance assets	197,159	73,154	270,313
Insurance receivables	111,443	-	111,443
Loans and receivables (excluding			
insurance receivables)	277,750	64,824	342,574
Cash and bank balances	16,313		16,313
Total assets	614,737	1,998,910	2,613,647
Insurance contract liabilities	1,033,317	349,030	1,382,347
Deferred tax liabilities	6,253	-	6,253
Other financial liabilities	6,182	-	6,182
Insurance payables	90,589	-	90,589
Other payables	57,524		57,524
Total liabilities	1,193,865	349,030	1,542,895

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Market risk

Market risk is the risk that the value of the financial instrument will fluctuate as a result of the potential adverse changes in market prices. Market risk comprises three (3) types of risk – market interest rates risk, foreign exchange rates (currency risk), and market prices (price risk).

The Group and the Company invest in unit trusts and fixed income securities either managed internally or outsourced to professional fund managers. To deal with these risks, the Board has formulated investment policies and strategies and meetings were held during the financial year to monitor the performance of the fund managers.

#### Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rate.

Floating rate instruments expose the Company to cash flow interest risk, whereas fixed rate instruments expose the Group and the Company to fair value interest.

Changes in the market interest rates will affect the Group's and the Company's investment earnings as the Group and the Company place part of their excess funds in interest bearing instruments and bank deposits. The Group and the Company therefore have set strict investment guidelines in place that provide for careful selection of issuers and financial institutions to ensure that the risks are well spread and the investments generate favourable as well as safe returns for the shareholders.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on the deposits and fixed income securities of the Group and the Company:

	Impact on profit	Impact on
Group	before tax	equity*
	RM'000	RM'000
31 December 2018		
Change in interest rates		
+ 50 basis points	8,281	6,294
- 50 basis points	(8,281)	(6,294)
31 December 2017		
Change in interest rates		
+ 50 basis points	8,469	6,436
- 50 basis points	(8,469)	(6,436)

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### Interest rate risk (continued)

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on the deposits and fixed income securities of the Group and the Company: (continued)

	Impact on profit	Impact on
<u>Company</u>	before tax	equity*
	RM'000	RM'000
31 December 2018		
Change in interest rates		
+ 50 basis points	1,363	1,036
- 50 basis points	(1,363)	(1,036)
31 December 2017		
Change in interest rates		
+ 50 basis points	1,556	1,183
- 50 basis points	(1,556)	(1,183)

\* Impact on equity reflects adjustments for tax, when applicable

#### Foreign currency risk

The Group and the Company are exposed to foreign currency risks on transactions that are denominated other than in Ringgit Malaysia. These exposures are monitored on an ongoing basis, and the Group's and the Company's exposure is minimal.

The Group and the Company do not hedge their foreign currency risk.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 31 FINANCIAL RISK (CONTINUED)

#### **Price risk**

Equity price risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate/profit yield risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer or factors affecting similar financial instruments traded in the market.

The Group's and the Company's equity price risk exposure relates to financial assets and financial liabilities whose values will fluctuate as a result of changes in market prices.

The Group's and the Company's price risk policy requires it to manage such risks by setting and monitoring objectives and constraints on investments, diversification plans, limits on investments in each country, sector, market and issuer, having regard also to such limits stipulated by BNM. The Group and the Company comply with BNM stipulated limits during the financial year and has no significant concentration of price risk.

There is no significant movement in key variables, thereof having no impact on Profit before Tax (due to changes in fair value of financial assets and liabilities whose changes in fair values are recorded in income statement) and Equity (that reflects adjustments to Profit before Tax and changes in fair value of AFS financial assets) using FBM KLCI or other market indices.

#### **Operational risk**

Operational risk is the risk of loss arising from system failure, human error, fraud or external events. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications or can lead to financial loss.

The Group and the Company cannot expect to eliminate all operational risks but by initiating a rigorous control framework and by monitoring and responding to potential risks, the Group and the Company are able to manage the risks. Controls include effective segregation of duties, access controls, authorisation and reconciliation procedures, staff training and evaluation procedures, including the use of Internal Audit.

Business risks, such as, changes in environment, technology and the industry are monitored through the Group's and the Company's strategic planning and budgeting process.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 32 OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

(a) Financial assets

The following financial assets are subject to offsetting.

	Group / Company	
	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
Gross amounts of recognised		
- insurance receivables	100,782	112,375
Less: Gross amounts of recognised insurance payables set off in the statement of financial position	(2,350)	(932)
Net amounts of insurance receivables presented in		
the statement of financial position	98,432	111,443

#### (b) Financial liabilities

The following financial liabilities are subject to offsetting.

Group / Company	
<u>2018</u>	<u>2017</u>
RM'000	RM'000
66,654	91,521
(2,350)	(932)
64,304	90,589
	<u>2018</u> RM'000 66,654 (2,350)

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2018 (CONTINUED)

#### 33 REGULATORY CAPITAL REQUIREMENTS

Regulatory capital is the minimum amount of assets that must be held throughout the year to meet statutory solvency requirements governed under the Framework. As part of the statutory requirements, the Company is required to provide a capital position on a quarterly basis to Bank Negara Malaysia.

The capital structure of the Company as at 31 December 2018, as prescribed under the Framework, is provided below:

		Company
<u>Note</u>	<u>2018</u>	<u>2017</u>
	RM'000	RM'000
11	403,471	403,471
	738,236	643,651
	1,141,707	1,047,122
13	25,751	18,714
13	4,916	4,916
	30,667	23,630
	(179,943)	(179,943)
	992,431	890,809
	11	RM'000 11 403,471 738,236 1,141,707 13 25,751 13 4,916 30,667 (179,943)

The Company has met the minimum capital requirements specified in the Framework for the financial years ended 2018 and 2017.

#### 34 CONTINGENT LIABILITIES

In August 2016, Malaysia Competition Commission ("MyCC") commenced investigation under Section 15(1) of the Competition Act 2010 ("the Act") against the General Insurance Association of Malaysia ("PIAM") and its 22 member companies with regards to an alleged infringement of Section 4(2)(a) of the Act in relation to an agreement to fix parts trade discount and labour rates for 6 vehicle makes. On 22 February 2017, MyCC issued a proposed decision to all 22 member companies, proposing to impose collective penalty of RM213.5 million on the general insurance industry. As an 'industry collective action', the Company together with PIAM, submitted a written representation and made oral representation to MyCC on 25 April 2017 and 29 January 2018 respectively to defend the allegation.

On 21 February 2019, a fresh hearing via oral representations was made before the MyCC panel by PIAM counsel. Although it was a fresh hearing, all the previous submissions of the respective counsels/RBB Economics via the transcripts were allowed to be adopted and will form part of the record of evidence. This matter has been fixed for further oral representations on 13 and 14 May 2019 and 17 and 18 June 2019. Pending this, the status of this matter remains largely unchanged.