(Incorporated in Singapore. Registration No: 192300014M)

ANNUAL REPORT

For the financial year ended 31 December 2021

(Incorporated in Singapore)

ANNUAL REPORT

For the financial year ended 31 December 2021

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DIRECTORS' STATEMENT

For the financial year ended 31 December 2021

The directors present their statement to the member together with the audited financial statements for the financial year ended 31 December 2021.

In the opinion of the directors,

- (a) the financial statements as set out on pages 6 to 65 are drawn up so as to give a true and fair view of the financial position of the Company as at 31 December 2021 and the financial performance, changes in equity and cash flows of the Company for the financial year covered by the financial statements; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

Directors

The directors of the Company in office at the date of this statement are as follows:

Tan Cheng Han Cher Ah Kow Katsuhiro Sawada Ooi Chee Kar Vezio Philippe Guy Stephane

(appointed on 3 May 2021)

Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Directors' interests in shares or debentures

According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations.

Share options

No options were granted during the financial year to subscribe for unissued shares of the Company.

No shares were issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company.

There were no unissued shares of the Company under option at the end of the financial year.

DIRECTORS' STATEMENT

For the financial year ended 31 December 2021

Independent auditor

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors

Cher Ah Kow

Director

21 March 2022

Katsuhiro Sawada

Kruy Dunder

Director

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF TOKIO MARINE INSURANCE SINGAPORE LTD.

For the financial year ended 31 December 2021

Report on the Audit of the Financial Statements

Our opinion

In our opinion, the accompanying financial statements of Tokio Marine Insurance Singapore Ltd. (the "Company") are properly drawn up in accordance with the provisions of the Singapore Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Company as at 31 December 2021 and of the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date.

What we have audited

The financial statements of the Company comprise:

- the statement of comprehensive income for the financial year ended 31 December 2021;
- the general insurance revenue account for the financial year then ended;
- the balance sheet as at 31 December 2021;
- the statement of changes in equity for the financial year then ended;
- the statement of cash flows for the financial year then ended; and
- the notes to the financial statements, including a summary of significant accounting policies.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF TOKIO MARINE INSURANCE SINGAPORE LTD.

For the financial year ended 31 December 2021 (continued)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain
 audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
 not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF TOKIO MARINE INSURANCE SINGAPORE LTD.

For the financial year ended 31 December 2021 (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

Evaluate the overall presentation, structure and content of the financial statements, including
the disclosures, and whether the financial statements represent the underlying transactions and
events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

Public Accountants and Chartered Accountants

Singapore 21 March 2022

STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 December 2021

	Note	2021 \$'000	2020 \$'000
Gross premiums written	_	300,172	308,753
Underwriting profit from general insurance business Investment income Other gains/(losses) - net	4 5 _{~_}	29,339 19,382 3,002 51,723	29,001 20,089 779 49,869
Expenses not charged to general insurance revenue account:			
- Employee compensation - Depreciation expense - Other operating expenses	6(a) 6(b) 6(c)	(600) (1,135) (3,319) (5,054)	(567) (1,159) (3,596) (5,322)
Profit before income tax Income tax expense Profit after income tax	7(a)	46,669 (6,338) 40,331	44,547 (6,919) 37,628
Other comprehensive income:			
Items that may be reclassified subsequently to profit or loss:			
Available-for-sale financial assets - Fair value (losses)/gains - net - Reclassification on disposal - Deferred tax on fair value changes Other comprehensive (loss)/income, net of tax	10 5 18	(15,918) (1,781) 3,048 (14,651)	17,522 (188) (2,940) 14,394
Total comprehensive income	0	25,680	52,022

GENERAL INSURANCE REVENUE ACCOUNT

For the financial year ended 31 December 2021

	Note	2021 \$'000	2020 \$'000
General Insurance Business Gross premiums written Outward reinsurance premiums Net premiums written Movements in reserves for unexpired risks, net of deferred acquisition cost ("DAC") Net earned premiums	12	300,172 (186,920) 113,252 1,207 114,459	308,753 (195,892) 112,861 2,752 115,613
Gross claims paid Reinsurers' share of claims paid Net claims paid Change in net outstanding claims Net claims incurred	11 11	(107,041) 54,575 (52,466) 1,076 (51,390)	(122,772) 66,187 (56,585) 1,118 (55,467)
Commissions payable Commissions receivable Net commissions	:	(59,860) 53,873 (5,987)	(60,162) 54,383 (5,779)
Other gains/(losses) - net Employee compensation Depreciation expense Other operating expenses	5 6(a) 6(b) 6(c)	457 (18,796) (1,546) (7,858) (27,743)	341 (16,377) (1,635) (7,695) (25,366)
Total underwriting profit from general insurance business	i (8	29,339	29,001

BALANCE SHEET

As at 31 December 2021

	Note	2021 \$'000	2020 \$'000
Cash and cash equivalents Trade receivables Other assets Available-for-sale financial assets Reinsurance assets: - Claims recoverable from reinsurers - Reserves for unexpired risks, net of DAC on reinsurance ceded Investment properties Property, plant and equipment Right-of-use assets Deferred income tax assets Total assets	8 9 9 10 11 12 13 14 15(a)	91,898 44,347 8,792 406,262 274,404 102,555 40,982 18,318 633 281 988,472	111,698 45,029 7,456 408,340 260,174 101,357 41,720 18,593 333 177 994,877
LIABILITIES Trade payables Other payables Lease liabilities Insurance liabilities: - Gross outstanding claims reserves - Reserves for unexpired risks, net of DAC Current income tax liabilities Deferred income tax liabilities Total liabilities	17 17 15(b) 11 12 7(b) 18	50,809 38,974 620 362,097 160,963 10,494 329 624,286	52,786 31,372 319 348,943 160,972 12,540 3,439 610,371
NET ASSETS	:=	364,186	384,506
EQUITY Share capital Fair value reserve Retained earnings Total equity	19 -	100,000 10,291 253,895 364,186	100,000 24,942 259,564 384,506

STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 December 2021

	Note	Share <u>capital</u> \$'000	Fair value reserve \$'000	Retained profits \$'000	Total equity \$'000
2021 Beginning of financial year		100,000	24,942	259,564	384,506
Profit for the year Other comprehensive loss for the year Total comprehensive (loss)/income	,	•	(14,651) (14,651)	40,331 - 40,331	40,331 (14,651) 25,680
Total transactions with owners, recognised directly in equity Dividend paid	20	-	, Ē	(46,000)	(46,000)
End of financial year	,	100,000	10,291	253,895	364,186
2020 Beginning of financial year		100,000	10,548	243,836	354,384
Profit for the year Other comprehensive income for the year Total comprehensive income	;	/# /#	14,394 14,394	37,628 - 37,628	37,628 14,394 52,022
Total transactions with owners, recognised directly in equity Dividend paid	20			(21,900)	(21,900)
End of financial year		100,000	24,942	259,564	384,506

STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2021

				Note	2021	2020
			340		\$'000	\$'000
Cash flo Profit af	ows from operating ter tax	activities			40,331	37,628
Adjustm	ents for:				3	
	ne tax expense				6,338	6,919
	eciation of property,		nent		1,498	1,579
	eciation of right-of-us				445	478 737
- Depr	eciation of investmer	nt properties		_	738	(29)
- Decr	ease in allowance for	r impairment of c	iub membersni	р	(59) 231	80
	rtisation of available-				(118)	00
- Net g	gain on disposal of pr gain on disposal of av	operty, plant and	i equiprilerii. Snancial accate		(1,781)	(188)
- Net g	gain on disposal of av	valiable-lui-sale i etion	ii lai lulai assets		(1,701)	(2)
- Net C	est expense on lease	aliun Liahilities			24	20
	est income	, nabilitios			(9,451)	(10,224)
	lend income				(2,638)	(2,771)
Divid					35,558	34,227
Change	es in working capital:					
	e receivables				682	(1,602)
- Othe	r assets				(1,364)	1,577
- Outs	tanding claims reser	ves			(1,076)	(1,118)
- Rese	erves for unexpired ri	sks, net of DAC			(1,207)	(2,752)
	e payables				(1,977)	4,199
	r payables			-	7,602	7,249
	enerated from operat	tions			38,218	41,780
	tax paid			3€	(8,550)	(2,995)
Net cas	sh provided by oper	rating activities		ñ=	29,668	30,700
Addition	ows from investing	and equipment			(1,223)	(843)
Disposa	al of property, plant a	ind equipment			118	(44 541)
	ses of available-for-s				(91,482) 77,411	(44,541) 39,612
	al of available-for-sal	e financiai assets	5		77,411 9,535	10,249
	received				2,638	2,771
	ids received sh (used in)/provide	d by investing:	activities	>-	(3,003)	7,248
Net cas	sii (useu iii)/piovide	d by investing t	2011411103	-	(0,000)	
	lows from financing					(400)
	al payment of lease li	iabilities			(465)	(498)
Dividen				-	(46,000)	(21,900)
Net cas	sh used in financing	g activities		-	(46,465)	(22,398)
Net (de	ecrease)/increase in	cash and cash	equivalents		(19,800)	23,635
Cash a	nd cash equivalent	s				
	ing of financial year			2	111,698	88,063
End of	financial year			8 _	91,898	111,698
Recon	ciliation of lease lia	bilities arising f	rom financing	activities		
	Poginning				Modifications	End
	Beginning of	Principal	Interest	Addition -	of lease	of
	financial year	payment	expense	new leases	liabilities	financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2021	319	(465)	24	75	2 (10)	620
2020	594	(498)	20	23	9 (36)	319
2020		(-100)				

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

Tokio Marine Insurance Singapore Ltd. (the "Company") is incorporated and domiciled in Singapore. The address of its registered office is 20 McCallum Street, #09-01 Tokio Marine Centre, Singapore 069046.

The principal activity of the Company is to carry on the business of general insurance.

2. Significant accounting policies

2.1 Basis of preparation

These financial statements have been prepared in accordance with the Financial Reporting Standards in Singapore ("FRS") under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Company's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

Adoption of FRS

The Accounting Standards Council Singapore ("ASC") has issued a number of new FRS and amendments to FRS that are effective in the current accounting period of the Company. Of these, the following development is relevant to the Company's financial statements:

(a) Temporary exemption on adoption of FRS 109 Financial Instruments

FRS 109 replaces FRS 39 *Financial instruments: Recognition and Measurement* and its relevant interpretations.

FRS 109 addresses the classification, measurement and recognition of financial assets and financial liabilities. FRS 109 requires financial assets to be classified into separate measurement categories: those measured as at fair value with changes either recognised in profit or loss or in other comprehensive income and those measured at amortised cost. The determination is made at initial recognition depending on the entity's business model for managing its financial instruments and the contractual cash flow characteristics of the instrument. In addition, a revised expected credit loss model will replace the incurred loss impairment model in FRS 39.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.1 Basis of preparation (continued)

Adoption of FRS (continued)

(a) Temporary exemption on adoption of FRS 109 Financial Instruments (continued)

For financial liabilities, the standard retains most of the FRS 39 requirements. The main change is that, in cases where the fair value option is taken for financial liabilities, part of the fair value change due to an entity's own credit risk is recorded in other comprehensive income rather than profit or loss, unless this creates an accounting mismatch. In addition, the new standard revises the hedge accounting model to more closely align with the entity's risk management strategies. The ASC made further changes to two areas of FRS 109. Financial assets containing prepayment features with negative compensation can be measured at amortised cost or at fair value through other comprehensive income if the cash flow represents solely payments of principal and interest. Non-substantial modifications or exchange of financial liabilities that do not result in derecognition will be required to be recognised in profit or loss.

The standard is mandatorily effective for financial periods beginning on or after 1 January 2018 (except for prepayment features with negative compensation and modifications or exchange of financial liabilities that do not result in derecognition which will become effective for financial periods beginning on or after 1 January 2019), but the Company qualifies for a temporary exemption as explained in Note 2.1(b).

Additional disclosures required by FRS 109 is made in Note 25.

(b) Applying FRS 109 Financial Instruments with FRS 104 Insurance Contracts (Amendments to FRS 104)

As stated in Note 2.1(a), these amendments provide a temporary option for companies whose activities are predominantly connected with insurance to defer the effective date of FRS 109 until the earlier of the effective date of FRS 117 and financial reporting periods beginning on or after 1 January 2021, as well as an approach that allows an entity to remove from profit or loss the effects of certain accounting mismatches that may occur before FRS 117 is applied.

Based on the amendments to FRS 104, the Company is eligible for and will elect to apply the temporary option to defer the effective date of FRS 109 in order to implement the changes in parallel with FRS 117.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.1 Basis of preparation (continued)

Adoption of FRS (continued)

(c) Deferral for FRS 117 Insurance Contracts

ASC adopted IFRS 17 *Insurance Contracts* and IFRS 9 *Financial Instruments* without modification into FRS 117 and FRS 109. FRS 117 *Insurance Contracts* will replace the current FRS 104 insurance contract standard. FRS 117 includes some fundamental differences to current accounting in both insurance contract measurement and profit recognition. The general model is based on a discounted cash flow model with a risk adjustment and deferral of unearned profits. A separate approach applies to insurance contracts that are linked to returns on underlying items and meet certain requirements. Additionally, FRS 117 requires more granular information and a new presentation format for the statement of comprehensive income as well as extensive disclosures.

The International Accounting Standard Board ("IASB") proposed in June 2019 to defer IFRS 17 and extend the temporary IFRS 9 exemption available to insurers until the financial period beginning on or after 1 January 2022. The proposed deferral was published in the Exposure Draft amendments to IFRS 17 for public consultation which ended on 25 September 2019. This was consequently approved on 17 March 2020 where the effective date has now been deferred to periods beginning on or after 1 January 2023. ASC has announced on 2 October 2020 that they are aligning with IASB's proposed deferral for FRS 117.

In July 2021, the IASB proposed a narrow-scope amendment to the transition requirements in IFRS 17 by allowing an option for insurer to present comparative information for certain financial assets in a manner consistent with IFRS 9. An Exposure Draft was issued for public consultation, which ended on 27 September 2021. This was subsequently approved on 28 October 2021. ASC adopted the amendment without modification to FRS 117.

2.2 Insurance contracts

The Company issues contracts that transfer insurance risk.

Insurance contracts are those contracts that transfer significant insurance risk. Such contracts may also transfer financial risk. As a general guideline, the Company defines significant insurance risk as the possibility of having to pay benefits on the occurrence of an insured event that are at least 10% more than the benefits payable if the insured event did not occur under general insurance contract.

(a) Premiums

Premium is taken up as income at the commencement date of the risk. For inward treaty reinsurance, premium will be booked upon receipt of cedants statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.2 <u>Insurance contracts</u> (continued)

(a) Premiums (continued)

For all these contracts, premiums are recognised as revenue (earned premiums) proportionally over the period of coverage. The portion of premium received on in-force contracts that relates to unexpired risks at the balance sheet date is reported as the unearned premium liability. Premiums are shown before deduction of commission.

(b) Claims

Claims and loss adjustment expenses are charged to profit or loss as incurred based on the estimated liability for compensation owed to contract holders or third parties damaged by the contract holders. They include direct and indirect claim settlement costs and arise from events that have occurred up to the balance sheet date inclusive of provisions for incurred but not reported claims and incurred but not enough reported claims.

(c) Liability adequacy test

At each balance sheet date, liability adequacy tests are performed to ensure the adequacy of the contract liabilities net of related deferred acquisition cost. In performing these tests, current best estimates of future contractual cash flows and claims handling and administration expenses are used. Any deficiency is immediately charged to profit or loss.

(d) Deferred acquisition cost

Commission and other acquisition costs that vary with and are related to securing new contracts and renewing existing contracts are netted off against the reserves for unexpired risks.

(e) Receivables and payables related to insurance contracts

Receivables and payables are recognised when due. These include amounts due to and from agents, brokers and insurance contract holders.

If there is objective evidence that the insurance receivable is impaired, the Company reduces the carrying amount of the insurance receivable accordingly and recognises that impairment loss in profit or loss. The Company gathers objective evidence that an insurance receivable is impaired using the same process adopted for loans and receivables. The impairment loss is calculated under the same method used for these financial assets.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.2 Insurance contracts (continued)

(f) Outstanding claims reserves

Provision is made for the estimated costs of all claims notified but not settled at the date of the balance sheet, less reinsurance recoveries, using the best information available at that time. For reinsurance inward, an additional provision is made based on developmental trends as discerned in the running-off of outstanding claims in respect of prior underwriting years.

In addition, provision is made for claims incurred but not reported and incurred but not enough reported claims for all business written, based on actuarial assessment as at balance sheet date as required under the Singapore Insurance Act 1966 (the "Insurance Act").

(g) Reserves for unexpired risks

Reserves for unexpired risks comprise the sum of unearned premium reserves and premium deficiency reserves.

The unearned premium reserves for all classes of business other than inward treaty reinsurance business are calculated on a basis using the 1/365th method based on gross premiums written less premiums on reinsurance, reduced by the actual commission to the corresponding premiums.

Unearned premium reserves on inward treaty reinsurance business are calculated using the 1/24th method based on gross premiums written less premiums on reinsurance, reduced by the actual commission to the corresponding premiums.

Premium deficiency reserves are derived using actuarial methods based on the Company's loss statistics.

(h) Reinsurance contracts held

Contracts entered into by the Company with reinsurers under which the Company is compensated for losses for one or more insurance contracts issued by the Company where significant insurance risk is transferred are classified as reinsurance contracts held. Insurance contracts entered into by the Company under which the contract holder is another insurer (inward reinsurance) are included in insurance contracts.

The benefits to which the Company is entitled under its reinsurance contracts held are recognised as reinsurance assets, being the reinsurers' share of insurance liabilities. These assets consist of short-term balances due from reinsurers, as well as longer-term receivables that are dependent on the expected claims and benefits arising under the related reinsured insurance contracts.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.3 Revenue recognition

Revenue is recognised as follows:

- (a) Premium income (see Note 2.2(a))
- (b) Interest income

Interest income is recognised using the effective interest method.

(c) Dividend income

Dividend income is recognised when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Company, and the amount of the dividend can be reliably measured.

(d) Rental income

Rental income from operating leases (net of any incentives given to the lessees) on investment properties is recognised on a straight-line basis over the lease term.

2.4 Government grants

Grants from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Company will comply with all the attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as a reduction to the related expense.

2.5 Property, plant and equipment

(a) Measurement

(i) Freehold land

Freehold land is initially recognised at cost and subsequently carried at cost less accumulated impairment losses (Note 2.8).

(ii) Other property, plant and equipment

All other items of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses (Note 2.8).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.5 Property, plant and equipment (continued)

(a) Measurement (continued)

(iii) Components of costs

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. The projected cost of dismantlement, removal or restoration is also recognised as part of the cost of property, plant and equipment if such an obligation is incurred as a consequence of acquiring or using the asset.

(b) Depreciation

Freehold land is not depreciated. Depreciation on other items of property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

<u>Oseiui lives</u>
50 years
10 years
5 years
3 to 5 years

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in profit or loss when the changes arise.

(c) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

(d) Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss.

2.6 Investment properties

Investment properties comprise freehold land and buildings that are held for long-term rental yields and/or for capital appreciation. Investment properties are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.6 <u>Investment properties</u> (continued)

No depreciation is provided on freehold land. Depreciation on the buildings is calculated using a straight-line method to allocate the depreciable amounts over the estimated useful lives of 50 years. The residual values, useful lives and depreciation method of investment properties are reviewed, and adjusted as appropriate, at each balance sheet date.

The effects of any revision are included in profit or loss when the changes arise. The cost of major renovations and improvements is capitalised and the carrying amounts of the replaced components are recognised in profit or loss. The cost of maintenance, repairs and minor impairment is recognised in profit or loss when incurred.

On disposal of an investment property, the difference between the disposal proceeds and the carrying amount is recognised in profit or loss.

2.7 Transferable club memberships

Transferable club memberships are stated at the lower of cost and net realisable value. An allowance for impairment is made where, in the opinion of the directors, there is a decline in value of such memberships. The amount of the allowance is recognised in profit or loss.

2.8 Impairment of non-financial assets

Property, plant and equipment, investment properties and right-of-use assets are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash-generating-unit ("CGU") to which the asset belongs.

If the recoverable amount of the asset or CGU is estimated to be less than its carrying amount, the carrying amount of the asset or CGU is reduced to its recoverable amount. The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

An impairment loss for an asset is reversed only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.9 Financial assets

(a) Classification

The Company classifies its financial assets as loans and receivables or available-for-sale financial assets. The classification depends on the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition.

(i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those expected to be realised later than 12 months after the balance sheet date which are presented as non-current assets. Loans and receivables are presented as "trade receivables", "other assets" (excluding transferrable club membership and prepayments), "reinsurance assets" and "cash and cash equivalents" on the balance sheet respectively.

(ii) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are presented as non-current assets unless the investment matures or management intends to dispose of the assets within 12 months after the balance sheet date.

(b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Company commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership. On disposal, the difference between the carrying amount and the net sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

(c) Measurement

Financial assets are initially recognised at fair value plus transaction costs. Available-for-sale financial assets are subsequently carried at fair value. Loans and receivables are carried at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.9 Financial assets (continued)

(c) Measurement (continued)

Interest and dividend income on available-for-sale financial assets are recognised separately in profit or loss. Changes in the fair values of available-for-sale debt securities (i.e. monetary assets) are recognised in other comprehensive income and accumulated in the fair value reserve. Changes in the fair values of available-for-sale equity securities (i.e. non-monetary items) are recognised in other comprehensive income and accumulated in the fair value reserve, together with the related currency translation differences.

(d) Impairment

The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists.

(i) Loans and receivables

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy and default or significant delay in payments are objective evidence that these financial assets are impaired.

The carrying amount of these assets is reduced through the use of an impairment allowance account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in profit or loss.

The impairment allowance is reduced through profit or loss in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost had no impairment been recognised in prior periods.

(ii) Available-for-sale financial assets

In addition to the objective evidence of impairment described in Note 2.9(d)(i), a significant or prolonged decline in the fair value of an equity security below its cost and the disappearance of an active trading market are considered as indicators that the available-for-sale financial asset is impaired.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.9 Financial assets (continued)

(d) Impairment (continued)

(ii) Available-for-sale financial assets (continued)

If any evidence of impairment exists, the cumulative loss that was recognised in the fair value reserve is transferred to profit or loss. The cumulative loss is measured as the difference between the acquisition cost (net of any principal repayment and amortisation) and current fair value, less any impairment loss previously recognised as an expense. The impairment losses recognised as an expense for an equity security are not reversed through profit or loss.

2.10 Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

2.11 Fair value estimation of financial assets and liabilities

The fair values of financial instruments traded in active markets (such as exchange-traded and over-the-counter securities and derivatives) are based on quoted market prices at the balance sheet date. The quoted market prices used for financial assets are the current bid prices; the appropriate quoted market prices for financial liabilities are the current asking prices.

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. The Company uses a variety of methods and makes assumptions based on market conditions that are existing at each balance sheet date. Where appropriate, quoted market prices or dealer quotes for similar instruments are used. Valuation techniques, such as discounted cash flow analysis, are also used to determine the fair values of the financial instruments.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

2.12 Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. They are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest rate method.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.13 Leases

(a) When the Company is the lessee

At the inception of the contract, the Company assesses if the contract contains a lease. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

Right-of-use assets

The Company recognises a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

The right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The average useful life of these right-of-use assets are between 2 to 5 years.

Lease liabilities

Lease liabilities are initially measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Company shall use its incremental borrowing rate.

Lease payments may include the following:

- Fixed payment (including in-substance fixed payments), less any lease incentive receivables;
- Variable lease payment that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amount expected to be payable under residual value guarantees;
- The exercise price of a purchase option if it is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Company exercising that option.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.13 Leases (continued)

(a) When the Company is the lessee (continued)

• Lease liabilities (continued)

For contracts that contain both lease and non-lease components, the Company allocates the consideration to each lease component on the basis of the relative stand-alone price of the lease and non-lease components. The Company has elected to not separate lease and non-lease components for property leases and account these as one single lease component.

Lease liabilities are subsequently measured at amortised cost using the effective interest method. Lease liabilities shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a change in the Company's assessment of whether it will exercise an extension option; and
- There are modifications in the scope or the consideration of the lease that was not part of the original terms.

Lease liabilities are remeasured with a corresponding adjustment to the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term and low value leases

The Company has elected to not recognise right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low value. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

(b) When the Company is the lessor

Leases of investment properties where the Company retains substantially all risks and rewards incidental to ownership are classified as operating leases. Rental income from operating leases (net of any incentives given to lessees) is recognised in profit or loss on a straight-line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.14 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a tax authority will accept an uncertain tax treatment. The Company measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of an asset or liability that affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date; and
- (ii) based on the tax consequence that will follow from the manner in which the Company expects, at the balance sheet date, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss, except to the extent that the tax arises from a transaction which is recognised directly in equity. Deferred tax arising from the fair value gains and losses on available-for-sale financial assets are charged or credited directly to other comprehensive income in the same period the temporary differences arise.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.15 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

(a) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Company has no future payment obligation once the contributions have been paid.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

2.16 Provisions for other liabilities and charges

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount can be made.

2.17 Currency translation

The financial statements are presented in Singapore Dollar, which is the functional currency of the Company.

Transactions in a currency other than Singapore Dollar ("foreign currency") are translated into the Singapore Dollar using the exchange rates at the dates of the transactions. Currency exchange differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in profit or loss.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined. Foreign exchange gains and losses impacting profit or loss are presented within "other gains/(losses) - net".

2.18 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

2. Significant accounting policies (continued)

2.19 Share capital

Ordinary shares are classified as equity.

2.20 Dividends

Dividends to the Company's shareholder are recognised when the dividends are approved for payment.

3. Critical accounting estimates, assumptions and judgements

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

3.1 Liabilities of insurance business

One of the Company's critical accounting estimate is the estimation of the ultimate liabilities arising from claims and unearned premiums under insurance contracts. The process of estimating the liabilities of insurance business is described as follows:

(a) Claims reserves - Sensitivity analysis

The methods used in the valuation of liabilities and preparing the sensitivity analysis are primarily the Paid and Incurred Chain Ladder, Paid and Incurred Bornhuetter-Ferguson and the Expected Loss Ratio. These are actuarial methods, which produce more stable results.

The key assumptions, which have the greatest effect on the Company's claims liabilities, are the initial expected loss ratio ("IELR"), first incurred development factor ("IDF"), indirect claims handling expenses ("CHE") and provisions for adverse deviation ("PAD").

In the case of IELR, the actuary has taken into consideration the Company's view on pricing, the history of ultimate loss ratios adjusted where appropriate, industry experience and the Company's business plan.

For IDF, the selected factors are based on the trends of the development factors for each accident/underwriting and development period and the impact of large losses or changes in settlement and case reserving practice.

In the case of CHE, the actuary has applied 8.5% across all lines of business at 31 December 2021, which is an increase from 8.0% applied at 31 December 2020. This CHE assumption was selected based on 2021 management expense allocation furnished by the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

3. Critical accounting estimates, assumptions and judgements (continued)

3.1 <u>Liabilities of insurance business</u> (continued)

(a) Claims reserves - Sensitivity analysis (continued)

For PAD margin, the actuary has generally relied on the results produced by the Mack and Bootstrapping approach and where appropriate has considered the industry benchmark as well.

The PAD margins for all lines of business used at 31 December 2021 valuation ranged from 10% to 20% and are generally similar to those used in the previous valuation at 31 December 2020. The diversification credit applied to the PAD margins was 20%, same as the previous valuation at 31 December 2020.

The Company believes that the outstanding claims reserves carried at year-end is adequate. The reasonableness of the estimation process is tested by an analysis of sensitivity around the four major assumptions namely IELR, IDF, CHE and PAD.

	2021 \$'000
Claims liability: - Gross	362,097
- Net	87,693

Assumption	Percentage change in assumption	Change ir outstanding c Value	
		\$'000	
Gross analysis Increase in IELR/IDF Decrease in IELR/IDF	+5%	19,272	5.4%
	-5%	(19,411)	-5.4%
Increase in CHE	+5%	13,932	3.9%
Decrease in CHE	-5%	(13,932)	-3.9%
Increase in PAD	+5%	12,976	3.6%
Decrease in PAD	-5%	(12,976)	-3.6%
Net analysis Increase in IELR/IDF Decrease in IELR/IDF	+5%	6,567	8.0%
	-5%	(6,628)	-8.1%
Increase in CHE	+5%	3,791	4.6%
Decrease in CHE	-5%	(3,791)	-4.6%
Increase in PAD	+5%	2,996	3.6%
Decrease in PAD	-5%	(2,996)	-3.6%

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

3. Critical accounting estimates, assumptions and judgements (continued)

3.1 Liabilities of insurance business (continued)

(b) Premium reserves - Sensitivity analysis

To calculate the premium liability, for each line of business, the actuary multiplies the Company's unearned premium reserve with his selected loss ratio for the unearned business. The loss ratio is based on the ultimate loss ratio for the 2021 accident/underwriting year and where appropriate, adjusted for large claims and changes in premium rates. This amount, together with an allowance for future expenses including reinsurance costs forms the best estimate of the "unexpired risk reserve".

The PAD margins for all lines of business used at 31 December 2021 valuation ranged from 13% to 26% and are generally similar to those used in the previous valuation at 31 December 2020. The diversification credit applied to the PAD margins was 20%, same as the previous valuation at 31 December 2020.

The Company believes that the unearned premium reserves carried at year-end is adequate. The reasonableness of the estimation process is tested by an analysis of sensitivity around three major assumptions, namely the ultimate loss ratio ("ULR"), management expense ratio ("MER") and PAD.

	2021 \$'000
Premium liability: - Gross	160,963
- Gloss - Net	58,408

Accumption	Percentage change in assumption	Change in re unexpired rish Value	
Assumption	assumption	\$'000	r oroomago
Gross analysis Increase in ULR Decrease in ULR	+5%	3,676	2.6%
	-5%	(1,609)	-1.1%
Increase in MER	+5%	3,601	2.6%
Decrease in MER	-5%	(1,609)	-1.1%
Increase in PAD	+5%	1,885	1.3%
Decrease in PAD	-5%	(1,609)	-1.1%
Net analysis Increase in ULR Decrease in ULR	+5% -5%	5,086 (2,378)	10.1% -4.7%
Increase in MER	+5%	2,340	4.7%
Decrease in MER	-5%	(2,340)	-4.7%
Increase in PAD	+5%	1,773	3.5%
Decrease in PAD	-5%	(1,773)	-3.5%

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

3. Critical accounting estimates, assumptions and judgements (continued)

3.1 Liabilities of insurance business (continued)

For both claims and premium liabilities, the net sensitivity results assume that all reinsurance recoveries are receivable in full. The sensitivity values shown for each assumption item are independent of changes to other assumption items. In practice a combination of adverse and favourable changes could occur. The sensitivity results are also not intended to capture all possible outcomes. Significantly more adverse or favourable results are possible.

3.2 Impairment of available-for-sale financial assets

The Company reviews its financial assets for objective evidence of impairment on a quarterly basis during the investment committee meeting. Financial assets are considered to be impaired if there has been a significant or prolonged decline in the fair value below its cost or if there is objective evidence of impairment. Debt securities are considered to be impaired if there has been a default in cash flows and a significant decline in credit rating below investment grade. The consideration of this requires management's judgement.

The Company evaluates, among other factors, the duration and extent to which the fair value of an investment is less than its cost; and the financial health of and near-term business outlook for the investee, including factors such as industry and sector performance, changes in technology and operational and financing cash flow. If actual experience differs negatively from the assumptions and other considerations used in the financial statements, unrealised losses currently in the fair value reserves may be recognised in profit or loss in future periods.

3.3 Determining the fair value of unquoted investments

The Company holds financial assets which are not quoted on active markets, particularly its unlisted equities. The fair value of these unlisted equities are estimated using a variety of valuation techniques, including the use of recent arm's length transactions or reference to instruments that are substantially the same or at cost if these are not available. The assumption for valuation at cost will be affected by change in credit risk and interest rate and may have a negative impact on the financial statements.

3.4 Uncertain tax positions

In determining the income tax liabilities, management has estimated the amount of capital allowances and the taxability/deductibility of certain income/expense ("uncertain tax positions"). At the balance sheet date, the Company has several open tax assessments with the tax authority. The Company has recognised the tax liability on these uncertain tax positions.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

4.	Investment income	2021 \$'000	2020 \$'000
	Dividend income from available-for-sale financial		
	assets:		
	- Equity investments in corporations	2,638	2,771
	Interest income from:		
	- Available-for-sale financial assets:		
	 Government and public authority securities 	3,896	3,989
	- Debt securities issued by corporations	5,249	5,369
	, ·	9,145	9,358
	- Fixed deposits with financial institutions	306	866
	•	9,451	10,224
	Rental income from investment properties (Note 13)1:		
	- Ultimate holding corporation	53	53
	• •	2,009	1,995
		•	5,046
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7,293	7,094
			20,089
	- Fellow subsidiaries - Non-related parties	5,231	5,04 7,09

Included within rental income are COVID-19 related rent concessions provided to lessees of \$105,000 (2020: \$303,000).

5. Other gains/(losses) - net	
2021	2020
\$'000	\$'000
Available-for-sale financial assets – Reclassification	
from fair value reserve on disposal 1,781	188
, , , , , , , , , , , , , , , , , , , ,	-
Call of diopoda of proporty, plant and oquipment	-
Gain on lease modification	2
Recovery of staff rental expense from intermediate	
holding corporation 337	340
Currency exchange gain/(loss) - net 414	(201)
Increase in allowance for impairment of trade	
receivables (Note 9) (4)	(5)
Claims management fee paid by intermediate holding	` '
corporation 92	91
Property management fee paid by a fellow subsidiary 32	26
Facilities charges paid by fellow subsidiaries 303	303
Service fee paid by immediate holding company 60	60
Sundry income326	316
3,459	1,120

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

Other gains/(losses) - net (continued)

2021	2020
\$'000	\$'000

0

- General insurance revenue account	457 3.459	341 1.120
- Statement of comprehensive income	3,002 457	779 341
Other gains credited to:	0.000	770

6. **Expenses by nature**

5.

Employee compensation (a)

	\$'000	\$'000
Wages and salaries Employer's contribution to defined contribution plans	17,979	17,886
including Central Provident Fund ("CPF")	1,715	1,717
Less: Government grant ¹	(298)	(2,659)
	19,396	16,944
Employee compensation charged to: - Statement of comprehensive income - General insurance revenue account	600 18,796 19,396	567 16,377 16,944
	19,390	10,944

2021

2020

Grant income of \$298,000 (2020: \$2,659,000) was recognised during the financial year under the Jobs Support Scheme (the "JSS"). The JSS is a temporary scheme introduced in the Singapore Budget 2020 to help enterprises retain local employees. Under the JSS, employers will receive cash grants in relation to the gross monthly wages of eligible employees.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

6. Expenses by nature (continued)

٠.	ZAPONOS DJ Matario (communica)		
(b)	Depreciation expense		
()		2021	2020
		\$'000	\$'000
	Depreciation of property, plant and equipment (Note 14):	2	
	- Buildings	367	368
	- Motor vehicles	163	59
	- Furniture and equipment	968	1,152
		1,498	1,579
	Depreciation of investment properties (Note 13):		
	Buildings	738	737
	Depreciation of right-of-use assets (Note 15(a)):		
	Property	445	478
		2,681	2,794
	Depreciation expense charged to:		
	- Statement of comprehensive income	1,135	1,159
	- General insurance revenue account	1,546	1,635
		2,681	2,794
(c)	Other operating expenses		
` '		2021	2020
		\$'000	\$'000
	Computer services and expenses	2,679	2,759
	Building maintenance expenses	2,038	1,931
	Management fee to a fellow subsidiary	971	1,182
	Investment management fee to a fellow subsidiary	584	575
	Directors' fee	150	150
	Internal audit fee to a fellow subsidiary	203	192
	Professional fee	1,936	1,731
	Professional fee to a fellow subsidiary	120	138
	Risk engineering survey fee to fellow subsidiaries	117	67
	Guarantee fee to intermediate holding corporation	314	172
	Consultancy fee to a fellow subsidiary	50	=
	Distribution and marketing expenses	257	555
	Lease expense - short-term leases (Note 15(c)) ¹	164	146
	Printing and stationery	174	135
	Postage, telephone and telex charges	295	269
	Bank charges	218	244
	Interest expense on lease liabilities (Note 15(b))	24	20
	Other expenses	883	1,025
		11,177	11,291

Included within lease expense – short-term leases are COVID-19 related rent concessions received from lessors of nil (2020: \$1,000).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

6.	Expenses by nature (continued)		
(c)	Other operating expenses (continued)		
		2021 \$'000	2020 \$'000
	Other operating expenses charged to: - Statement of comprehensive income - General insurance revenue account	3,319 7,858 11,177	3,596 7,695 11,291
7.	Income taxes		
(a)	Income tax expense		
		2021 \$'000	2020 \$'000
	Tax expense attributable to profit is made up of: - Current income tax (Note 7(b))		0.450
	- Singapore - Foreign	7,149 514	8,153 597
	- Deferred income tax (Note 18)	7,663 (166)	8,750 (1,330)
	 Over provision in prior financial years Current income tax (Note 7(b)) 	7,497	7,420
	- Singapore	(1,159)	(501)
		6,338	6,919

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

7. Income taxes (continued)

(a) Income tax expense (continued)

The tax on profit before tax differs from the theoretical amount that would arise using the Singapore standard rate of income tax as follows:

		2021 \$'000	2020 \$'000
	Profit before tax	46,669	44,547
	Tax calculated at a tax rate of 17% (2020: 17%) Effects of:	7,934	7,573
	Different tax rates in other countriesTax incentives	33 (1,300)	38 (903)
	 Expenses not deductible for tax purposes Income not subject to tax Over provision of tax 	230 (252) (1,159)	217 - (501)
	- Others Tax charge	852 6,338	495 6,919
(b)	Movement in current income tax liabilities		
		2021 \$'000	2020 \$'000
	Beginning of financial year Income tax paid Tax expense (Note 7(a)) - Current financial year Over provision in prior financial years (Note 7(a))	12,540 (8,550) 7,663 (1,159)	7,286 (2,995) 8,750 (501)
	End of financial year	10,494	12,540
8.	Cash and cash equivalents		
		2021 \$'000	2020 \$'000
	Cash at bank and on hand Fixed deposits with financial institutions - Maturing	18,427	9,935
	within 12 months	73,471 91,898	101,763 111,698

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

8. Cash and cash equivalents (continued)

Cash and cash equivalents were denominated in the following currencies:

	2021 \$'000	2020 \$'000
Singapore Dollar Brunei Dollar United States Dollar Australian Dollar Malaysian Ringgit New Zealand Dollar Euro	54,619 19,194 16,932 1,010 32 45 66 91,898	63,032 21,183 26,610 669 24 180

The Company has fixed deposits with financial institutions with an average maturity of 95 days (2020: 82 days) from the end of the financial year with the following weighted average effective interest rates:

	2021 %	2020 %
Singapore Dollar	0.45	0.49
Brunei Dollar	0.26	0.54
United States Dollar	0.05	0.09

The exposure of cash and cash equivalents to interest rate risks is disclosed in Note 21(g).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

9. Trade receivables and other assets

	2021 \$'000	2020 \$'000
	ֆ ՍՍՍ	\$ 000
Trade receivables:		
Current	749	1,328
- Intermediate holding corporation		•
- Fellow subsidiaries	15,998	16,070
- Other related parties	3,777	4,132
- Non-related parties	24,134	23,806
	44,658	45,336
Less: Allowance for impairment		
Beginning of financial year	(307)	(302)
Increase in allowance (Note 5)	(4)	(5)
End of financial year	(311)	(307)
•	44,347	45,029
Other assets: Current		
Current	-	
- Deposits	209	272
DepositsInterest receivable from non-related parties	2,786	272 2,870
- Deposits		
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation 	2,786	2,870 - 20
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation Sundry expenses due from fellow subsidiaries 	2,786 36	2,870 - 20
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation Sundry expenses due from fellow subsidiaries Sundry debtors 	2,786 36 5	
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation Sundry expenses due from fellow subsidiaries 	2,786 36 5 4,818	2,870 - 20 3,006 419
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation Sundry expenses due from fellow subsidiaries Sundry debtors Prepayments 	2,786 36 5 4,818 291	2,870 - 20 3,006
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation Sundry expenses due from fellow subsidiaries Sundry debtors Prepayments Miscellaneous receivables 	2,786 36 5 4,818 291 3	2,870 - 20 3,006 419 284
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation Sundry expenses due from fellow subsidiaries Sundry debtors Prepayments Miscellaneous receivables Non-current	2,786 36 5 4,818 291 3	2,870 - 20 3,006 419 284
 Deposits Interest receivable from non-related parties Claim management fee due from intermediate holding corporation Sundry expenses due from fellow subsidiaries Sundry debtors Prepayments Miscellaneous receivables 	2,786 36 5 4,818 291 3 8,148	2,870 - 20 3,006 419 284 6,871

Trade receivables due from related companies are non-interest bearing and have no specific credit terms. Balances are typically settled after 90 days. Non-trade receivables from related companies are unsecured, interest-free and repayable on demand. Other assets comprise mainly interest income receivable, receivables from sale of financial assets, transferable club membership and miscellaneous deposits.

Included in sundry debtors is an amount of \$3,536,000 (2020: \$1,739,000) relating to premium billable on a corporate motor fleet account, which is calculated based on the claim liabilities accounted at the close of each period. The Company considers the credit risk exposure of other assets to be insignificant.

The exposures to interest rate risk and credit risk are disclosed in Note 21(g) and Note 21(j) respectively.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

9. Trade receivables and other assets (continued)

Trade receivables and other assets were denominated in the following currencies at the balance sheet date:

	2021	2020
	\$'000	\$'000
Singapore Dollar	21,418	21,826
United States Dollar	7,600	6,734
Brunei Dollar	802	740
Thai Baht	12,268	13,639
Philippine Peso	2,915	2,910
Malaysian Ringgit	3,474	1,850
Others	4,662	4,786
	53,139	52,485

10. Available-for-sale financial assets

	2021 \$'000	2020 \$'000
Beginning of financial year	408,340 91,482	385,969 44,541
Additions Disposals	(77,411) (231)	(39,612) (80)
Amortisation Fair value (losses)/ gains recognised in other	(15,918)	17,522
comprehensive income - net End of financial year	406,262	408,340
Current Non-current	81,844 324,418	70,451 337,889

At the balance sheet date, available-for-sale financial assets included the following:

	2021 \$'000	2020 \$'000
Equity securities	78,036 171,073	66,147 173,120
Government and public authority securities Debt securities issued by corporations	157,153	169,073
Balance at end of financial year	406,262	408,340

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

10. Available-for-sale financial assets (continued)

The weighted average effective interest rates for the interest-bearing financial assets are as follows:

	2021 %	2020 %
Government and public authority securities Debt securities issued by corporations	2.46 3.18	2.56 3.41

The maturity of the interest-bearing financial assets is as follows:

	Less than <u>1 year</u> \$'000	Between 1 and 2 <u>years</u> \$'000	Between 2 and 5 <u>years</u> \$'000	More than <u>5 years</u> \$'000	<u>Total</u> \$'000
2021					
Government and public authority	4 766	40.005	33,369	125.933	171.073
securities	1,766	10,005			157,153
Debt securities issued by corporations	3,556	5,364	74,092	74,141	
	5,322	15,369	107,461	200,074	328,226
2020					
Government and public authority					
securities	_	16,226	29,105	127,789	173,120
Debt securities issued by corporations	5,587	19,786	78,428	65,272	169,073
20210222	5,587	36,012	107,533	193,061	342,193

Available-for-sale financial assets were denominated in the following currencies at the balance sheet date.

	2021 \$'000	2020 \$'000
Singapore Dollar	404,749	407,058
Philippine Peso	1,513	1,282
	406,262	408,340

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

1.	Outstanding claims reserves		
		2021 \$'000	2020 \$'000
	Gross outstanding claims reserves:		
	- Current	250,234 111,863	239,720 109,223
	- Non-current	362,097	348,943
	Claims recoverable from reinsurers:		
	- Current	(196,120) (78,284)	(181,476) (78,698)
	- Non-current	(274,404)	(260,174)
		87,693	88,769
	Movements in the outstanding claims reserves are as f	ollows:	
		2021	2020
		\$'000	\$'000
	Beginning of financial year	88,769	89,887
	Net claims paid	(52,466)	(56,585)
	Net claims incurred	51,390 87,693	55,467 88,769
	End of financial year	01,033	00,700
2.	Reserves for unexpired risks, net of DAC		
		2021	2020
		\$'000	\$'000
	Reserves for unexpired risks, net of DAC:		
	- Current	102,839	99,754
	- Non-current	58,124 160,963	61,218 160,972
	Reserves for unexpired risks, net of DAC on	100,303	100,912
	reinsurance ceded:	(CA 0E7)	(50 040)
	- Current - Non-current	(64,057) (38,498)	(58,849) (42,508)
	- Non-cuitent	(102,555)	(101,357)
		58,408	59,615

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

12. Reserves for unexpired risks, net of DAC (continued)

Movements in the reserves for unexpired risks, net of DAC are as follows:

	2021 \$'000	2020 \$'000
Beginning of financial year Transfer to general insurance revenue account	59,615 (1,207)	62,367 (2,752)
End of financial year	58,408	59,615

13. Investment properties

	Freehold land \$'000	Buildings \$'000	<u>Total</u> \$'000
2021 Cost Beginning and end of financial year	13,988	36,916	50,904
Accumulated depreciation Beginning of financial year Depreciation charge (Note 6(b)) End of financial year		9,184 738 9,922	9,184 738 9,922
Net book value at end of financial year	13,988	26,994	40,982
2020 Cost Beginning and end of financial year	13,988	36,916	50,904
Accumulated depreciation Beginning of financial year Depreciation charge (Note 6(b)) End of financial year	l er.	8,447 737 9,184	8,447 737 9,184
Net book value at end of financial year	13,988	27,732	41,720

Fair value of the investment properties at balance sheet date was \$281,640,000 (2020: \$251,073,000). The investment properties of the Company were valued by an independent professional valuer based on the properties' highest and best use using the sales comparison methods. These are registered as Level 3 of the fair value measurement hierarchy. Under the sales comparison method, the recent sales prices of properties in close proximity are adjusted for differences in key attributes such as tenure, location and condition of the properties. The most significant input into this valuation approach is selling price per square foot.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

13. Investment properties (continued)

The following amounts in relation to investment properties are recognised in profit or loss:

ioss:	2021 \$'000	2020 \$'000
Rental income (Note 4) ¹	7,293	7,094
Direct operating expenses arising from investment properties that generate rental income	(2,470)	(2,355)

Included within rental income are COVID-19 related rent concessions provided to lessees of \$105,000 (2020: \$303,000).

14. Property, plant and equipment

					Furniture	
	Freehold		Plant and	Motor	and	
	land	Buildings	machinery	vehicles	eguipment	Total
	\$'000	\$,000	\$'000	\$'000	\$'000	\$'000
	Ψ 000	\$ 000	Ψοσο	V 000	4 000	* *
2021						
Cost						
Beginning of financial year	3,459	18,356	21,916	1,066	11,613	56,410
Additions	76:	:=:		522	701	1,223
Disposals	-	160	72	(355)	(33)	(388)
End of financial year	3,459	18,356	21,916	1,233	12,281	57,245
End of infarious year			,			
Accumulated depreciation						
Beginning of financial year	X	4,364	21,916	1,007	10,530	37,817
Depreciation charge (Note						
6(b))	:(⊕:	367	5 5 5	163	968	1,498
Disposals	-	2	- 4	(355)	(33)	(388)
End of financial year	1 2	4,731	21,916	815	11,465	38,927
Net book value at end of						
Net book value at end of financial year	3,459	13,625		418	816	18,318
	3,459	13,625		418	816	18,318
	3,459	13,625		418	816	18,318
financial year 2020 Cost	· · · · · · · · · · · · · · · · · · ·					
financial year 2020	3,459	13,625 18,356	21,916	418 1,066	10,897	55,694
financial year 2020 Cost	· · · · · · · · · · · · · · · · · · ·		21,916		10,897 843	55,694 843
financial year 2020 Cost Beginning of financial year	· · · · · · · · · · · · · · · · · · ·	18,356	÷	1,066 - -	10,897 843 (127)	55,694 843 (127)
financial year 2020 Cost Beginning of financial year Additions	· · · · · · · · · · · · · · · · · · ·		21,916 - - 21,916		10,897 843	55,694 843
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year	3,459	18,356	÷	1,066 - -	10,897 843 (127)	55,694 843 (127)
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year Accumulated depreciation	3,459	18,356 - 18,356	21,916	1,066 - 1,066	10,897 843 (127) 11,613	55,694 843 (127) 56,410
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year	3,459	18,356	÷	1,066 - -	10,897 843 (127)	55,694 843 (127)
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year Accumulated depreciation	3,459	18,356 	21,916	1,066 1,066 948	10,897 843 (127) 11,613	55,694 843 (127) 56,410 36,365
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year Accumulated depreciation Beginning of financial year	3,459	18,356 - 18,356	21,916	1,066 - 1,066	10,897 843 (127) 11,613 9,505	55,694 843 (127) 56,410 36,365 1,579
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year Accumulated depreciation Beginning of financial year Depreciation charge (Note	3,459	18,356 	21,916 21,916	1,066 1,066 948 59	10,897 843 (127) 11,613 9,505 1,152 (127)	55,694 843 (127) 56,410 36,365 1,579 (127)
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year Accumulated depreciation Beginning of financial year Depreciation charge (Note 6(b))	3,459	18,356 	21,916	1,066 1,066 948	10,897 843 (127) 11,613 9,505	55,694 843 (127) 56,410 36,365 1,579
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year Accumulated depreciation Beginning of financial year Depreciation charge (Note 6(b)) Disposals End of financial year	3,459	18,356 	21,916 21,916	1,066 1,066 948 59	10,897 843 (127) 11,613 9,505 1,152 (127)	55,694 843 (127) 56,410 36,365 1,579 (127)
financial year 2020 Cost Beginning of financial year Additions Disposals End of financial year Accumulated depreciation Beginning of financial year Depreciation charge (Note 6(b)) Disposals	3,459	18,356 	21,916 21,916	1,066 1,066 948 59	10,897 843 (127) 11,613 9,505 1,152 (127)	55,694 843 (127) 56,410 36,365 1,579 (127)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

15. Leases – The Company as a lessee

Nature of the Company's leasing activity - Property

The Company leases office and residential space for the purpose of business operations and staff accommodation respectively.

(a) Right-of-use assets

		2021 \$'000	2020 \$'000
	Property Cost	4 555	* 200
	Beginning of financial year	1,028 755	1,045 239
	Additions Disposals	(789)	(256)
	End of financial year	994	1,028
	Life of fillaticial year		1,020
	Accumulated depreciation		
	Beginning of financial year	695	439
	Depreciation charge (Note 6(b))	445	478
	Disposals	(779)	(222)
	End of financial year	361	695
	Net book value at end of financial year	633	333
(b)	Lease liabilities		
		2021	2020
		\$'000	\$'000
	Current	447	185
	Non-current	173	134
	Non-current	620	319
		,	,
	Movements in lease liabilities are as follows:		
		2021	2020
		\$'000	\$'000
	Beginning of financial year	319	594
	Additions	752	239
	Modifications of lease liabilities	(10)	(36)
	Principal payment of lease liabilities	(465)	(498)
	Interest expense on lease liabilities (Note 6(c))	24	20
	End of financial year	620	319

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

15. Leases – The Company as a lessee (continued)

(c) Lease expense not capitalised in lease liabilities

2021	2020
\$'000	\$'000
V U U U	V 000

Lease expense – short-term leases (Note 6(c))

164

146

(d) Total cash outflow for all the leases (including short-term leases) in 2021 was \$629,000 (2020: \$644,000).

16. Leases – The Company as a lessor

Nature of the Company's leasing activity - Property

The Company has leased out its investment properties for monthly lease payments. These leases are classified as operating leases because the risk and rewards incidental to ownership of the assets are not substantially transferred.

Rental income from investment properties is disclosed in Note 4.

Undiscounted lease payments from the operating leases to be received after the reporting date are as follows:

	2021	2020
	\$'000	\$'000
Not later than one year	6,673	6,063
Between one and five years	5,898	2,558
Total undiscounted lease payments	12,571	8,621
Total undiscounted lease payments		0,02.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

17. Trade and other payables

Trade and other payables		
	2021 \$'000	2020 \$'000
Trade payables:		
Current		
- Intermediate holding corporation	30,103	33,998
- Fellow subsidiaries	10,561	8,037
- Other related parties	2	3
- Non-related parties	10,143	10,748
	50,809	52,786
Other payables: Current - Cash collaterals held on bond business - Other creditors and accrued operating expenses - Rental deposit received from ultimate holding corporation - Rental deposit received from fellow subsidiaries - Management and professional fees due to fellow subsidiaries	19,849 17,312 9 504	14,609 15,429 9 -
	37,865	30,291
Non-current	4 400	577
- Other creditors and accrued operating expenses	1,109	577 504
- Rental deposit received from fellow subsidiaries	4 400	
	1,109	1,081
	38,974	31,372
	89,783	84,158

Trade payables due to related companies are non-interest bearing and have no specific credit terms. Balances are typically settled after 90 days. Non-trade payables due to related companies are unsecured, interest-free and repayable on demand.

Trade and other payables were denominated in the following currencies:

	2021 \$'000	2020 \$'000
Singapore Dollar	55,053	46,932
United States Dollar	7,506	12,921
Brunei Dollar	1,387	1,446
Thai Baht	16,344	18,417
Malaysian Ringgit	4,034	1,831
Vietnamese Dong	1,547	93
Others	3,912	2,518
	89,783	84,158

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

18. Deferred income taxes

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority.

The amounts, determined after appropriate offsetting, are shown on the balance sheet as follows:

	2021 \$'000	2020 \$'000
Deferred tax assets	(281)	(177)
Deferred tax liabilities	329	3,439
Net deferred tax liabilities	48	3,262

The movement in the net deferred income tax account is as follows:

	2021 \$'000	2020 \$'000
Beginning of financial year Tax (credited)/charged to:	3,262	1,652
- Profit or loss (Note 7(a))	(166)	(1,330)
- Other comprehensive income	(3,048)	2,940
End of financial year	48	3,262

The movement in deferred income tax assets and liabilities (prior to offsetting of balances within the same tax jurisdiction) is as follows:

Deferred income tax assets

	Fair value <u>loss - net</u> \$'000	<u>Other</u> \$'000	<u>Total</u> \$'000
2021 Beginning of financial year Credited to profit or loss		(1,952) (110)	(1,952) (110)
End of financial year		(2,062)	(2,062)
2020 Beginning of financial year Credited to profit or loss End of financial year		(681) (1,271) (1,952)	(681) (1,271) (1,952)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

18. Deferred income taxes (continued)

Deferred income tax liabilities

	Accelerated tax depreciation \$'000	Fair value gains - net \$'000	Others \$'000	<u>Total</u> \$'000
2021 Beginning of financial year Credited to profit or loss Credited to other comprehensive income	160 (55) 	5,051 - (3,048) 2,003	3 (1)	5,214 (56) (3,048) 2,110
2020 Beginning of financial year (Credited)/charged to profit or loss Charged to other comprehensive income	220 (60)	2,111 2,940	2 1 -	2,333 (59) 2,940
End of financial year	160	5,051	3	5,214

19. Share capital

The Company's share capital comprise 10,000,000 (2020: 10,000,000) fully paid-up ordinary shares with no par value, amounting to a total of \$100,000,000 (2020: \$100,000,000).

20. Dividends

	2021 \$'000	2020 \$'000
Ordinary dividends Final dividend paid in respect of the previous financial		
year of \$4.60 (2020: \$2.19) per share	46,000	21,900

At the next Annual General Meeting, a final dividend of \$6.03 per share amounting to a total of \$60,300,000 will be recommended. These financial statements do not reflect this dividend, which will be accounted for in shareholder's equity as an appropriation of retained profits in the financial year ending 31 December 2022.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk

Risk management is an integral part of the internal control system of the Company's business operations. The Company being a member of the Tokio Marine Group of companies (the "Tokio Marine Group") takes into consideration the risk management philosophy and business strategy of the Tokio Marine Group when managing the risk of the Company. A Risk Management Framework is in place under the supervision of the Board of Directors who is committed to maintain sound, robust and effective risk management processes as part of good business practice to safeguard the Company's assets and investments as well as to protect the shareholder's and policyholders' interests.

The Company manages and monitors the risk management process, plans and runs its operations in accordance with the Risk Policy Statement, "Sustainable Profitable Growth", taking into consideration the Singapore market environment and practice, business specialty and domain, size of business operations and capacity, degree of management's commitment, probabilities and impact of risks, and costs. It complies with regulatory principles, recommendations and requirements on risk management in its risk management processes.

The Management Committee comprising the Chief Executive and senior management staff, assists the Board of Directors in identifying different types of risk and categorises them into relevant risk groups, including establishing appropriate Crisis Management and Business Continuity Plans. The Management Committee formulates appropriate risk management policies and guidelines and conducts periodic risk management assessment exercises. Results are reviewed and evaluated by the Management Committee and they will make the necessary recommendations to manage risks.

Some of the main risk groups are as follows:

a. Business risks

Risks which may arise from failure to achieve strategic targets, inadequate planning or research, slow response to business environmental changes, lack of credit control and unsuitable claims or reserve management.

b. Underwriting risks

Risks arising from unsuitable underwriting, economic/market changes and unexpected increases in the occurrence of insured events or arising from inadequate reinsurance management policies.

Under each risk group, the various risks exposures are identified and classified based on their frequency and severity of the losses.

The Company issues all lines of general insurance contracts that transfer insurance risk. The main classes of insurance are motor, fire, general accident, work injury compensation and marine.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

A key corporate objective of the Company is to improve the earnings from its general insurance business. To this end, the Company targets personal lines business and small/medium commercial business and maintains discipline in its risk underwriting. Through underwriting discipline, the Company strives to reduce cyclical volatility, achieve more stable results and to increase value for its shareholder.

(a) Insurance risk

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, this risk is random and therefore unpredictable. The Company faces the possibility of incurring higher claims costs than expected owing to the nature of the claim, their frequency and severity and the risk of change in legal or economic conditions or behavioural patterns affecting pricing and conditions of insurance or reinsurance cover.

The Company seeks to minimise and manage these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The Company's underwriting policy supports the seeking of risks in the preferred market of personal and small/medium commercial business and adequate pricing commensurate with the risk profiles and claims experience.

The underwriting strategy attempts to ensure that there are appropriate risk selection criteria. There are underwriting policies setting the Company's risk appetite, risk management and control. Also in place are underwriting and claims authority limits for each level of responsibility. The Company's strategy limits the total exposure to any one client or location for certain risks. Where applicable, the Company has the right not to renew any policy, impose deductibles and reject payment of any fraudulent claim. Insurance contracts also entitle the Company to pursue recoveries from tortfeasors who may be third parties or insurance companies.

(i) Motor and work injury compensation policies

In terms of liability reserves, the Company has two significant business classes – motor and work injury compensation.

In the case of motor insurance, the Company provides insurance cover for both personal and commercial vehicles. The terms and conditions of the Company's motor insurance are generally in line with the market. Insurance covers range from comprehensive level covering own damage and third party liability to compulsory third party bodily injury and third party property damage.

The Company's premium pricing is monitored closely based on loss experience. The policyholder can opt for a cheaper product, which requires repairs for own damage claims to be done at the Company's authorised workshops. There is no limit to the claim amount for bodily injury. However, the limit set for commercial vehicle liability for third party property damage is generally \$500,000 and the limit set for private car liability for third party property damage is \$5,000,000.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(a) Insurance risk (continued)

(i) Motor and work injury compensation policies (continued)

Similar to any liability class of insurance, the claims cost for motor insurance depends on the litigious climate of the insuring community.

The Company's work injury compensation insurance compensates the insured's workers in the event of work-related injury or death. The claims cost of this business class moves in tandem with any change in the legislative compensation scale and is affected by the litigious climate of the insuring community. One of the important premium control tool is to ensure that wages declared under work injury compensation policies are adequate.

(ii) Loss reserves

Outstanding claims reserves include unpaid losses, loss adjustment expenses and estimates for ultimate reserves for losses incurred but not reported ("IBNR") as well as losses incurred but not enough reported ("IBNER"). The reserves represent estimates of future payments of reported and unreported claims for losses and related expenses with respect to insured events that have occurred.

Reserving is a complex process, which deals with uncertainty, and requires the use of informed estimates and judgements. Significant delays may occur in the notification of claims and a substantial measure of experience and judgement is involved in assessing outstanding liabilities, the ultimate cost of which cannot be known with certainty as of the balance sheet date.

The reserves for losses and loss adjustment expenses are determined based on information currently available. However, it is inherent in the nature of the business written that the ultimate liabilities may vary as a result of subsequent developments. The ultimate liabilities are estimated and certified by the Certifying Actuary of the Company in accordance with the local regulatory requirements. Any changes in overall estimates are reflected in results of operations in the period in which estimates are changed.

(iii) Reinsurance

The Company cedes insurance premiums and risk in the normal course of its business in order to limit the potential for single large loss or losses arising from a single event or longer exposures. Reinsurance does not, however, relieve the originating insurer of its liability. Reinsurance assets include balances due from reinsurance companies for paid and unpaid losses and loss adjustment expenses, ceded unearned premiums and ceded future policy benefits.

Amounts recoverable from reinsurers are estimated in a manner consistent with the claims liability associated with the reinsured policy. Reinsurance is recorded gross in the balance sheet unless a right of offset exists.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(b) Concentration of insurance risk

The Company has two significant business classes – motor and work injury compensation. The concentration of insurance risk before and after reinsurance by territory in relation to the type of insurance risk accepted by the Company is summarised below, with reference to the carrying amount of the insurance liabilities (gross and net of reinsurance) arising from insurance contracts:

		Type of risk				
		Motor \$'000	WICA ¹ \$'000	Others \$'000	Total \$'000	
Territory						
Year ended 31 December 2021						
Singapore	Gross	68,022	28,196	132,246	228,464	
3-1	Net	67,038	26,091	34,196	127,325	
Others	Gross	5,168	6,233	283,195	294,596	
	Net	5,011	6,114	7,651	18,776	
Total	Gross	73,190	34,429	415,441	523,060	
	Net	72,049	32,205	41,847	146,101	
Year ended 31 December 2020						
Singapore	Gross	69,635	31,189	116,069	216,893	
3-1	Net	68,122	28,285	33,820	130,227	
Others	Gross	5,295	5,865	281,862	293,022	
	Net	5,004	5,781	7,372	18,157	
Total	Gross	74,930	37,054	397,931	509,915	
	Net	73,126	34,066	41,192	148,384	

¹ WICA refers to work injury compensation policies.

(c) Breakdown of policy liabilities into current and non-current

	Less than 1 year \$'000	Between 1 and 2 <u>years</u> \$'000	Between 2 and 5 <u>years</u> \$'000	More than <u>5 years</u> \$'000	<u>Total</u> \$'000
Year ended 31 December 2021 Insurance liabilities - Gross of reinsurance					
Outstanding claims reserves	250,234	66,588	43,388	1,887	362,097
Reserves for unexpired risks	102,839	33,713	23,392	1,019	160,963
,	353,073	100,301	66,780	2,906	523,060
Insurance liabilities - Net of reinsurance Outstanding claims reserves	54,114	17,964	15,054	561	87,693
Reserves for unexpired risks	38,782	10,658	8,628	340	58,408
	92,896	28,622	23,682	901	146,101

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(c) Breakdown of policy liabilities into current and non-current (continued)

	Less than 1 year \$'000	Between 1 and 2 <u>years</u> \$'000	Between 2 and 5 <u>years</u> \$'000	More than <u>5 years</u> \$'000	<u>Total</u> \$'000
Year ended 31 December 2020 Insurance liabilities - Gross of					
outstanding claims reserves	239,720 99.754	70,823 39.726	37,240 20.904	1,160 588	348,943 160,972
Reserves for unexpired risks	339,474	110,549	58,144	1,748	509,915
Insurance liabilities - Net of reinsurance					00 700
Outstanding claims reserves	58,244	17,287	12,850	388	88,769
Reserves for unexpired risks	40,905	10,677	7,791	242	59,615
3	99,149	27,964	20,641	630	148,384

(d) Development of claim liabilities

The following tables set out the Company's development of claim liabilities for all classes of business except the marine classes by accident year (accident year basis) with reference to the actual date of the event that caused the claim. For the marine classes, the basis used for claims development is by reference to the year in which the business was underwritten (underwriting year basis).

(i) Insurance claims (gross)

Accident Year	2015 \$'000	2016 \$'000	2017 \$'000	2018 \$000	2019 \$'000	2020 \$'000	2021 \$'000	Total \$'000
- at end of accident year - one year later - two years later - three years later - four years later - five years later - six years later	74,353 66,401 62,643 59,698 61,757 61,754 62,047	95,054 105,568 107,027 108,029 108,126 108,400	68,684 68,073 69,115 76,373 76,137	73,185 71,308 72,694 72,422	83,473 80,865 79,245	84,046 74,658	77,983	
Current estimate of ultimate claims Cumulative payments Gross outstanding claim liabilities	62,047 (60,607) 1,440	108,400 (104,019) 4,381	76,137 (69,252) 6,885	72,422 (66,483) 5,939	79,245 (67,462) 11,783	74,658 (53,185) 21,473	77,983 (23,755) 54,228	550,892 (444,763) 106,129
Best estimate for claims liability including indirect claim handling expenses Reserve for prior years Reserve for marine and treaty classes (see following table) Provision for adverse deviation Additional provision for IBNR	1,532	4,557	7,081	6,303	12,616	22,462	57,173	111,724 846 181,618 62,463 5,446
Outstanding claim liability in financial statements								362,097

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(d) Development of claim liabilities (continued)

(i) Insurance claims (gross) (continued)

The reserves for marine and treaty classes for the Company were calculated on an underwriting year basis as follows:

Underwriting Year	2015 \$'000	2016 \$'000	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000	2021 \$'000	Total \$'000
- at end of underwriting year - one year later - two years later - three years later - four years later - five years later - six years later	135,056 110,876 95,121 133,849 145,825 141,926 94,691	65,125 32,113 23,314 21,424 20,978 22,459	80,920 72,142 73,581 70,753 68,525	42,483 42,562 38,282 34,739	47,567 61,326 55,252	59,239 57,442	66,777	
Current estimate of ultimate claims Cumulative payments	94,691 (92,346)	22,459 (22,099)	68,525 (51,909)	34,739 (26,118)	55,252 (35,032)	57,442 (22,140)	66,777 4,946	399,885 (244,698)
Gross outstanding claim liability	2,345	360	16,616	8,621	20,220	35,302	71,723	155,187
Best estimate for claims liability including indirect claim handling expenses Reserve for prior years Reserve for marine and treaty classes	2,254	315	16,905	8,635	20,390	35,331	44,790	128,620 52,998 181,618
(ii) Insurance claims (ne	et)							
Accident Year	2015 \$'000	2016 \$'000	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000	2021 \$'000	Total \$'000
- at end of accident year - one year later - two years later - three years later - four years later - five years later - six years later	56,320 52,475 49,342 49,029 48,265 48,507 48,664	59,920 57,841 57,856 59,160 59,353 59,973	58,305 55,771 54,592 55,701 55,532	56,779 53,111 53,013 53,277	70,940 66,157 65,355	55,766 48,375	55,038	
Current estimate of ultimate claims Cumulative payments	48,664 (47,581)	59,973 (57,906)	55,532 (53,231)	53,277 (49,001)	65,355 (55,556)	48,375 (36,745)	55,038 (20,398)	386,214 (320,418)
Net outstanding claim liabilities	1,083	2,067	2,301	4,276	9,799	11,630	34,640	65,796
Best estimate for claims liability including indirect claim handling expenses Reserve for prior years Reserve for marine and treaty classes (see following table) Provision for adverse deviation Additional Provision for IBNR Outstanding claims liability in	1,175 e	2,242	2,497	4,639	10,632	12,618	37,585	71,388 691 2,822 7,350 5,442 87,693
financial statements								07,093

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(d) Development of claim liabilities (continued)

(ii) Insurance claims (net) (continued)

The reserves for marine and treaty classes for the Company were calculated on an underwriting year basis as follows:

Underwriting Year	2015	2016	2017	2018	2019	2020	2021	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
- at end of underwriting year - one year later - two years later - three years later - four years later - five years later - six years later - six years later	3,220 2,711 2,555 2,534 3,064 3,059 3,059	3,435 2,746 2,683 3,274 3,249 3,251	3,011 2,119 2,513 2,491 2,445	2,737 3,393 3,324 3,351	3,041 2,403 2,218	2,115 1,655	2,145	
Current estimate of ultimate claims Cumulative payments Net outstanding claim liability	3,059	3,251	2,445	3,351	2,218	1,655	2,145	18,124
	(3,048)	(3,238)	(2,345)	(2,530)	(2,017)	(1,416)	(669)	(15,263)
	11	13	100	821	201	239	1,476	2,861
Best estimate for claims liability including indirect claim handling expenses Reserve for prior years Reserve for marine and treaty classes	12	14	109	890	219	260	1,234	2,738 84 2,822

(e) Investment Committee

The Company's investment objective is to maintain its net asset value and steadily improve its investment return in order to increase the enterprise value of the Tokio Marine Group.

The Company's Investment Committee, which comprises some directors and senior management staff, is responsible for managing the Company's investment activities. The Company outsourced substantially all its investment activities to a Fund Manager, a fellow subsidiary, Tokio Marine Life Insurance Singapore Ltd., to manage its investment activities, based on an Investment Management Agreement ("IMA"). The Investment Committee is responsible for the formulation of company-wide investment strategies, principles, policies and procedures. The Investment Committee sets the limits and approves new counterparties such as banks and securities broking houses, which form part of the credit policy and procedure, to manage the risks faced by the Company.

The Company is exposed to market risks arising from its investments in debt securities, equities and properties. Changes in interest rates, foreign exchange rates and equity prices will impact the financial position of the Company as any reaction to market changes will affect the present and future earnings of the Company for its general insurance operations and shareholder's equity.

The Investment Committee is responsible for and has oversight over the Fund Manager through the IMA to actively manage market risk through setting of investment policies and strategic assets allocation.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(f) Foreign currency risk

The Company has limited exposure to foreign exchange risks arising from its insurance and investment activities. Exposures to foreign currency risks are monitored on an on-going basis through setting of limits. The directors do not consider the Company's exposure to foreign currency exchange fluctuations to be significant and, therefore the Company does not enter into derivative contracts to manage this risk.

(g) Cash flow and fair value interest rate risks

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates.

The Company's core insurance and investment activities are inherently exposed to interest rate risk which arises principally from different maturity profile as well as repricing of interest bearing assets. In dealing with this risk, the Company adopts an approach of focusing on achieving a desired overall interest rate profile, which may change over time, based on management's longer term view of interest rates and economic conditions. Quarterly updates are provided by the Fund Manager to the Investment Committee on the Company's exposure to interest rates as part of the fixed income review.

The tables below illustrate the interest rate risks of the Company's financial assets and liabilities:

	Variable <u>rates</u> \$'000	Fixed rates \$'000	Non- interest <u>bearing</u> \$'000	<u>Total</u> \$'000
At 31 December 2021				
Financial Assets		73,471	18,427	91,898
Cash and cash equivalents	-	328,226	78,036	406,262
Available-for-sale financial assets	_	320,220	44.347	44,347
Trade receivables	_	-	376.959	376,959
Reinsurance assets Other assets (exclude transferable club membership			070,000	0,0,000
and prepayments)	-	_	7.857	7,857
and propaymonts)		401,697	525,626	927,323
Financial Liabilities				
Trade payables	-	<u> </u>	50,809	50,809
Other payables	-	#	38,974	38,974
Insurance liabilities		5	523,060	523,060
Lease liabilities	2	620	24	620
		620	612,843	613,463

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(g) Cash flow and fair value interest rate risks (continued)

	Variable <u>rates</u> \$'000	Fixed rates \$'000	Non- interest <u>bearing</u> \$'000	<u>Total</u> \$'000
At 31 December 2020				
Financial Assets				444.000
Cash and cash equivalents		101,763	9,935	111,698
Available-for-sale financial assets	? ≘ 5	342,193	66,147	408,340
Trade receivables	378		45,029	45,029
Reinsurance assets	72	<u>-</u>	361,531	361,531
Other assets (exclude transferable club membership				
and prepayments)	-	-	6,452	6,452
and propagments)	(8)	443,956	489,094	933,050
Financial Liabilities				
Trade payables	() -	=	52,786	52,786
Other payables		2	31,372	31,372
Insurance liabilities	(a)	£	509,915	509,915
Lease liabilities	15	319	· ·	319
EGGG HGEHNGG	- 16	319	594,073	594,392

The Company's interest rate risk sensitivity analysis is disclosed in Note 21(I).

Effect of IBOR Reform

Following the global financial crisis, the reform and replacement inter-bank offered rates ("IBOR") has become a priority for global regulators. The Company's risk exposure that is directly affected by the IBOR reform predominantly comprises its variable rate debt securities that are linked to the Singapore Swap Offer Rate ("SOR").

The following table contains details of the financial instrument that the Company holds at 31 December 2021 which have not yet transitioned to new benchmark rates:

	Carrying <u>amount</u> \$'000
Available-for-sale financial assets	81,536

The Company's fund manager is managing the Company's transition plan. There is currently uncertainty around the timing and precise nature of these changes. Such reform has no impact on the Company's risk management strategy. Risks arising from instruments that are subject to such transition are not considered significant.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(h) Equity price risk

The Company is exposed to equity securities price risk arising from its investment in equity securities, which comprises mainly preference shares and perpetual bonds. The table below summarises the Company's exposure to equity securities across different markets.

	2021	2020
Market Singapore Stock Exchange (SGX) Others including unlisted equities	88% 12%	93% 7%

The sensitivity analysis of the equity holdings are disclosed in Note 21(I).

(i) Alternative investment risk

The Company is exposed to alternative investment risk through investments in direct real estate that it owns in Singapore and through debt securities issued by real estate investment trusts.

(i) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations, resulting in financial loss to the Company. Key balances where the Company is exposed to credit risk are:

- Reinsurers' share of insurance liabilities;
- Trade receivables; and
- Counterparty risk with respect to debt securities, equity securities, government and public authority securities and bank deposits.

Reinsurance is used to manage insurance risk. This does not, however, discharge the Company's liability as primary insurer. If a reinsurer fails to pay a claim for any reason, the Company remains liable for the payment to the policyholder. The creditworthiness of reinsurers is considered on an annual basis by reviewing their financial strength through published credit ratings and other publicly available financial information prior to the finalisation of any contract.

For investments in debt securities, financial losses may also materialise as a result of the widening of credit spread or a downgrade of credit rating that causes a default by the issuer on coupon payment or even the principal amount.

For bonds and bank deposits, the Company has internal limits by issuer or counterparty and by investment grades. These limits are actively monitored and reviewed on a regular basis by the Investment Committee to manage the credit and concentration risk.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(j) Credit risk (continued)

Trade receivables of the Company are non-interest bearing and are generally on a 3-month credit term. The Company considers balances that are outstanding for more than 3 months as past due. It is the Company's policy to review the credit standing or rating and business potential of each counterparty and set appropriate credit terms to minimise credit risk exposure.

The following table provides information regarding the credit risk exposure for financial assets with external credit ratings of the Company.

	N	either past due				
		Investment	Non-			
	Investment	grade	investment		Past due or	
	grade	(BBB+ to	grade	Not rated	impaired	Total
	(<u>AAA to A-</u>) \$'000	<u>BBB-</u>) \$'000	(BB+ to C) \$'000	Not rated \$'000	impaireu	\$'000
At 31 December 2021	\$ 000	\$ 000	Ψ 000	Ψ 000		V 000
Equity securities	4.852	42,237	:=:	30,947		78,036
Government and public	4,002	12,201		00,0		,
authority securities	109,514		2	61,559	-	171,073
Debt securities issued by	100,011					
corporations	50,018	20.035	: 📻 :	87,100	5€6	157,153
Cash and cash equivalents	67.562	22,885	12	1,451		91,898
Trade receivables	15,275	2,893		20,576	5,603	44,347
Reinsurance assets	369,647	529	3€0	6,783	3.63	376,959
Other assets (exclude						
transferable club						
membership and						_ 224123
prepayments)	1,252	227		6,378		7,857
	618,120	88,806		214,794	5,603	927,323
_						
At 31 December 2020						
Equity securities	-=	34,68 9	30€3	31,458	(*	66,147
Government and public				440		470 400
authority securities	102,678	1.5	35.	70,442		173,120
Debt securities issued by				00.000		460.072
corporations	41,217	36,874	3-	90,982	:(•) ::=:	169,073 111,698
Cash and cash equivalents	84,037	27,661	₹ .	40.440	7.005	45,029
Trade receivables	19,004	2,872	10 0 1	16,148	7,005	361,531
Reinsurance assets	352,423	900		8,208	0 .5 =	301,331
Other assets (exclude						
transferable club						
membership and	1,198	351	721	4.903	7=	6,452
prepayments)	600,557	103,347	(-	222,141	7.005	933,050
-	000,007	100,047		adding to T.I.	1,000	300,000

The financial assets, which are not rated, comprise mainly debt securities issued by statutory authorities or companies listed on SGX. The issues were not rated as the issuers did not obtain any credit rating from the respective rating agencies during the launch. Such issues although not rated are issued by these companies which are financially sound and are of high credit worthiness. The credit worthiness is monitored by the Fund Manager through Bloomberg alerts on any downgrade news related to any debt securities in the Company's portfolio.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(k) Liquidity risk

Liquidity risk is the risk where the Company is unable to meet its obligations on a timely basis; especially so when the investment portfolio is largely made up of illiquid assets. Under normal circumstances, the liquidity demands of an insurance company are met through ongoing operations, continuous premium income, sale of disposable assets and borrowings.

The projected cash flows from the insurance contract liabilities consist of premiums, commissions and claims. Premiums, commissions and claims are generally stable and predictable. However, companies may be subjected to unexpected liquidity tightening due to adverse implications from the wider economic factors (domestic or global) or undue volatilities and unexpected losses experienced within investments.

As part of its Risk Management Framework, the Company manages its investment assets held for the insurance liabilities in accordance with its asset-liability management framework. This framework does not require complete matching of its assets and liabilities in terms of duration and currency. The Company is required to manage the gap between its assets and liabilities.

As part of managing the gap between assets and liabilities under the Asset and Liability framework, the Company adopts a prudent liquidity management by regularly monitoring its operating liquidity, actual and projected cash inflows and outflows movements to ensure liquidity is available and cash is employed optimally. It aims to generate positive cash inflow from its insurance operations through stringent credit control policy and prompt collection of outstanding premium balances. It also ensures that a reasonably high percentage of its assets are invested in highly liquid assets at all times, such as fixed deposits, government and statutory bonds. The Company has cash and cash equivalents of \$91,898,000 (2020: \$111,698,000) to meet its liquidity requirements.

The following table shows the maturity profile of the Company's financial liabilities based on contractual undiscounted cash flows:

	Less than <u>1 year</u> \$'000	Between 1 and 5 years \$'000	More than <u>5 years</u> \$'000	<u>Total</u> \$'000
At 31 December 2021				
Trade payables	50,809	1	(=)	50,809
Other payables	37,865	1,109	()	38,974
Lease liabilities	463	177	(=)	640
	89,137	1,286	7.67	90,423
At 31 December 2020				
Trade payables	52,786	•	-	52,786
Other payables	30,291	1,081		31,372
Lease liabilities	194	142	-	336
	83,271	1,223	•	84,494

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(I) Interest rate sensitivity analysis

The analysis below is performed for reasonable possible movements in key variables with all other variables constant. In practice, the estimated future change may not be accurate, particularly in periods of market turmoil. Actual results may differ substantially from these estimates.

A study of the movement in risk free rate for the past 3 years is undertaken for the Singapore market and based on the weights assigned considering the current market condition, a 24 bps (2020: 23 bps) movement in yield for investments in the Singapore market is considered to be a reasonable basis for the interest rate sensitivity analysis.

The table below summarises the sensitivity analysis for the Company's fair value interest rate risks.

	Impact on profit after tax		Impact on equity	
	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000
Change in interest rate				
+ 24 bps (2020: + 23 bps)	₩	7# ·	(7,239)	(6,455)
- 24 bps (2020: - 23 bps)	-		7,548	6,717

Note: Fixed income securities in this sensitivity analysis include preference shares and perpetual bonds.

(m) Capital risk

The Company's capital management objective is to maintain a strong capital position with optimum buffer to meet its obligations towards policyholders and to comply with the required capital requirements.

The Company has put in place a documented process to obtain capital injection from its immediate holding company, Asia General Holdings Limited, should the need arise.

The Company defines capital as regulatory capital under the Risk-based Capital Framework ("RBC 2") regulated by the Monetary Authority of Singapore ("MAS"). Regulatory capital is the minimum amount of assets that must be held to meet statutory solvency requirements. The Company monitors its capital position to ensure that the statutory solvency requirements are met at all times.

Under RBC 2, the prescribed capital requirement is 100%. The capital adequacy ratio of the Company under RBC 2 as at 31 December 2021 is 347% (2020: 387%).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(n) Fair value measurements

The table below presents assets measured and carried at fair value and classified by level of the following fair value measurement hierarchy:

- (a) quoted prices (unadjusted) in active markets for identical assets (Level 1);
- (b) inputs other than quoted prices included within Level 1 that are observable for the asset, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (c) inputs for the asset that are not based on observable market data (unobservable inputs) (Level 3).

	<u>Level 1</u> \$'000	<u>Level 2</u> \$'000	<u>Level 3</u> \$'000	<u>Total</u> \$'000
2021 Assets – Available-for-sale financial assets				
- Equity securities	-	76,523	1,513	78,036
- Debt securities	39,334	288,892	£#4	328,226
	39,334	365,415	1,513	406,262
2020				
Assets – Available-for-sale financial assets				
- Equity securities	=	64,865	1,282	66,147
- Debt securities	39,090	303,103		342,193
	39,090	367,968	1,282	408,340

There were no transfers between level 1 and level 2 during the year.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. The quoted market price used for financial assets held by the Company is the current bid price. These instruments are included in Level 1.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Company uses a variety of methods and makes assumptions that are based on market conditions existing at each balance sheet date. Quoted market prices or dealer quotes for similar instruments are used to estimate fair value for long-term debt for disclosure purposes. These instruments are classified as Level 2. In infrequent circumstances, where a valuation technique for these instruments is based on significant unobservable inputs, such instruments are classified as Level 3.

As at 31 December 2021, the Company's Level 3 financial instruments consists of investments in unlisted companies. The fair value of these instruments are estimated using the net asset values of the companies.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

21. Management of insurance and financial risk (continued)

(n) Fair value measurements (continued)

The following table presents the changes in Level 3 instruments:

	2021 \$'000	2020 \$'000
Available-for-sale financial assets Beginning of financial year	1,282	1,246
Fair value gains recognised in other comprehensive income - net	231	36
End of financial year	1,513	1,282

22. Holding corporations

The Company's immediate holding company is Asia General Holdings Limited, incorporated in Singapore. The intermediate holding corporation is Tokio Marine & Nichido Fire Insurance Co., Ltd., incorporated in Japan. The ultimate holding corporation is Tokio Marine Holdings, Inc., incorporated in Japan.

23. Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following significant transactions took place between the Company and related parties at terms agreed between the parties:

(a) Income

	2021	2020
	\$'000	\$'000
Premiums received from fellow subsidiaries	267	293
Reinsurance premiums received from intermediate holding corporation	27,607	29,193
Reinsurance premiums received from fellow subsidiaries	61,584	61,694
Reinsurance premiums received from other related parties	20,084	17,880
Reinsurance commissions received from intermediate		
holding corporation	37,654	37,820
Reinsurance commissions received from fellow subsidiaries	6,461	5,889
Reinsurance claims recovered from intermediate holding		
corporation	39,991	42,665
Reinsurance claims recovered from fellow subsidiaries	3,056	2,948
Miscellaneous reinsurance income received from		
intermediate holding corporation	381	429
Miscellaneous reinsurance income received from other		
related parties	52	130

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

23. Related party transactions (continued)

(b) Expenses

	2021 \$'000	2020 \$'000
Premiums paid to fellow subsidiaries	101	50
Reinsurance premiums ceded to intermediate holding		
corporation	122,037	121,961
Reinsurance premiums ceded to fellow subsidiaries	25,352	21,528
Reinsurance commissions paid to intermediate holding		
corporation	6,836	7,369
Reinsurance commissions paid to fellow subsidiaries	19,825	19,706
Reinsurance commissions paid to other related parties	4,161	3,709
Reinsurance claims paid to intermediate holding corporation	9,369	13,810
Reinsurance claims paid to fellow subsidiaries	14,113	12,641
Reinsurance claims paid to other related parties	5,459	8,622
Miscellaneous claim expenses paid to fellow subsidiaries	132	131
Miscellaneous ciaim expenses paid to reliow subsidiaries	102	101
Miscellaneous reinsurance expenses paid to intermediate	146	206
holding corporation	140	200
Miscellaneous reinsurance expenses paid to fellow	40=	4.45
subsidiaries	137	145
Miscellaneous reinsurance expenses paid to other related		0.10
parties	208	242

(c) Key management personnel compensation

Key management personnel compensation is as follows:

	2021 \$'000	2020 \$'000
Salaries and other short-term employee benefits Employer's contribution to defined contribution plans	2,266	2,293
including CPF	7	7
Directors' fees	150	150
	2,423	2,450

Key management personnel compensation represents compensation to directors of the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

24. New or revised accounting standards and interpretations

The following are the new or amended Standards and Interpretations that are not yet applicable, but may be early adopted for the current financial year.

	Effective for annual periods beginning on or after
Description	aitoi
Amendments to:	1 January 2022
 FRS 16 Property, Plant and Equipment (Proceeds before Intended Use) 	
 FRS 37 Provisions, Contingent Liabilities and Contingent Assets (Onerous Contracts – Cost of Fulfilling a Contract) 	
Annual improvements to FRSs 2018-2020	1 January 2022
Amendments to:	1 January 2023
- FRS 1 Presentation of Financial Statements (Classification of	
Liabilities as Current or Non-current)	
- FRS 1 Presentation of Financial Statements and FRS Practice	
Statement 2 (Disclosure of Accounting Policies)	
- FRS 8 Accounting Policies, Changes in Accounting Estimates and	
Errors (Definition of Accounting Estimates) - FRS 12 Income Taxes (Deferred Tax related to Assets and	
Liabilities arising from a Single Transaction)	
- FRS 117 Insurance Contracts	
	4 1 0000

FRS 117 Insurance Contracts

1 January 2023

The new or amended accounting Standards and Interpretations listed above are not mandatory for 31 December 2021 reporting periods and have not been early adopted by the Company. These are not expected to have a material impact on the Company in the current or future reporting periods and on foreseeable future transactions except for FRS 117 as disclosed in Note 2.1(c) and FRS 109 as disclosed in Note 2.1(a).

25. Disclosure on temporary exemption from FRS 109 Financial Instruments

According to Amendments to FRS 104 Insurance Contracts, the Company made the assessment based on the financial position as of 31 December 2015, concluding that the carrying amount of the Company's liabilities arising from contract within the scope of FRS 104 was significant (i.e. greater than 90 percent) compared to the total carrying amount of all its liabilities. There had been no significant change in the activities of the Company since then that requires reassessment. Therefore, the Company's activities are predominantly connected with insurance, meeting the criteria to apply temporary exemption from FRS 109.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

25. Disclosure on temporary exemption from FRS 109 Financial Instruments (continued)

(a) The table below presents the fair value of the following groups of financial assets under FRS 109 as at balance sheet date and fair value changes for the year:

	Fair value as at 31 December \$'000	changes for the year ended 31 December \$'000
2021		
Financial assets that met Solely Payments of Principal and Interest ("SPPI") criteria and are not held for trading or managed on a fair value		
basis	472,328	(15,518)
Others	78,036	(400)
	550,364	(15,918)
2020		
Financial assets that met Solely Payments of Principal and Interest ("SPPI") criteria and are not held for trading or managed on a fair value		
basis	505,372	17,355
Others	66,147	167
	571,519	17,522
-		

(b) The table below presents the credit risk exposure for debt securities with contractual terms that give rise on SPPI:

	Carrying amount as	Fair value as at
	31 December	
	\$'000	\$'000
2021		
AAA	119,971	122,604
AA+ to AA-	8,760	9,241
A+ to A-	27,037	27,687
BBB+ to BBB-	19,229	20,035
BB+ and below or not rated	141,772	148,659
	316,769	328,226
2020		
AAA	94,046	102,678
AA+ to AA-	11,764	12,406
A+ to A-	27,267	28,811
BBB+ to BBB-	35,467	36,874
BB+ and below or not rated	144,919	161,424
	313,463	342,193

For financial assets measured at amortised cost in relation to cash and cash equivalents, other assets, trade receivables and reinsurance assets, carrying amount represents amount before adjusting impairment allowance. The credit risk exposure for these assets are disclosed in Note 21(j).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

26. Impact of COVID-19

The COVID-19 pandemic has affected almost all countries in the world, and resulted in border closures, production stoppages, workplace closures, movement controls and other measures imposed by the various governments. The Company's significant operations are in Singapore and Brunei, all of which have been affected by the spread of COVID-19 since 2020.

Set out below is the impact of COVID-19 on the Company's financial performance reflected in this set of financial statements for the year ended 31 December 2021:

- (a) The Company has assessed that the going concern basis of preparation for this set of financial statements remains appropriate.
- (b) In 2021, the Company has provided rental concessions to tenants in its commercial buildings. The effects of such rental concessions provided are disclosed in Note 4.
- (c) The Company has considered the market conditions (including the impact of COVID-19) as at the balance sheet date, in making estimates and judgements on the insurance liabilities as at 31 December 2021.

As the COVID-19 pandemic continues to evolve, the Company continues to be impacted by the measures taken by the government to combat the spread of the pandemic, hence the Company cannot reasonably ascertain the full extent of the probable impact of the COVID-19 disruptions on its operating and financial performance for the financial year ending 31 December 2022. Consequently, this may increase the uncertainty when estimating insurance liabilities.

27. Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of Tokio Marine Insurance Singapore Ltd. on 21 March 2022.